

**\*\*\*ATTACHMENTS\*\*\***



# City of Sheboygan Strategic Plan 2017-2021







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## Strategic Planning Process

Government was never intended to operate like a business, and any for-profit enterprise would not last very long if it had to follow the same rules as a unit of government. Business success is measured by profits, sometimes referred to as the “bottom line”; and government has no obvious equivalent. Business, however, frequently provides government with important management tools that should be emulated to help improve efficiency and effectiveness.

Financial statements, audits, cost accounting, personal policy manuals, and collective bargaining are just a few of the many business practices used by government every day. Strategic plans have also become a valuable resource for government as a way not only to communicate with citizens, but also as a means to establish a performance based bottom line.

While the strategic plan is a new document for the city, the Common Council and city employees have always been committed to providing quality services to promote a high quality of life in a strong community. There are many examples to support how the city’s values are routinely observed. A long-term commitment to common values and a willingness to critically evaluate the city’s performance could produce noteworthy and important positive results, including statewide and national recognition.

A strategic plan that is regularly reviewed and revised to reflect changing circumstances serves a city’s bottom line by communicating to citizens (shareholders) what the organization is trying to achieve, how it proposes to do it, and what the outcomes will be. The city does do important things that make the community a good place to live, do business, and to recreate. The city’s strategic plan is a critical tool to help accomplish that goal.

In February, 2015, a small group of Management Team members met and analyzed strengths, weaknesses, opportunities, and threats (SWOT analysis) facing Sheboygan over the next five years. From this exercise, the team developed a new vision and mission statement and core values. A survey was then sent out to Management Team members asking whether they could support and direct their respective department based on the proposed vision and mission statements. All Management Team members agreed with the statements. The statements and core values were presented to the Committee of the Whole who unanimously recommended Common Council approval. On April 20, 2015, the Common Council approved the mission and vision statements and core values.

Management Team members designed a community survey to collect information from Sheboygan residents about important issues facing the city, rankings of the departments, and quality of life. The survey was completed using an on-line survey response system.



The survey was available for 30 days and received about 750 responses.

Results of the survey are included in Appendix A. The combination of qualitative input from residents and stakeholders combined with quantitative trend data set the foundation for a highly interactive workshop which was held on August 8, 2016.

A strategic planning workshop was held with the Sheboygan Common Council and Management Team members on August 8, 2016 at Maywood Environmental Park. During the session, the city's values, goals and future action steps were discussed. The following Common Council and Management Team members participated in this workshop:

Aldersperson John Belanger  
 Aldersperson Bryan Bitters  
 Aldersperson Mary Lynne Donohue  
 Aldersperson Joe Heidemann  
 Aldersperson Susan Holzschuh  
 Aldersperson Scott Lewandoske  
 Aldersperson Andrew Schneider  
 Aldersperson Tammy Rabe  
 Aldersperson Bill Thiel  
 Aldersperson Rosemarie Trester  
 Aldersperson Todd Wolf

David Augustin, IT Director  
 David Biebel, Director of Public Works  
 Nancy Buss, Finance Director  
 Christopher Domagalski, Police Chief  
 Garrett Erickson, Library Director  
 Darrell Hofland, City Administrator  
 Derek Muench, Transit and Parking Director  
 Chad Pelishek, Director of Planning & Development  
 Susan Richards, City Clerk  
 Sandy Rohrick, Director of Human Resources  
 Mike Romas, Fire Chief  
 Wendy Schmitz, Senior Activity Center Supervisor  
 Natasha Torry, Municipal Judge  
 Joe Trueblood, Water Utility Superintendent  
 Michael Vandersteen, Mayor

As a follow up to the strategic planning workshop, Management Team members facilitated a meeting to create an implementation action plan. The action plan sets forth the key tasks necessary to accomplish each strategy, assigns responsible department(s), establishes a timeline for major milestones, and identifies success indicators to help Sheboygan measure performance and ensure accountability.



## Mission Statement

The City of Sheboygan is dedicated to providing residents, the business community and visitors with fiscally-responsible municipal services in an effective and responsive manner to meet the needs of our diverse community.

## Vision Statement

The City of Sheboygan will be a family-oriented and prosperous community with a wide-variety of housing, business, cultural and recreational opportunities in safe and attractive neighborhoods.

## Our Values

The City of Sheboygan’s strategic plan is guided by three fundamental elements: mission, vision, and core values. The mission statement is based on the principals of high quality and continuous improvement. The vision statement presents a compelling future toward which our strategic plan is directed. Both the mission and vision are founded on the following basic core values that guide all actions and reflect what we require of our employees and expect from our elected officials. These core values set the high standard to which we expect to be measured.



### ○ **Respect** ○

Treating people with dignity and an attitude of caring and understanding. Showing genuine consideration for others. Valuing each individual as an individual.

### ○ **Accountability** ○

This value reflects our first and most important responsibility. Our competence is measured and, in fact, reinforced through active engagement of those we serve. We maintain an organizational reputation for openness, accountability, and integrity.

### ○ **Teamwork** ○

We are a team that emphasizes high levels of trust, full cooperation, and a commitment to thorough, effective communications within our city organization. We encourage employees to exercise independent judgment in meeting customer needs through professional behavior always consistent with our values.

### ○ **Innovation** ○

We acknowledge the weaknesses within government and create ethical, forward thinking solutions to overcome them. We identify, develop and deploy leading edge technology, employee development programs and process improvement tools.

### ○ **Fiscal Responsibility** ○

Proper use of public resources is a trust we continually guard. In management of this trust, we must avoid even the appearance of impropriety. In management of public funds, we constantly strive for the greatest possible efficiency, effectiveness, and quality outcome.

### ○ **Service** ○

Our primary duty is to the people we serve. We are accessible, consistent, responsive, and understanding. We provide assistance beyond our customers’ expectations, and we find effective solutions to problems that they bring to our attention.

## Strategic Plan Focus Areas

The City of Sheboygan Strategic Plan has developed the following focus areas that advance our mission and vision:

1. **Quality of Life**
2. **Infrastructure and Public Facilities**
3. **Economic Development**
4. **Neighborhood Revitalization**
5. **Governing and Fiscal Management**
6. **Communication**

These focus areas, along with specific goals, actions and tasks supporting them, will move the city toward our vision of the future.

Primary actions and tasks are assigned to each goal within the focus areas. The goals should remain constant over time and should only be revised to reflect significant community changes or unanticipated events. A list of measurable actions with tasks helps to track process toward the goals. Actions are generally identified to cover a five-year planning cycle period from the date they are adopted or revised.

The plan is and always will be a work in progress. While the mission, vision, and core values should remain constant, and the goals are slowly evolving, the actions and tasks will need periodic review and refinement. Progress will be tracked through regular reporting as part of the city's annual budget process.



## Strategic Plan Actions and Tasks



Implementation of the six focus areas is accomplished by execution of a formal list of Strategic Plan actions and tasks developed during a planning session with the Common Council and the City's Management Team.

- The timeframe covered is the next five years.
- The actions and tasks are linked to the city budget and the five year Capital Improvement Plan as approved by the Common Council.
- The City Administrator will report the accomplishment status of the goals and their associated actions and tasks two times a year to the Common Council.

## Overview of Open House and Final Common Council Approval

The City of Sheboygan hosted a Strategic Plan Open House at the Senior Activity Center of Sheboygan on November 30, 2016. This event was promoted through a number of means including publication in the Sheboygan Press for two days, and all City social media platforms including: Nextdoor, Facebook, and Twitter. Announcements were made on WHBL radio and the city's website. The open house gave residents an opportunity to provide feedback on the draft of the strategic plan.

The open house began with a presentation from City Administrator Darrell Hofland reviewing the process to date in drafting the strategic plan. Once the presentation was complete, the attendees moved to a larger room to visit six focus area strategic goals and objectives. This was a time for residents to interact with the city management team and ask questions about the strategic plan and city operations in general.

Approximately 50 people attended the open house. Residents were encouraged to submit comments regarding the plan and the future direction. Below is summary of the comments received:

- Residents prefer more affordable housing options and condominiums.
- Residents prefer a vibrant library.
- Residents would like education of city events in Spanish and Hmong.
- Collect weekly events and have a source for the public to view all of them.
- Non-profits and foundations do a lot for quality of life, and the City needs to collaborate more with them.
- More directional signage to all city amenities and entities, such as the Senior Activity Center.
- Make sure Sheboygan is branded properly to be promoted equally as much as the rest of the County.
- Analyze the parking meters downtown to attract more visitors and businesses.
- Continue to modify mass transportation to appeal to the younger people.
- Repair tennis courts and upkeep at parks to promote quality of life.

The final approval processes included a presentation and question/answer at the Committee of the Whole meeting on December 12, 2016 with a recommendation to the Common Council to approve the plan. Action on the final plan took place on December 19, 2016.



# Quality of Life

## Goal

Provide Sheboygan's citizens with a safe and secure community which invests in outstanding recreation, libraries, community open spaces maximizing the natural environment, which delivers transportation choices, elevates culture, arts, education, and ensures solutions that are sustainable and environmentally responsible.

## Key Strategies

1. Refurbish, maintain, develop and/or expand public use places and spaces.
2. Support and enhance programming and activities that encourage increased guardianship and crime reduction in our neighborhoods.
3. Build capacity within the non-profit community to address issues.
4. Pursue multi-modal transportation options to ensure the community is convenient, accessible, and connected by local transportation options.



## Objectives

**Refurbish, maintain, develop and/or expand public use places and spaces.**

- Provide residents with information to help them make informed decisions.
- Offer increased opportunities for civic engagement.
- Continue to monitor, maintain and, if necessary, replace park and recreation equipment in all city parks.
- Lead sustainability practices preserving natural resources and reducing energy consumption.
- Maintain adequate recreational lands to meet current and future recreation needs.
- Ensure that open space, recreation facilities, and programs are designed to meet the needs of all residents, including senior citizens and the disabled.

**Support and enhance programming and activities that encourage increased guardianship and crime reduction in our neighborhoods.**

- Increase police visibility in neighborhoods where crime is occurring.
- Continue patrol deployments that provide increased interaction with the neighborhood residents.
- Provide residents with information to help them make informed decisions.
- Continue to create opportunities for citizen engagement and relationship building.
- Increase the community’s knowledge about how to prevent themselves from becoming a victim of crime.
- Collect and properly dispose of garbage, litter, debris, and graffiti from public spaces, creating a clean, livable community.

**Build capacity within the community to address a broad range of issues and build consensus around collaborative responses.**

- Develop partnerships and programs with Sheboygan organizations that will assist in enhancing economic, employment and training opportunities.
- Continue the Mayor’s Neighborhood Leadership Cabinet to foster leadership in residents involved in neighborhood associations.
- Continue partnership with the Sheboygan Area School District.
- Continue participation in Tavern Safety Coalition, Retail Security Group, Sheboygan Safe Stay, and Crisis Network.
- Continue participation in domestic violence and sexual assault support response teams.
- Continue prescription drug collection box in coordination with with federal, state, and local partners.
- Continue participation and support of the Sheboygan County Drug Treatment Court.

**Pursue multi-modal transportation options to ensure the community is convenient, accessible, and connected by local transportation options.**

- Improve the walkability and bikeability of Sheboygan.
- Continue expansion of non-motorized pedestrian routes and bike lanes.
- Improve mass-transit options throughout Sheboygan and Sheboygan County.
- Update transit routes to serve the largest population.

**2017 Action Items**

- Create a replacement park equipment schedule
- Coordinate with the Senior Activity Center to inform citizens about civic engagement opportunities
- Complete a building adequacy study on the Senior Activity Center building
- Become a bike-friendly city
- Coordinate with Sheboygan County on southside utility corridor bike path
- Obtain railroad right-of-way to incorporate bike path along Indiana Avenue
- Expand library resource sharing consortium to a four-county system
- Redesign second floor of the library to provide more collaborative public spaces
- Implement radio-frequency identification (RFID) inventory system at the library
- Implement northside Neighborhood Beat Officer



## 2018 Action Items

- Construct bike path on railroad right-of-way along Indiana Avenue
- Update pedestrian plan to increase walkability score
- Maintain City Neighborhood Beat Officer positions

## Critical Measures

- Emergency response times
- Public perceptions of safety
- Monthly crime reports
- Number of neighborhood associations on the Mayor’s Neighborhood Leadership Cabinet
- Number of neighborhood meetings
- Number of joint projects with the Sheboygan Area School District
- Walkability score
- Increase in Shoreline Metro and Metro Connection monthly and yearly ridership
- Percent of graffiti removed within three days of notification on city facilities
- Number of linear feet of additional trails created annually
- Passenger opinion surveys conducted by Shoreline Metro and Bay-Lake Regional Planning Commission
- Number of High Visibility Education and Enforcement traffic safety related deployments
- Pounds of prescription drugs collected



Location Not Too Small Library Weather Safe Neighborhoods  
 Friendly People Beach Small Town  
 Low Crime Community Clean Living  
 Restaurants Lake Quiet Family Neighbors  
 Parks Quality of Life Activities Services Size  
 Art Center Beautiful Schools

Word Cloud created based on answers from question four of the 2016 City of Sheboygan Strategic Plan Community Survey

# Infrastructure and Public Facilities



## Goal

Improve the quality of life by effectively developing, maintaining and improving the infrastructure, natural resources and community services.

## Key Strategies

1. Provide quality infrastructure that conveys safe, efficient delivery of essential goods and services.
2. Preserve and maintain City buildings and/or facilities in a manner that provides a safe environment for the facilities' functions and occupants.

## Objectives

Provide quality infrastructure that conveys safe, efficient delivery of essential goods and services.

- Construct, repair and maintain city streets, sewers and other critical infrastructure to ensure public safety and commerce.
- Maximize agency relationships with other entities to coordinate expansion, maintenance and reconstruction of infrastructure in an equitable manner.
- Develop public rights of way with designs that encourage accessibility and efficient movements.
- Meet with key stakeholders early in the planning stage to gain understanding and informed consent.
- Provide “complete” streets - which enable safe access for all users - and use best practices to create clean and beautiful public spaces.
- Continue to maintain environmental compliance below regulatory requirements.
- Continue to operate the wastewater/storm water collection and treatment system in a fiscally sound manner for the benefit of our customers.
- Evaluate all infrastructure for areas of insufficiency and develop an action plan to correct areas of concern.
- Develop a five-year capital improvements program identifying and prioritizing the major infrastructure projects needed to meet the community's needs.

**Preserve and maintain City buildings and/or facilities in a manner that provides a safe environment for the facilities' functions and occupants. Strive to reduce facility depreciation, equipment and structural failures through preventative maintenance programs.**



- Ensure that all buildings, system improvements, and capital projects meet or surpass environmental and regulatory requirements and incorporate sustainable practices.
- Use environmentally preferable products.
- Maximize Leadership in Energy and Environmental Design (LEED)-comparable practices and foster sustainable principals.

## 2017 Action Items

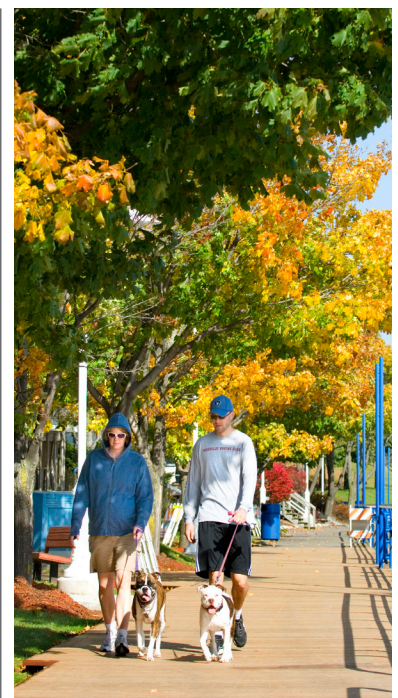
- Complete resurfacing of three city streets per year leveraging local, state, and federal funding
- Dedicate funding to the emerald ash borer program
- Continue to hold the Tree City USA designation
- Develop a five-year information technology plan and provide adequate funding to invest in it
- Repaint railings at the riverfront (south side of river)
- Install new river docks at South Pier
- Continue implementation of the Sheboygan A's improvements
- Replace two fixed route buses and replace two paratransit buses that are past their useful life
- Refurbish 8th Street bridge
- Refurbish alley between N. 8th Street and the parking lot east of the Shoreline Metro Transfer Station
- Finalize the redevelopment of alleys on N. 8th Street

## 2018 Action Items

- Complete resurfacing of three city streets per year leveraging local, state, and federal funding
- Dedicate funding to the emerald ash borer program
- Continue to hold the Tree City USA designation
- Implement information technology plan recommendations
- Replace three fixed route buses and replace one paratransit bus that are past their useful life
- Repaint railings at the riverfront (north side of river)
- Install new river docks at Harbor Centre

## Critical Measures

- Number of street trees planted
- Number of years holding the Tree City USA designation
- Pavement rating
- Linear feet of infrastructure improved



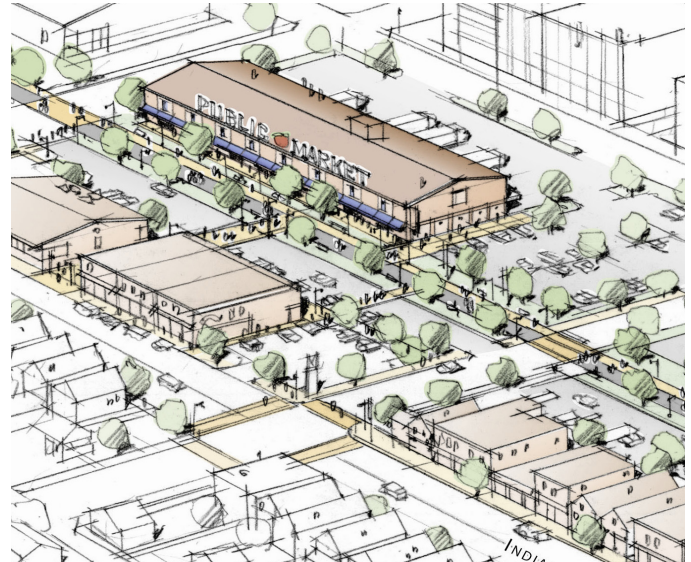
# Economic Development

## Goal

**Actively pursue economic and business development strategies to support a growing and sustainable economic base, ensuring the financial resources needed to improve the quality of life, fund services and provide a diversity of job opportunities for city residents.**

## Key Strategies

1. Market the city as a desirable business location by leveraging our unique assets.
2. Position Sheboygan favorably for local investment by maintaining an attractive business environment.
3. Support existing manufacturing businesses and offer opportunities for attraction and expansion.
4. Market the city as a tourism destination.
5. Support implementation of the Sheboygan master plan including revitalization of commercial districts: Harbor Centre, Michigan Avenue, Indiana Avenue, Taylor Drive, and South Business Drive.



Rendering of the Indiana Avenue Revitalization Proposal

## Objectives

**Market the city as a desirable business location by leveraging our unique assets.**

- Develop a baseline for tracking success in economic development.
- Develop business outreach and ombudsman initiatives to build stronger relationships with businesses.
- Participate in local and state trade associations and emphasize exposure in local and business media.
- Continue to establish distinct economic development brand and associated collateral materials.
- Use e-newsletter and other digital media outlets to establish frequent communication with business community.

**Support existing manufacturing businesses and offer opportunities for attraction and expansion.**

- Use economic development program funding to incentivize and leverage extraordinary opportunities that present major job relocation, retention and/or development prospects.
- Direct economic development “toolbox” funding to businesses that exhibit growth potential, provide stable, well-paying jobs and help to diversify the city’s economy.
- Retain existing businesses and attract new businesses from desired industries and diversify the local economy.

**Position Sheboygan favorably for local investment by maintaining an attractive business environment.**

- Work with site and/or industry-specific local business groups on cooperative efforts including development of new retail and business sites.
- Use economic development program funding to incentivize and leverage opportunities that present major job relocation, retention and/or development prospects.
- Utilize the Sheboygan Redevelopment Authority, Sheboygan County Economic Development Corporation, and Sheboygan Squared to act as ombudsmen to attract businesses.
- Focus on retaining existing businesses and attracting new businesses from desired industries and diversifying the local economy.
- Work with commercial property owners interested in converting obsolete office/flex space into marketable uses.
- Provide quality infrastructure and services that support economic development.
- Maintain low sanitary sewer and water rates.

**Support implementation of the Sheboygan Master Plans.**

- Support infill development to accelerate implementation of the City Master Plan including commercial corridor master plans.
- Facilitate strategic acquisition of sites within larger, potential redevelopment assemblages to leverage partnerships with the development community.
- Explore the use of alternative funding methods to enhance infrastructure throughout the city.
- Promote rezoning of parcels that exhibit strong development and redevelopment potential in accordance with the master plan including commercial corridor master plans.
- Administer and better promote the benefits of the Tax Incremental Districts as they relate to incentivizing new development and business relocation.
- Establish the draw for Harbor Centre as a distinct commercial hub with a unique identity by adding/upgrading public areas and amenities surrounding Lake Michigan and Sheboygan River waterfronts.
- Promote cost-effective allocation of limited public resources to promote change.
- Retain existing and attract new employers.
- Enhance market driven opportunities for new businesses and private investment in real estate.
- Facilitate development of city-owned parcels to assist in bringing in new residents and marketable commercial/office space.

## 2017 Action Items

- Construct the Arts/Culture Plaza
- Coordinate with the Business Improvement District on recreational programming for plaza
- Assemble redevelopment site in key areas
- Attract a new hotel
- Execute a new tourism commission and tourism zone
- Coordinate with Chamber for July 4th celebration
- Coordinate with developer to build a new business park
- Leverage WSCS Cable TV to produce public service announcements that can be shared with residents
- Create a stronger tie between WSCS Cable TV and the tourism commission

## 2018 Action Items

- Coordinate new development on city-owned redevelopment sites
- Construct a new business park
- Analyze the current housing stock to establish what the need is for new units, including condominiums

## Critical Measures

- Amount of room tax generated
- Number of new hotel room constructed
- Number of jobs retained
- Number of jobs created
- Value of industrial property
- Vacancy rate of industrial buildings
- Square feet of industrial property (construction commenced)
- Average pay of jobs created
- Number of acres of new industrial sites created
- Number of new residential units (construction commenced)
- Number of new businesses
- Valuation of property with Tax Incremental Districts (TID)
- Percent change of property valuation
- Amount of new commercial square feet (constructed commenced)
- Dollars spent per parking stall in the parking utility jurisdiction
- Ridership per hour on the trolley



# Neighborhood Revitalization

## Goal

**Encourage reinvestment in the city's housing stock and create solid neighborhoods with strong leadership and ensure quality new housing developments creating new diverse and affordable options for all citizens.**

## Key Strategies

1. Develop a process to identify and stabilize at-risk neighborhoods.
2. Work with developers to expand and create new housing options including single-family, multi-family, and condominiums, etc.
3. Preserve historical housing, neighborhood elements, and support initiatives that improve rental housing stock in the city.



## Objectives

**Develop a process to identify and stabilize at-risk neighborhoods.**

- Continue to support enhanced code enforcement within the neighborhoods.
- Continue neighborhood-based policing deployment strategy.
- Partner with peer institutions, local governments, nonprofit organizations, and/or for-profit developers to maximize city investment.
- Provide opportunities to redevelop or improve underutilized properties.
- Develop neighborhood development plans, as part of the master plan process, that identify opportunities to form partnerships and implement solutions to identified problems, opportunities, and issues.
- Use crime analysis tools to identify problem places and addresses with repeat calls for service, in real time, so that resources are focused and deployed in a timely manner.
- Continue patrol deployments in a manner that allows for a concentration of officers at times and in areas where they are most likely to suppress street-level criminal activities.

**Work with developers to expand and create new housing options including single family, multi-family and condominiums, etc.**

- Assemble redevelopment sites to attract infill development.
- Identify new subdivision locations that do not contribute to urban sprawl.
- Provide necessary incentives to facilitate condominium developments in the downtown area.

**Preserve historical housing, neighborhood elements and support initiatives that improve rental housing stock in the city.**

- Ensure that there is an adequate mix of rental and homeownership units.
- Work with homeowners to encourage upgrades and improvements.

## 2017 Action Items

- Develop neighborhood development plans for three of the official neighborhood associations
- Continue monthly interdepartmental staff meetings to coordinate neighborhood issues
- Continue to grow the number of new neighborhood associations
- Make necessary public infrastructure improvements in at-risk neighborhoods
- Promote the city's housing funding programs to qualified homeowners to make improvements on their properties
- Continue the neighborhood association grant program with city funds
- Implement northside Neighborhood Beat Officer

## 2018 Action Items

- Develop neighborhood development plans for three of the official neighborhood associations
- Continue monthly interdepartmental staff meetings to coordinate neighborhood issues
- Continue to grow the number of new neighborhood associations
- Make necessary public infrastructure improvements in at-risk neighborhoods
- Promote the city's housing funding programs to qualified homeowners to make improvements on their properties
- Continue the neighborhood association grant program with city funds
- Implement MUNIS code enforcement software
- Maintain city Neighborhood Beat Officer positions

## Critical Measures

- Number of new neighborhood associations
- Number of housing loans issued
- Number of added affordable units
- Number of code enforcement orders issued
- Number of abandoned vehicles towed
- Number of garbage complaints investigated and cited



# Governing and Fiscal Management

## Goal

The City of Sheboygan will implement innovative and responsible policies and business practices to effectively manage its fiscal and human resources and maintain an outstanding quality of life for our citizens.

## Key Strategies

1. Develop efficient, transparent processes/systems to provide financial information and foster sustainability.
2. Ensure city policies and processes reflect city values, mission and vision.
3. Retain, develop and recruit individuals with self-motivation and personal responsibility while embracing diversity and overall understanding of the city's mission.
4. Provide a safe, healthy and supportive work environment valuing employee contributions to the community.
5. Leverage the use of volunteers and public/private contractors to supplement the core levels of service needed.



## Objectives

**Develop efficient, transparent processes/systems to provide financial information and foster sustainability.**

- Safeguard and maximize the use of resources through risk management, prudent investments, and best financial management practices.
- Review and improve financial processes and procedures to remain current with changing needs and technology.
- Provide timely, relevant financial information to decision makers and the public.
- Ensure financial stability through long-range financial planning and long-term decision making.
- Ensure budget document and financial statements meet the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award and Excellence in Financial Reporting Award criteria.

**Embrace best management practices for development of policies and practices to enhance service to customers.**

- Ensure city services are able to respond to the needs of a diverse community.
- Provide managers and supervisors with knowledge, tools, resources, and a policy framework that facilitates accurate and consistent interpretation of policies.
- Utilize “green purchasing” policies as much as possible.
- Administer fair, accurate and responsive election processes.
- Provide managers and supervisors with knowledge, tools, resources, and a policy framework that facilitates accurate and consistent interpretation of policies.
- Promote a “value driven” organizational culture that reinforces ethical behavior, exercises transparency, and maintains the public trust.
- Implement 24/7 self-service technologies from the web and mobile apps.
- Ensure city policies and processes reflect city values, mission, and vision.

**Retain, develop and recruit individuals with self-motivation and personal responsibility while embracing diversity and overall understanding of the City’s mission.**

- Employ performance measurement systems that provide feedback for decision-making.
- Provide a competitive and sustainable benefits package to recruit/retain high caliber employees.
- Engage employees in determining how work is performed to enhance ownership and accountability.
- Provide training, organization development, and career management opportunities to meet the changing needs of the city.
- Enhance City Hall operations to provide opportunities for cross-departmental cooperation and promotion.
- Encourage and seek-out employee feedback on issues in the workplace.
- Develop time management principals, scheduling, and prioritization of activities through communication within the organization.

**Provide a safe, healthy and supportive work environment valuing employee contributions to the community.**

- Ensure the organization is structured in a manner that facilitates quality service, cooperation, teamwork, and communication and is flexible and adaptable to changing conditions.
- Utilize strategic plan in identifying budget priorities.
- Maintain strategies to address current and future organization needs including optimal workforce size, structure and space needs.
- Identify all strategies for key city service delivery in the strategic plan document.
- Sustain an organization environment that acknowledges diversity and employs inclusive practices throughout daily operations.
- Leverage the use of volunteers and public/private contractors to supplement the core levels of service needed.

## 2017 Action Items

- Implementation of MUNIS software modules to streamline operations
- Continue providing detailed city budget and financial audit documents to citizens
- Support employee recognition team recommendations
- Create other employee based teams to engage staff
- Continue and enhance employee picnics and special events
- Submit budget and financial audit documents for GFOA award consideration
- Continue employee newsletters
- Include Senior Activity Center participants in planning related to the retirement population
- Develop a succession plan for all management positions
- Conduct a transit transportation development program to analyze customer and service demographics, as well as economic conditions, for the next five years

## 2018 Action Items

- Implementation of MUNIS software modules to streamline operations
- Continue providing detailed city budget and financial audit documents to citizens
- Support employee recognition team recommendations
- Create other employee based teams to engage staff
- Continue and enhance employee socials and special events
- Continue employee newsletters

## Critical Measures

- Percent of unspent general fund budget
- Unassigned fund balance as a percent of revenues
- Number of MUNIS software modules implemented
- Moody's Investor Service bond rating for Sheboygan



# Communication

## Goal

**Ensure effective and consistent communication activities with residents, businesses, and visitors using new technologies, innovative approaches, and brand identity that ensure transparency and encourage dialog among residents and governmental agencies.**

## Key Strategies

1. Maximize the use of electronic communication to provide comprehensive, timely, and accurate information.
2. Inform citizens of news, services, programs, and events with unique and compelling video productions. Develop positive relationships with the local media.
3. Market/brand the city and increase exposure through effective multimedia campaigns and special events. Manage a consistent message that promotes the city and fosters goodwill with the community through targeted audiences and uniform information from city departments.



## Objectives

**Inform citizens of news, services, programs and events with unique and compelling video productions.**

- Ensure transparency through live broadcast of select public meetings.
- Maintain collaborative relationships with other public/education/government entities and service providers.
- Produce and promote programs in a variety of formats and across multiple platforms that benefit the city both strategically and economically.
- Leverage the Hmong and other local foreign language radio stations to get information out to the non-English speaking community and research other technologies to reach other populations.

**Market/brand the City and increase exposure through effective multimedia campaigns and special events. Manage a consistent message that promotes the City and fosters goodwill with the community through targeted audiences and uniform information from City departments.**

- Develop a multimedia messaging strategy to position Sheboygan as a desirable place in which to live and do business. Ensure messaging is consistent and non-contradictory across city departments.
- Leverage involvement with professional and trade associations and explore opportunities for cooperative advertising and promotion.
- Use strategic marketing initiatives to generate awareness and maximize attendance for events and programs.

**Maximize the use of electronic communication to provide comprehensive, timely and accurate information.**

- Leverage social networking opportunities to expand the reach of the city’s message.
- Maintain an effective, efficient website that ensures transparency, is responsive to the needs of the users, and communicates city strategies, priorities, mission, vision, goals, and events.
- Conduct more public input sessions regarding key issues to receive support from city residents and be able to present both sides of issues.

### 2017 Action Items

- Identify the need for dedicated 0.5 FTE Public Information Officer position to coordinate and increase communication
- Create a bimonthly electronic community newsletter
- Continue citizen survey on annual basis
- Develop an internal communication plan that is shared with employees
- Create a citizen engagement plan
- Hire a consultant to update the city’s brand as a destination and an organization

### 2018 Action Items

- Continue citizen survey on annual basis
- Implement Tyler Notify for subscription communications

### Critical Measures

- Number of followers on all city departments’ Twitter accounts
- Number of users on Nextdoor
- Number of “likes” on all city’s Facebook accounts
- Number of new programs on WSCS Cable TV
- Number of televised Common Council and Committee of the Whole meetings
- Number of appearances on Hmong radio station
- Number of Nixle postings





City of Sheboygan  
828 Center Avenue  
Sheboygan, WI 53081

[www.sheboyganwi.gov](http://www.sheboyganwi.gov)

**CITY OF SHEBOYGAN**

**REQUEST FOR CAPITAL IMPROVEMENTS COMMISSION CONSIDERATION**

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**ITEM DESCRIPTION:** R.O. No. 1-20-21. Report of the 2021 – 2025 Capital Improvements Program by City Administrator Darrell Hofland.

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**REPORT PREPARED BY:** Darrell Hofland, City Administrator

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**REPORT DATE:** April 21, 2020      **MEETING DATE:** April 27, 2020

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**FISCAL SUMMARY:**

Budget Line Item:      N/A  
Budget Summary:      N/A  
Budgeted Expenditure:      N/A  
Budgeted Revenue:      N/A

**STATUTORY REFERENCE:**

Wisconsin Statutes:      N/A  
Municipal Code:      N/A

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**BACKGROUND / ANALYSIS:**

The 2021 – 2025 Capital Improvements Program requests have been submitted by their appropriate departments. These requests are now available for review by the Commission.

**STAFF COMMENTS:**

Attached is the summary of the 2021 - 2025 requests for review and discussion. The 2021 – 2025 Capital Improvements Program Draft containing the requests is submitted for further consideration by the Commission. The list containing 2021 Capital Improvements Program requests requiring G.O. debt funding, 2021 - 2025 Capital Improvements Program Schedule and 2017 – 2021 Strategic Plan is attached for reference as well.

Consistent with the attached schedule, no formal action is requested at the April 27, 2020 meeting.

**ACTION REQUESTED:**

For informational purposes only.

**ATTACHMENTS:**

- I. R.O. No. 1 – 20 - 21
- II. 2021 -2025 Capital Improvements Program Draft
- III. 2021 CIP Rating Average Ranking – GO Debt-Related Projects
- IV. 2021 – 2025 Capital Improvements Program Schedule
- V. 2017 – 2021 Strategic Plan

Key: *RED = NON-Mandatory-with GO Debt*  
*BLUE = Mandatory-with GO Debt*

**2021 CIP Rating Average Ranking**

GO Debt-Related Projects

<b>2021 CIP Debt-Related Projects</b>	<b>Total Amount</b>	<b>GO Debt</b>	<b>Cumulative GO Debt</b>
<i>Municipal Service Building - Electrical and Generator Design</i>	\$40,000	\$40,000	\$40,000
<i>Municipal Service Building - Emergency Generator Replacement</i>	\$222,000	\$222,000	\$262,000
<i>Fire - engine</i>	\$715,000	\$695,000	\$957,000
<i>Fire - Station 3 - Phase 1 of 3</i>	\$195,000	\$195,000	\$1,152,000
<i>Streets - Georgia Avenue (South 9th Street to North 14th Street)</i>	\$354,000	\$354,000	\$1,506,000
<i>Streets - Washington Avenue (South Business Drive to Taylor Drive)</i>	\$700,000	\$327,500	\$1,833,500
<i>Streets - South 10th Street (Indiana Avenue to Union Avenue)</i>	\$750,000	\$377,500	\$2,211,000
<i>Streets - Calumet Drive Panel Replacement (Erie Av to Saemann Av)</i>	\$500,000	\$500,000	\$2,711,000
<i>Streets - Geele Avenue (North Third Street to Calumet Drive)</i>	\$1,000,000	\$49,329	\$2,760,329
<i>Streets - Storm Water Management Plan</i>	\$250,000	\$250,000	\$3,010,329
<i>Parks - Urban Forestry Management</i>	\$210,000	\$100,000	\$3,110,329
<i>Parks - ADA Infrastructure Improvements - Citywide Program</i>	\$250,000	\$250,000	\$3,360,329
<i>Transit - Paratransit Vehicle</i>	\$80,000	\$16,000	\$3,376,329
<i>Mead Public Library - HVAC Control Replacement</i>	\$66,278	\$66,278	\$3,442,607
<i>Traffic Control Upgrade - Citywide</i>	\$52,000	\$52,000	\$3,494,607
<i>Streets - CMAQ-Kohler Memorial Dr-Erie Av Traffic Flow Construction</i>	\$518,100	\$103,620	\$3,598,227
<i>Streets - CMAQ - 14th Street Traffic Flow Construction</i>	\$758,800	\$151,760	\$3,749,987
<i>Streets - CMAQ - Taylor Drive Traffic Flow Construction</i>	\$666,900	\$133,380	\$3,883,367
<i>Parks - Playground Renovations - End Park</i>	\$50,000	\$50,000	\$3,933,367
<i>Parks - Maywood Environmental Center Repairs</i>	\$25,000	\$25,000	\$3,958,367
<i>Motor Vehicle - One Ton Four Wheel Drive Dump Truck</i>	\$66,000	\$43,000	\$4,001,367
<i>Motor Vehicle - Zero Turn Mower (2)</i>	\$27,000	\$23,000	\$4,024,367
<i>Motor Vehicle - Four Wheel Drive SUV (Director of Public Works)</i>	\$40,000	\$39,000	\$4,063,367
<i>Motor Vehicle - One Ton Utility Box Truck (3)</i>	\$124,500	\$120,000	\$4,183,367
<i>Motor Vehicle - One Half Ton Four Wheel Drive Pickup Truck (2)</i>	\$60,000	\$58,000	\$4,241,367
	<b>\$7,720,578</b>	<b>\$4,241,367</b>	



**2021 – 2025**

**Capital Improvements Program**

***DRAFT***



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April 21, 2020

Capital Improvements Commissioner  
City of Sheboygan  
Sheboygan, WI 53081

Dear Commissioners:

Herewith contained is the City of Sheboygan's draft Five-Year Capital Improvements Program for the years 2021 – 2025. Included in this submittal are the budgets and related appropriations for the following funds: General Fund, Special Revenue Funds, Proprietary Funds\*, and Capital Improvements Funds.

Consistent with the city's Annual Program Budgets, this document reflects the on-going mission of the City of Sheboygan. The city's mission statement is:

The City of Sheboygan is dedicated to providing residents, the business community, and visitors with fiscally-responsible municipal services in an effective and responsive manner to meet the needs of our diverse community.

The Capital Improvements Program (CIP) provides for the planning, purchase, design, rehabilitation, renovation, construction, and development of facilities, properties and systems to enhance the physical development of the city. The City of Sheboygan prepares a five year plan for capital improvements and updates that plan every year. In addition, the annual budget makes appropriations for capital expenditures. The first year of the CIP is included as part of the annual budget process and the remaining four years are recommended as a plan for future projects.

The CIP is a planning tool for city staff and elected officials. Due to uncertainties in the political, economic, and financial realities of each year, the Common Council must retain flexibility to proceed with the projects contained in the CIP.

The CIP corresponds to the Strategic Plan's focus established by the Common Council. Many of the projects scheduled in the 2021 – 2025 CIP will result in the accomplishment of several focus areas outlined within the Strategic Plan.

Capital is defined as tangible property with a life beyond a one year budget cycle. Land, equipment, buildings, as well as the services required to build or install, may be classified as capital. Capital acquisition is primarily funded by bond proceeds, but recurring and nonrecurring revenue may be used. Major capital improvements for the City of Sheboygan are funded primarily with general obligation bonds or notes, property tax revenue, and user fees. Other sources of revenue that fund capital improvements include: fees, contributions, special assessments, interest earnings and intergovernmental revenues.

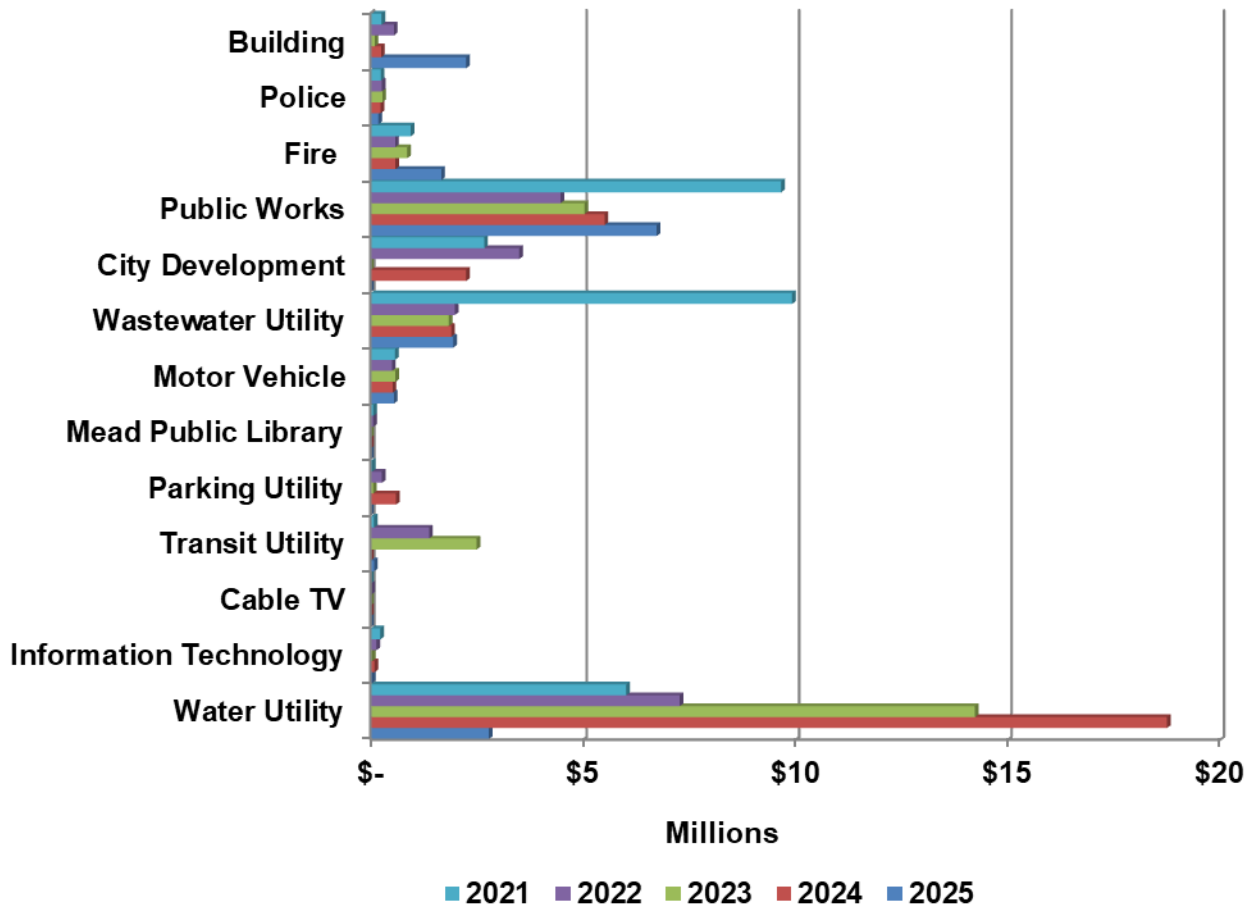
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### Projects by Category 2021 – 2025



General Obligation bonds or notes (G.O. bonds) fund a host of capital improvements that directly affect the basic needs and quality of life for every city resident. Public safety equipment, including police and fire facilities, street improvements, water and sewer improvements, park, library, public works, and open space facilities, development and redevelopment projects; all these capital projects and more are funded by G.O. bonds.

### GENERAL OBLIGATION BONDS

General Obligation Bonds are named as such because they are backed by the full faith and credit of the City of Sheboygan, and may be used to finance any capital improvement. The G.O. bonds are redeemed by any regular source of city funding including special assessments, fees, tax increment revenue, and property taxes.

The city makes every effort to redeem its G.O. bonds in a relatively short time frame. The majority of the city’s existing debt principal will be retired in ten years. Repayment periods are determined by the interest rate environment, tax rate impacts, and the expected life of a project.

## DEBT CAPACITY

The City of Sheboygan present and future debt capacity is evaluated during the preparation of the CIP. This was done to determine the amount of additional bonds that could be issued to finance the projects that were requested by departments for the CIP. The primary emphasis of the debt capacity analysis was to determine the amount of debt that could be issued without causing a downgrading in the city’s bond rating. Bond ratings are based on economic, debt, administration, and fiscal factors. Consequently, ratings are subjective and although there is a scorecard utilized by the agencies, there is not a formula that can be followed to calculate a bond rating. The city’s current rating Moody’s Investors Service rating is Aa2, reaffirmed in July, 2019. Obligations rated Aa2 are considered to be of high quality and are subject to very low credit risk. The modifier 2 indicates a mid-range ranking of obligations rated Aa. Also, the analysis includes a projection of the city’s legal debt margin that reviews the maximum debt allowed under state law and the amount of debt outstanding, current and to be issued.

The analysis of the City of Sheboygan’s debt capacity included a review of data for the past five years on debt ratios and bond ratings. Also, the analysis included a projection of future debt transactions, tax base growth, and debt ratios.

The amount of debt anticipated to be issued in 2021 – 2025 is \$20,927,461. The majority of the bonds planned to be issued between 2021 and 2025 will be for economic expansion, street improvements, and vehicles.

Debt Transactions			
Year	Net Debt Issued	Debt Paid	Net Outstanding Debt
	Projected Balance Forward		\$33,775,544
2021	4,241,367	3,310,000	34,706,911
2022	3,790,107	3,370,000	35,127,018
2023	4,570,329	3,670,000	36,027,347
2024	4,067,329	3,885,000	36,209,676
2025	4,258,329	3,830,000	36,638,005

Wisconsin State Statutes limits the borrowing capacity of municipalities to five percent of their overall equalized value. City policy targets Non-TID debt at 60 percent of the statutory limit. The current total amount of debt that can be issued is \$145,961,965. The table on the following page identifies the percent of statutory debt limit for the projection for the 2021 – 2025 CIP and anticipated year-end 2021 outstanding debt. Please note that no change in equalized value is projected.

Year	Equalized Value	State Limit 5% of Equalized Value	Outstanding Debt	Percentage of State Limit
2021	\$2,919,239,300	\$145,961,965	\$34,706,911	23.78%
2022	\$2,919,239,300	145,961,965	\$35,127,018	24.07%
2023	\$2,919,239,300	145,961,965	\$36,027,347	24.68%
2024	\$2,919,239,300	145,961,965	\$36,209,676	24.81%
2025	\$2,919,239,300	145,961,965	\$36,638,005	25.10%

### IMPACT ON PROPERTY TAXES

Debt is issued to finance public projects not financed by revenue sources (i.e. fees, user charges, special assessments and property taxes). The annual principal and interest payment on this debt is financed in the Debt Service Fund portion of the city's annual budget.

Property taxes are levied for several funds to finance projects in the CIP. The property tax levies for projects by fund are as follows:

TAX LEVY FOR PROJECTS BY FUND						
Fund	2021	2022	2023	2024	2025	Total
Public Safety Projects	\$252,000	\$261,000	\$235,000	\$225,000	\$173,000	\$1,146,000
Streets Projects	500,000	500,000	500,000	500,000	500,000	2,500,000
General Government Projects	60,000	60,000	60,000	36,000	100,000	316,000
Park, Forestry and Open Space	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>	<u>550,000</u>
Total of All Funds	\$922,000	\$931,000	\$905,000	\$871,000	\$883,000	\$4,512,000

The impact on the tax rate (per \$1,000 of equalized property valuation) of financing projects in the CIP through annual appropriation of property tax is as follows:

IMPACT ON PROPERTY TAX RATES FOR PROJECTS BY FUND						
Fund	2021	2022	2023	2024	2025	Average
Public Safety Projects	\$0.09	\$0.10	\$0.09	\$0.08	\$0.06	\$0.08
Streets Projects	\$0.18	\$0.18	0.18	0.18	0.18	0.18
General Government Projects	\$0.02	\$0.02	0.02	0.01	0.04	0.02
Park, Forestry and Open Space	<u>\$0.04</u>	<u>\$0.04</u>	<u>0.04</u>	<u>0.04</u>	<u>0.04</u>	<u>0.04</u>
Total of All Funds	\$0.35	\$0.36	\$0.35	\$0.33	\$0.34	\$0.34

In addition, to property taxes allocated to fund the above mentioned projects, the city also levies property taxes to fund the annual debt service as identified in the Debt Service Fund.

In comparison, the 2020 property tax levy in the Debt Service Fund for CIP rated projects was \$3,541,758 or \$1.30 per \$1,000 of equalized property valuation. The tax levy for 2021 will be determined when the 2021 Budget is approved in November, 2020.

## **OPERATIONAL IMPACT**

Some capital projects affect future operating budgets either positively or negatively by impacting operating costs. These impacts vary widely from project to project and are evaluated during the process of assessing each project submittal. The General Fund, Water Utility Fund, Wastewater Utility Fund, Park, Forestry and Open Space Fund and Mead Library Fund would provide the funding for any impacts on maintenance and operating costs dependent upon the specific project.

Operational impacts influencing maintenance costs of this program are generally non-existent or positive where the project will actually reduce overall operating costs. None of the projects in the Five-Year Capital Improvements Program have significant negative operating impacts. Vehicle and equipment purchases may provide the city with operational savings as fuel and oil savings would positively impact the city with the purchase of more fuel efficient and greener vehicles and equipment. Due to the fact that repair expenses accelerate as equipment ages, replacing the equipment may periodically lower these costs depending on the condition of the remaining pieces of equipment.

## **CAPITAL IMPROVEMENT PLANNING PROCESS**

The City Administrator oversees an annual planning process that begins with the Strategic Plan Focus Areas, recommended by the City Administrator and approved by the Finance and Personnel Committee. Each city department submits a request for projects and these projects go through a rigorous review process that includes staff review, committee review and ranking. The Capital Improvements Commission ranks each project for priority in funding. The appropriate committees (i.e. Public Works Committee reviews Public Works projects) review requests and make recommendations. The Capital Improvements Commission recommends to the Plan Commission projects for approval, upon review the Plan Commission recommends to the Common Council projects for approval. The approved projects are then included in the Annual Program Budget process for ultimate approval or denial of requests.

## **HIGHLIGHTS OF THE CAPITAL IMPROVEMENT PROGRAM**

The five-year total expenditures within the 2021 – 2025 CIP are noted in the table on the following page.

Expenditure by Department	2021-2025 CIP	Percentage
City Buildings	\$2,162,000	1.76%
Police	\$1,214,000	0.99%
Fire	\$4,645,000	3.78%
Public Works	\$31,419,000	25.55%
City Development	\$8,425,000	6.85%
Wastewater Utility	\$17,600,000	14.31%
Motor Vehicle	\$2,743,500	2.23%
Mead Public Library	\$132,556	0.11%
Parking Utility	\$965,000	0.78%
Transit Utility	\$4,045,000	3.29%
Cable TV	\$25,000	0.02%
Information Technology	\$535,000	0.44%
Water Utility	\$49,049,000	39.89%
<b>Total Expenditures</b>	<b>\$122,960,056</b>	<b>100.00%</b>

The largest individual projects or equipment purchases (\$1,250,000 or greater) within the CIP are as follows:

1. Raw Water Improvement Project - Phase 4 - \$15,175,000  
Completion of the additional water intake pipeline and associated well in 2024. This project will be funded via Clean Water Revenue Refunding Bonds
2. Raw Water Improvement Project - Phase 3 - \$11,750,000  
Additional water intake pipeline and associated well, construction continues into 2023. The funding source will be Clean Water Revenue Refunding Bonds.
3. South Lakeshore Interceptor Sewer Rehabilitation - \$8,000,000  
The project involves the lining of the 1930's installed lakeshore interceptor pipe from Kentucky Avenue life station to treatment plant and protection/elimination of several manholes. Construction is planned for 2021.
4. North 15<sup>th</sup> Street reconstruction (Calumet Drive to Mayflower Avenue) - \$5,500,000  
The project will remove the existing concrete/asphalt pavement and replace with concrete with curb and gutter upgrades and ADA improvements. Federal funding will be used for 45 percent of the project. Construction is planned for 2025.
5. Raw Water Improvement Project - Phase 2 - \$4,000,000  
Additional water intake pipeline and associated well, construction to begin in 2022. The funding source will be Clean Water Revenue Refunding Bonds.
6. North Commerce Street Reconstruction - \$2,500,000  
This reconstruction will occur from Pennsylvania Avenue north to Wisconsin Avenue to accommodate redevelopment of the former Mayline site. This project will be funded by TID-related debt. These improvements will occur in 2021.
7. Fixed Route Revenue Buses (5) - \$2,300,000  
The request secures replacement of five 18-year old buses within the fleet of 11 buses. This purchase, slated for 2023, utilizes CMAQ grant funding to offset 80 percent of the cost to the city.
8. Indiana Avenue Trail Project – Phase 3 - \$2,250,000  
This project will extend the Shoreland 400 trail westbound on Indiana Avenue from the Pacifico Restaurant property, to South 13<sup>th</sup> Street, then southbound to South Business

Drive and Union Avenue. TID-related Debt and State Grants will fund the project 78 and 22 percent, respectively. Construction is planned for 2024.

9. Water Main Replacements – \$1,800,000 - \$2,250,000  
The Water Utility provides ongoing replacement of aging infrastructure. Construction will occur in 2021 through 2025. Amounts vary annually throughout the five-year program.
10. Facility Operations and Distribution Upgrades – \$1,420,000 - \$2,150,000  
Numerous upgrades are required to aging infrastructure within the Water Utility facilities. Replacements will occur in 2024 and 2025, with differing amounts occurring in each of these two years.
11. Raw Water Improvement Project - Phase 1 - \$1,850,000  
Additional water intake pipeline and associated well, construction to begin in 2021. The funding source will be Clean Water Revenue Refunding Bonds.
12. Indiana Avenue (South 17<sup>th</sup> Street to South 24<sup>th</sup> Street) - \$1,500,000  
The project will add asphalt overlay, curb and gutter upgrades, and sidewalk replacement. Construction is planned for 2023.
13. Pennsylvania Avenue Streetscape Improvements - \$1,500,000  
In conjunction with redevelopment of Armory site, replace existing asphalt, underground utilities, curb and gutter, street lighting and enhance lakefront terminus. Construction is planned for 2022.
14. Wilson Avenue (Lakeshore Drive to South Business Drive) - \$1,450,000  
The project will apply asphalt overlay and evaluate storm sewer and curb and gutter for updates where necessary. Reconstruction of sidewalk ramps to meet ADA requirements is included in the project cost. Construction is planned for 2024.
15. Fixed Route Revenue Buses (3) - \$1,380,000  
The request secures replacement of three 18-year old buses within the fleet of 11 buses. This purchase, planned for 2023, utilizes CMAQ grant funding to offset 80 percent the cost to the city.

Details regarding the projects included within the CIP are included in the subsequent sections of this document. A summary of the projects is included for each area. Information on each project is available online or at the Office of the City Administrator.

### **FUNDING SOURCES**

The projects in the 2021 – 2025 CIP are funded by a variety of sources. The following table identifies the revenue sources required to fund the projects.

Revenue Source	2021-2025 CIP	Percentage
Property Tax Levy	\$4,512,000	3.67%
Park Impact Fee	\$265,000	0.22%
Vehicle/Land Sales	\$561,000	0.46%
County/State/Federal Grants	\$8,351,040	6.79%
Intergovernmental Contributions	\$2,253,355	1.83%
Borrowed Funds	\$20,927,461	17.02%
Other Borrowed Funds	\$44,414,200	36.12%
Donations	\$835,000	0.68%
User Fees	\$33,859,000	27.54%
Special Assessments	\$500,000	0.41%
Vehicle Registration Fee	\$3,725,000	3.03%
Block Grant Funds	\$0	0.00%
Fund Balance	\$2,757,000	2.24%
<b>Total of Revenue Sources</b>	<b>\$122,960,056</b>	<b>100.00%</b>

We wish to thank all of the city staff who participated in the development of the Five Year Capital Improvements Program.

Sincerely,



Darrell Hofland  
City Administrator



Marty Halverson  
Finance Director

2021 - 2025 Capital Improvement Program List

Color / Abbreviation Key:									
Yellow - Previously approved in same year									
Blue - Previously approved in a different year									
M - Mandatory for 2021 only									
		2021	2022	2023	2024	2025	Total		
		<u>Executive</u>	<u>Executive</u>	<u>Executive</u>	<u>Executive</u>	<u>Executive</u>	<u>Executive</u>	<u>Executive</u>	<u>Executive</u>
<b><u>REVENUES</u></b>									
Property Tax Levy									
	Police	1	\$217,000	\$216,000	\$190,000	\$190,000	\$151,000	\$964,000	
	Street Improvement and Sidewalks	2	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000	
	General Government Projects	3	\$60,000	\$60,000	\$60,000	\$36,000	\$100,000	\$316,000	
	Fire	4	\$35,000	\$45,000	\$45,000	\$35,000	\$22,000	\$182,000	
	Park, Forest and Open Space Fund	5	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$550,000	
	Park Impact Fee Fund	7	\$50,000	\$65,000	\$50,000	\$50,000	\$50,000	\$265,000	
	Vehicle / Land Sales	8	\$95,500	\$135,500	\$131,000	\$116,000	\$83,000	\$561,000	
	County / State / Federal Grants	9	\$1,619,040	\$1,209,000	\$2,500,000	\$455,000	\$2,568,000	\$8,351,040	
	Other Municipality Contributions (County Sales Tax)	10	\$450,671	\$450,671	\$450,671	\$450,671	\$450,671	\$2,253,355	
	G. O. Borrowed Funds	11	\$4,241,367	\$3,790,107	\$4,570,329	\$4,067,329	\$4,258,329	\$20,927,461	
	Other Borrowed Funds	12	\$7,896,400	\$7,671,400	\$13,671,400	\$15,175,000	\$0	\$44,414,200	
	Donations	13	\$0	\$0	\$0	\$0	\$835,000	\$835,000	
	User Fees	14	\$14,088,000	\$5,247,000	\$4,318,000	\$5,469,000	\$4,737,000	\$33,859,000	
	Special Assessment	15	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	
	Vehicle Registration Fee	16	\$745,000	\$745,000	\$745,000	\$745,000	\$745,000	\$3,725,000	
	Other/CDBG	17	\$0	\$0	\$0	\$0	\$0	\$0	
	Fund Balance	18	\$510,000	\$677,000	\$340,000	\$945,000	\$285,000	\$2,757,000	
	<b>TOTAL REVENUE</b>		\$30,717,978	\$21,021,678	\$27,781,400	\$28,444,000	\$14,995,000	\$122,960,056	
<b><u>EXPENDITURES</u></b>									
<b>City Buildings</b>									
<b>M</b>	Municipal Service Building Electrical and Generator Design	11	\$40,000	\$0	\$0	\$0	\$0	\$40,000	
<b>M</b>	Municipal Service Building Emergency Generator Replacement	11	\$222,000	\$0	\$0	\$0	\$0	\$222,000	
	Municipal Service Building Main Electrical Panel Update		\$0	11	\$110,000	\$0	\$0	\$110,000	
	Municipal Service Building Vehicle Wash Facility Construction		\$0	11	\$150,000	\$0	\$0	\$150,000	
	Municipal Service Building Garage Drain Improvement		\$0	11	\$40,000	\$0	\$0	\$40,000	

2021 - 2025 Capital Improvement Program List

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			2021		2022		2023		2024		2025	Total
			<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>	<u>Executive</u>
<b>City Buildings - continued</b>												
	ADA Infrastructure Improvements - Citywide Program - Buildings		\$0	11	\$250,000		\$0		\$0		\$0	\$250,000
	Municipal Service Building- Engineering Office Windows		\$0		\$0	11	\$100,000		\$0		\$0	\$100,000
	ADA Infrastructure Improvements - Citywide Program - Buildings		\$0		\$0		\$0	11	\$250,000		\$0	\$250,000
	MSB - Garage Roof Replacement		\$0		\$0		\$0		\$0	3,11	\$1,000,000	\$1,000,000
	<b>Total - City Buildings</b>		\$262,000		\$550,000		\$100,000		\$250,000		\$1,000,000	\$2,162,000
<b>Police</b>												
<b>M</b>	Squad Computers	1	\$77,000		\$0		\$0		\$0		\$0	\$77,000
<b>M</b>	Marked Vehicle - Sport Utility Vehicle	1,8	\$43,000		\$0		\$0		\$0		\$0	\$43,000
<b>M</b>	Unmarked Vehicle - Sport Utility Vehicle	1,8	\$43,000		\$0		\$0		\$0		\$0	\$43,000
<b>M</b>	Unmarked Vehicles (2)	1,8	\$80,000		\$0		\$0		\$0		\$0	\$80,000
	Marked Vehicle - Sport Utility Vehicles (5)		\$0	1,8	\$225,000		\$0		\$0		\$0	\$225,000
	Unmarked Vehicle		\$0	1,8	\$44,000		\$0		\$0		\$0	\$44,000
	Marked Vehicles - Sport Utility Vehicles (4)		\$0		\$0	1,8	\$184,000		\$0		\$0	\$184,000
	Police Range Remediation		\$0		\$0	1,8	\$45,000		\$0		\$0	\$45,000
	Patrol Wagon		\$0		\$0	1,8	\$50,000		\$0		\$0	\$50,000
	Marked Vehicles - Sport Utility Vehicles (4)		\$0		\$0		\$0	1,8	\$190,000		\$0	\$190,000
	Unmarked Vehicle - Sport Utility Vehicle		\$0		\$0		\$0	1,8	\$47,000		\$0	\$47,000
	Marked Vehicle - Sport Utility Vehicle		\$0		\$0		\$0		\$0	1,8	\$48,000	\$48,000
	Unmarked Vehicle - Sport Utility Vehicle		\$0		\$0		\$0		\$0	1,8	\$48,000	\$48,000
	Unmarked Vehicles (3)		\$0		\$0		\$0		\$0	1,8	\$90,000	\$90,000
	<b>Total - Police</b>		\$243,000		\$269,000		\$279,000		\$237,000		\$186,000	\$1,214,000
<b>Fire</b>												
<b>M</b>	Engine	8,11	\$715,000		\$0		\$0		\$0		\$0	\$715,000
<b>M</b>	Station 3 - Phase 1 of 3	11	\$195,000		\$0		\$0		\$0		\$0	\$195,000
	Extrication Tools	4	\$35,000		\$0		\$0		\$0		\$0	\$35,000
	Ambulance		\$0	8,11	\$336,000		\$0		\$0		\$0	\$336,000
	Station 3 - Phase 2 of 3		\$0	11	\$200,000		\$0		\$0		\$0	\$200,000
	SCBA Filling Station		\$0	4	\$45,000		\$0		\$0		\$0	\$45,000
	Station 3 - Phase 3 of 3		\$0		\$0	11	\$455,000		\$0		\$0	\$455,000

2021 - 2025 Capital Improvement Program List

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<b>M</b> - Mandatory for 2021 only												
		2021		2022		2023		2024		2025		Total
		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>
<b>Fire - continued</b>												
	Ambulance		\$0		\$0	8,11	\$366,000		\$0		\$0	\$366,000
	Air Bag System		\$0		\$0	4	\$45,000		\$0		\$0	\$45,000
	Ambulance		\$0		\$0		\$0	8,11	\$376,000		\$0	\$376,000
	Cardiac Monitors		\$0		\$0		\$0	8,12	\$175,000		\$0	\$175,000
	Training Fire Simulator		\$0		\$0		\$0	4	\$35,000		\$0	\$35,000
	Rescue Pumper		\$0		\$0		\$0		\$0	8,11	\$810,000	\$810,000
	Turnout Gear Rack		\$0		\$0		\$0		\$0	4,8	\$22,000	\$22,000
	Training Facility		\$0		\$0		\$0		\$0	13	\$835,000	\$835,000
	<b>Total - Fire</b>		\$945,000		\$581,000		\$866,000		\$586,000		\$1,667,000	\$4,645,000
<b>Public Works</b>												
<b>Traffic Control</b>												
	LED Street Lighting Upgrade - TID 17	12	\$171,400		\$0		\$0		\$0		\$0	\$171,400
	LED Street Lighting - Citywide	3	\$60,000		\$0		\$0		\$0		\$0	\$60,000
	Traffic Control Upgrade - Citywide	11	\$52,000		\$0		\$0		\$0		\$0	\$52,000
	LED Street Lighting Upgrade - TID 16		\$0	12	\$171,400		\$0		\$0		\$0	\$171,400
	LED Street Lighting Upgrade - Citywide		\$0	3	\$60,000		\$0		\$0		\$0	\$60,000
	Traffic Control Upgrade - Citywide		\$0		\$0	11	\$70,000		\$0		\$0	\$70,000
	LED Street Lighting Upgrade - Citywide		\$0		\$0	3,11	\$100,000		\$0		\$0	\$100,000
	LED Street Lighting Upgrade - TID 17		\$0		\$0	12	\$171,400		\$0		\$0	\$171,400
	Electical Infrastructure Repair - Citywide		\$0		\$0		\$0	11	\$50,000		\$0	\$50,000
	LED Street Lighting Upgrade - Citywide		\$0		\$0		\$0	3,11	\$200,000		\$0	\$200,000
	LED Street Lighting Upgrade - Blue Harbor		\$0		\$0		\$0	11	\$100,000		\$0	\$100,000
	<b>Total - Traffic Control</b>		\$283,400		\$231,400		\$341,400		\$350,000		\$0	\$1,206,200
<b>Streets</b>												
<b>M</b>	Georgia Avenue (South Ninth Street to South 14th Street)	11	\$354,000		\$0		\$0		\$0		\$0	\$354,000
<b>M</b>	Washington Avenue (South Business Drive to Taylor Drive)	11,16	\$700,000		\$0		\$0		\$0		\$0	\$700,000
<b>M</b>	South Business Drive and Georgia Avenue Intersection	12	\$700,000		\$0		\$0		\$0		\$0	\$700,000
<b>M</b>	North Commerce Street - Construction	12	\$2,500,000		\$0		\$0		\$0		\$0	\$2,500,000
<b>M</b>	South 10th Street (Indiana Avenue to Union Avenue)	11,16	\$750,000		\$0		\$0		\$0		\$0	\$750,000

2021 - 2025 Capital Improvement Program List

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	M - Mandatory for 2021 only		2021		2022		2023		2024		2025	Total
			<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>	<u>Executive</u>
	<b>Streets - continued</b>											
<b>M</b>	Calumet Drive Panel Replacement (Erie Av to Saemann Av)	11	\$500,000		\$0		\$0		\$0		\$0	\$500,000
<b>M</b>	Geele Avenue (North Third Street to Calumet Drive)	2,10,11	\$1,000,000		\$0		\$0		\$0		\$0	\$1,000,000
	CMAQ-Kohler Memorial Drive-Erie Avenue Traffic Flow Constructio	9,11	\$518,100		\$0		\$0		\$0		\$0	\$518,100
	CMAQ-14th Street Traffic Flow Construction	9,11	\$758,800		\$0		\$0		\$0		\$0	\$758,800
	CMAQ-Taylor Drive Traffic Flow Construction	9,11	\$666,900		\$0		\$0		\$0		\$0	\$666,900
<b>M</b>	Storm Water Management Plan	11	\$250,000		\$0		\$0		\$0		\$0	\$250,000
<b>M</b>	Sidewalk Repair/Replacement Program (Citywide)	15	\$100,000		\$0		\$0		\$0		\$0	\$100,000
	South 12th Street (Greenfield Avenue to Union Avenue)		\$0	10,11	\$640,000		\$0		\$0		\$0	\$640,000
	North Avenue (Calumet Drive to Taylor Drive)		\$0	11	\$850,000		\$0		\$0		\$0	\$850,000
	St. Clair Avenue (North Ninth Street to North 14th Street)		\$0	9,11	\$375,000		\$0		\$0		\$0	\$375,000
	Calumet Drive Panel Replacement (Sibley Court to City Limits)		\$0	2	\$500,000		\$0		\$0		\$0	\$500,000
	North 25th Street (Kohler Memorial Drive to North Avenue)		\$0	11,16	\$1,160,000		\$0		\$0		\$0	\$1,160,000
	Storm Water Management Plan		\$0	11	\$250,000		\$0		\$0		\$0	\$250,000
	Sidewalk Repair/Replacement Program (Citywide)		\$0	15	\$100,000		\$0		\$0		\$0	\$100,000
	Indiana Avenue (South 17th Street to South 24th Street)		\$0		\$0	2,10,11	\$1,500,000		\$0		\$0	\$1,500,000
	Geele Avenue (North 29th Street To North 40th Street)		\$0		\$0	11	\$685,000		\$0		\$0	\$685,000
	Lakeshore Drive (Mead Avenue to Rail Road Tracks)		\$0		\$0	11	\$740,000		\$0		\$0	\$740,000
	South 18th Street (Mead Avenue to Washington Avenue)		\$0		\$0	11,16	\$760,000		\$0		\$0	\$760,000
	Storm Water Management Plan		\$0		\$0	11	\$250,000		\$0		\$0	\$250,000
	Sidewalk Repair/Replacement Program (Citywide)		\$0		\$0	15	\$100,000		\$0		\$0	\$100,000
	Wilson Avenue (Lakeshore Drive to South Business Drive)		\$0		\$0		\$0	10,11,16	\$1,450,000		\$0	\$1,450,000
	Weeden Creek Road (South 12th Street-South Business Drive)		\$0		\$0		\$0	11	\$1,000,000		\$0	\$1,000,000
	North 15th Street Design (Calumet Drive to Mayflower Avenue)		\$0		\$0		\$0	9,11	\$500,000		\$0	\$500,000
	Erie Avenue (North 19th Street to Taylor Drive)		\$0		\$0		\$0	11	\$500,000		\$0	\$500,000
	New Jersey Avenue (South 13th Street to Wildwood Drive)		\$0		\$0		\$0	2,9,11	\$1,000,000		\$0	\$1,000,000
	Storm Water Management Plan		\$0		\$0		\$0	11	\$250,000		\$0	\$250,000
	Sidewalk Repair/Replacement Program (Citywide)		\$0		\$0		\$0	15	\$100,000		\$0	\$100,000
	North 15th Street (Calumet Drive to Mayflower Avenue)		\$0		\$0		\$0		\$0	10,11,16	\$5,500,000	\$5,500,000
	North Point Intersection - Barrett Av / Lincoln Av / Broughton Dr		\$0		\$0		\$0		\$0	11	\$250,000	\$250,000
	Storm Water Management Plan		\$0		\$0		\$0		\$0	11	\$250,000	\$250,000
	Sidewalk Repair/Replacement Program (Citywide)		\$0		\$0		\$0		\$0	15	\$100,000	\$100,000
	<b>Total - Streets</b>		\$8,797,800		\$3,875,000		\$4,035,000		\$4,800,000		\$6,100,000	\$27,607,800

2021 - 2025 Capital Improvement Program List

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<b>Parks and Forestry</b>												
			2021		2022		2023		2024		2025	Total
			<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>	<u>Executive</u>
<b>M</b>	Urban Forestry Management	5,11	\$210,000		\$0		\$0		\$0		\$0	\$210,000
	Playground Renovations - End Park	11	\$50,000		\$0		\$0		\$0		\$0	\$50,000
	Maywood Environmental Center Repairs	11	\$25,000		\$0		\$0		\$0		\$0	\$25,000
	Werner Subdivision - Grading / Parkways	7	\$50,000		\$0		\$0		\$0		\$0	\$50,000
<b>M</b>	ADA Infrastructure Improvements - Citywide Program - Parks	11	\$250,000		\$0		\$0		\$0		\$0	\$250,000
	Urban Forestry Management Plan		\$0	5,11	\$210,000		\$0		\$0		\$0	\$210,000
	Vollrath Park - Bowl Lighting Replacement		\$0	11	\$30,000		\$0		\$0		\$0	\$30,000
	Playground Renovations - Deland Beach		\$0	7,11	\$75,000		\$0		\$0		\$0	\$75,000
	Evergreen Park Area 3 - New Open Shelter		\$0	7	\$50,000		\$0		\$0		\$0	\$50,000
	Urban Forestry Management Plan		\$0		\$0	5,11	\$210,000		\$0		\$0	\$210,000
	Cleveland Park - Splash Pad		\$0		\$0	7,11	\$200,000		\$0		\$0	\$200,000
	ADA Infrastructure Improvements - Citywide Program - Parks		\$0		\$0	11	\$250,000		\$0		\$0	\$250,000
	Urban Forestry Management Plan		\$0		\$0		\$0	5,11	\$210,000		\$0	\$210,000
	Playground Renovations - Deland Park		\$0		\$0		\$0	11	\$50,000		\$0	\$50,000
	Veterans Park - Tennis Court Resurfacing		\$0		\$0		\$0	7,11	\$100,000		\$0	\$100,000
	Urban Forestry Management Plan		\$0		\$0		\$0		\$0	5,11	\$210,000	\$210,000
	Playground Renovations - Free Standing Items		\$0		\$0		\$0		\$0	11	\$50,000	\$50,000
	Maywood Environmental Center Improvements		\$0		\$0		\$0		\$0	14	\$25,000	\$25,000
	Quarry Park Master Plan Improvements		\$0		\$0		\$0		\$0	7,11	\$100,000	\$100,000
	ADA Infrastructure Improvements - Citywide Program - Parks		\$0		\$0		\$0		\$0	11	\$250,000	\$250,000
	<b>Total - Parks and Forestry</b>		\$585,000		\$365,000		\$660,000		\$360,000		\$635,000	\$2,605,000
	<b>Total - Public Works</b>		\$9,666,200		\$4,471,400		\$5,036,400		\$5,510,000		\$6,735,000	\$31,419,000
	<b>City Development</b>											
	Indiana Avenue Trail Project - Phase 1	12	\$875,000		\$0		\$0		\$0		\$0	\$875,000
	South Pier Street Expansion	12	\$1,000,000		\$0		\$0		\$0		\$0	\$1,000,000
	Indiana Avenue Streetscape Improvements-Phase 1	12	\$750,000		\$0		\$0		\$0		\$0	\$750,000
	Sheboygan River-West Side Boardwalk-Design	12	\$50,000		\$0		\$0		\$0		\$0	\$50,000
	Indiana Avenue Trail Project - Phase 2		\$0	12	\$250,000		\$0		\$0		\$0	\$250,000
	Indiana Avenue Streetscape Improvements-Phase 2		\$0	12	\$750,000		\$0		\$0		\$0	\$750,000
	Pennsylvania Avenue - Streetscape Improvements		\$0	12	\$1,500,000		\$0		\$0		\$0	\$1,500,000
	Sheboygan River-West Side Boardwalk - Construction		\$0	12	\$1,000,000		\$0		\$0		\$0	\$1,000,000

2021 - 2025 Capital Improvement Program List

Color / Abbreviation Key:												
Yellow - Previously approved in same year												
Blue - Previously approved in a different year												
M - Mandatory for 2021 only												
			2021		2022		2023		2024		2025	Total
			<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>	<u>Executive</u>
<b>City Development - continued</b>												
	Indiana Avenue Trail Project - Phase 3		\$0		\$0		\$0	9,12	\$2,250,000		\$0	\$2,250,000
<b>Total - City Development</b>			\$2,675,000		\$3,500,000		\$0		\$2,250,000		\$0	\$8,425,000
<b>Wastewater Utility</b>												
<b>M</b>	Install Aeration Blower Number Two	14	\$350,000		\$0		\$0		\$0		\$0	\$350,000
<b>M</b>	Primary Influent Building HVAC Upgrade	14	\$310,000		\$0		\$0		\$0		\$0	\$310,000
<b>M</b>	Primary Clarifier Number Four Drive	14	\$120,000		\$0		\$0		\$0		\$0	\$120,000
<b>M</b>	Secondary Clarifier Number Two Drive	14	\$90,000		\$0		\$0		\$0		\$0	\$90,000
<b>M</b>	Sewer Line Reconstruction / Relining Program	14	\$1,000,000		\$0		\$0		\$0		\$0	\$1,000,000
<b>M</b>	South Lakeshore Interceptor Sewer Rehabilitation	14	\$8,000,000		\$0		\$0		\$0		\$0	\$8,000,000
<b>M</b>	Mini Storm Sewer Program	14	\$50,000		\$0		\$0		\$0		\$0	\$50,000
	Primary Clarifier Number Three Drive		\$0	14	\$120,000		\$0		\$0		\$0	\$120,000
	Secondary Clarifier Number One Drive		\$0	14	\$90,000		\$0		\$0		\$0	\$90,000
	Screen / Scum Rejects System Upgrade		\$0	14	\$125,000		\$0		\$0		\$0	\$125,000
	North Aeration Upgrade		\$0	14	\$385,000		\$0		\$0		\$0	\$385,000
	Jet Truck		\$0	14	\$215,000		\$0		\$0		\$0	\$215,000
	Sewer Line Reconstruction / Relining Program		\$0	14	\$1,000,000		\$0		\$0		\$0	\$1,000,000
	Mini Storm Sewer Program		\$0	14	\$50,000		\$0		\$0		\$0	\$50,000
	Primary Clarifier Number One Drive		\$0		\$0	14	\$120,000		\$0		\$0	\$120,000
	Secondary Clarifier Number Three Drive		\$0		\$0	14	\$90,000		\$0		\$0	\$90,000
	South Aeration Upgrade		\$0		\$0	14	\$385,000		\$0		\$0	\$385,000
	Raw Influent Pump Number Three		\$0		\$0	14	\$200,000		\$0		\$0	\$200,000
	Sewer Line Reconstruction /Relining Program		\$0		\$0	14	\$1,000,000		\$0		\$0	\$1,000,000
	Mini Storm Sewer Program		\$0		\$0	14	\$50,000		\$0		\$0	\$50,000
	Bleach Tank and Bisulfite Tank Replacement		\$0		\$0		\$0		\$250,000		\$0	\$250,000
	Administrative HVAC Upgrade		\$0		\$0		\$0	14	\$200,000		\$0	\$200,000
	Grit Removal System Modifications		\$0		\$0		\$0	14	\$125,000		\$0	\$125,000
	Portologics Replacement		\$0		\$0		\$0	14	\$200,000		\$0	\$200,000
	North Avenue Lift Station Controls		\$0		\$0		\$0	14	\$75,000		\$0	\$75,000
	Sewer Line Reconstruction / Relining Program		\$0		\$0		\$0	14	\$1,000,000		\$0	\$1,000,000
	Mini Storm Sewer Program		\$0		\$0		\$0	14	\$50,000		\$0	\$50,000

2021 - 2025 Capital Improvement Program List

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<b>M</b> - Mandatory for 2021 only													
			<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>
<b>Wastewater Utility - continued</b>													
	Aeration Blower Number Five		\$0		\$0		\$0		\$0	14	\$350,000		\$350,000
	Ferric Chloride Tank Replacement		\$0		\$0		\$0		\$0	14	\$150,000		\$150,000
	Administrative Building Roof Replacement		\$0		\$0		\$0		\$0	14	\$400,000		\$400,000
	Sewer Line Reconstruction / Relining Program		\$0		\$0		\$0		\$0	14	\$1,000,000		\$1,000,000
	Mini Storm Sewer Program		\$0		\$0		\$0		\$0	14	\$50,000		\$50,000
	<b>Total - Wastewater Utility</b>		\$9,920,000		\$1,985,000		\$1,845,000		\$1,900,000		\$1,950,000		\$17,600,000
<b>Motor Vehicle</b>													
<b>M</b>	Street Sweeper	8,18	\$260,000		\$0		\$0		\$0		\$0		\$260,000
	One Ton Four Wheel Drive Dump Truck	8,11,18	\$66,000		\$0		\$0		\$0		\$0		\$66,000
	Zero Turn Mower (2)	8,11	\$27,000		\$0		\$0		\$0		\$0		\$27,000
	Four Wheel Drive SUV (Director of Public Works)	8,11	\$40,000		\$0		\$0		\$0		\$0		\$40,000
	One Ton Utility Box Truck (3)	8,11	\$124,500		\$0		\$0		\$0		\$0		\$124,500
	One Half Ton Four Wheel Drive Pickup Truck (2)	8,11	\$60,000		\$0		\$0		\$0		\$0		\$60,000
	Street Sweeper		\$0	8,18	\$265,000		\$0		\$0		\$0		\$265,000
	Three Quarter Ton Four Wheel Drive Pickup Truck (2)		\$0	8,11,18	\$62,000		\$0		\$0		\$0		\$62,000
	One Half Ton Four Wheel Drive Pickup Truck (3)		\$0	8,11	\$90,000		\$0		\$0		\$0		\$90,000
	Skid Steer		\$0	8,11	\$55,000		\$0		\$0		\$0		\$55,000
	Passenger Van (Mayor)		\$0	8,11	\$35,000		\$0		\$0		\$0		\$35,000
	Tandem Axle Dump Truck (2)		\$0		\$0	8,11,18	\$520,000		\$0		\$0		\$520,000
	One Half Ton Four Wheel Drive Pickup Truck / V Plow (2)		\$0		\$0	8,11	\$67,000		\$0		\$0		\$67,000
	Tri-Axle Dump Truck		\$0		\$0		\$0	8,18	\$275,000		\$0		\$275,000
	One Ton Four Wheel Drive Dump Truck (2)		\$0		\$0		\$0	8,11	\$150,000		\$0		\$150,000
	Three Quarter Ton Four Wheel Drive Pickup (2)		\$0		\$0		\$0	8,11	\$68,000		\$0		\$68,000
	Zero Turn Mower (2)		\$0		\$0		\$0	8,11	\$29,000		\$0		\$29,000
	Tri-Axle Dump Truck		\$0		\$0		\$0		\$0	8,11,18	\$275,000		\$275,000
	Street Sweeper		\$0		\$0		\$0		\$0	8,11	\$275,000		\$275,000
	<b>Total - Motor Vehicle</b>		\$577,500		\$507,000		\$587,000		\$522,000		\$550,000		\$2,743,500
<b>Mead Public Library</b>													
<b>M</b>	HVAC Control Replacement	11	\$66,278		\$0		\$0		\$0		\$0		\$66,278

2021 - 2025 Capital Improvement Program List

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			2021		2022		2023		2024		2025	Total
			<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>	<u>Executive</u>
<b>Mead Public Library - continued</b>												
	HVAC Control Replacement		\$0	11	\$66,278		\$0		\$0		\$0	\$66,278
	<b>Total - Mead Public Library</b>		\$66,278		\$66,278		\$0		\$0		\$0	\$132,556
<b>Parking Utility</b>												
	Utility Pickup Truck	8,18	\$35,000		\$0		\$0		\$0		\$0	\$35,000
	John Deere Pro Style Gator		\$0	8,18	\$20,000		\$0		\$0		\$0	\$20,000
	Coin Meter Replacement		\$0	18	\$250,000		\$0		\$0		\$0	\$250,000
	One and One-Half Ton Heavy Duty Pickup		\$0		\$0	8,18	\$60,000		\$0		\$0	\$60,000
	Riverfront Parking Lots		\$0		\$0		\$0	18	\$600,000		\$0	\$600,000
	<b>Total - Parking Utility</b>		\$35,000		\$270,000		\$60,000		\$600,000		\$0	\$965,000
<b>Transit Utility</b>												
<b>M</b>	Paratransit Vehicle	9,11	\$80,000		\$0		\$0		\$0		\$0	\$80,000
	Fixed Route Revenue Buses (3)		\$0	9,11	\$1,380,000		\$0		\$0		\$0	\$1,380,000
	Fixed Route Revenue Buses (5)		\$0		\$0	9,11	\$2,300,000		\$0		\$0	\$2,300,000
	Transit Facility Maintenance Updates		\$0		\$0	9,11	\$200,000		\$0		\$0	\$200,000
	Paratransit Vehicle		\$0		\$0		\$0		\$0	9,11	\$85,000	\$85,000
	<b>Total - Transit Utility</b>		\$80,000		\$1,380,000		\$2,500,000		\$0		\$85,000	\$4,045,000
<b>Cable TV</b>												
	Studio TriCaster Replacement		\$0	8,18	\$25,000		\$0		\$0		\$0	\$25,000
	<b>Total - Cable TV</b>		\$0		\$25,000		\$0		\$0		\$0	\$25,000
<b>Information Technology Fund</b>												
<b>M</b>	Microsoft Exchange (email) Server Upgrade	18	\$45,000		\$0		\$0		\$0		\$0	\$45,000
<b>M</b>	SINC Redundant Internet Connection	18	\$125,000		\$0		\$0		\$0		\$0	\$125,000
<b>M</b>	WWTP Data Center Firewalls	18	\$25,000		\$0		\$0		\$0		\$0	\$25,000
<b>M</b>	IBMi Retirement - Software Acquisition	18	\$35,000		\$0		\$0		\$0		\$0	\$35,000
	Microsoft Office Upgrade		\$0	18	\$90,000		\$0		\$0		\$0	\$90,000
	SINC City Hall Redundant Solution		\$0	18	\$25,000		\$0		\$0		\$0	\$25,000
	IBMi Retirement - Software Acquisition		\$0	18	\$25,000		\$0		\$0		\$0	\$25,000

2021 - 2025 Capital Improvement Program List

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Blue - Previously approved in a different year												
<b>M</b> - Mandatory for 2021 only												
			2021		2022		2023		2024		2025	Total
			<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>		<u>Executive</u>	<u>Executive</u>
<b>Information Technology Fund - continued</b>												
	IBMi Retirement - Software Acquisition		\$0		\$0	18	\$35,000		\$0		\$0	\$35,000
	Asset Management - Department of Public Works		\$0		\$0		\$0	18	\$95,000		\$0	\$95,000
	IBMi Retirement - Software Acquisition		\$0		\$0		\$0		\$0	18	\$35,000	\$35,000
	<b>Total - Information Technology</b>		\$230,000		\$140,000		\$35,000		\$95,000		\$35,000	\$535,000
<b>Water Utility*</b>												
<b>M</b>	Raw Water Improvement Project - Phase 1	12	\$1,850,000		\$0		\$0		\$0		\$0	\$1,850,000
<b>M</b>	Taylor Hill Coating and Roof Repairs	14	\$1,000,000		\$0		\$0		\$0		\$0	\$1,000,000
<b>M</b>	Utility Truck and Vehicle Replacements	14	\$85,000		\$0		\$0		\$0		\$0	\$85,000
<b>M</b>	Meter System Replacements	14	\$103,000		\$0		\$0		\$0		\$0	\$103,000
<b>M</b>	Water Mains	14	\$2,000,000		\$0		\$0		\$0		\$0	\$2,000,000
<b>M</b>	Facility Operations - Distribution Upgrade	14	\$980,000		\$0		\$0		\$0		\$0	\$980,000
	Raw Water Improvement Project - Phase 2		\$0	12	\$4,000,000		\$0		\$0		\$0	\$4,000,000
	Utility Equipment and Vehicle Replacements		\$0	14	\$290,000		\$0		\$0		\$0	\$290,000
	Meter System Replacements		\$0	14	\$87,000		\$0		\$0		\$0	\$87,000
	Water Mains		\$0	14	\$2,250,000		\$0		\$0		\$0	\$2,250,000
	Facility Operations - Distribution Upgrade		\$0	14	\$650,000		\$0		\$0		\$0	\$650,000
	Raw Water Improvement Project - Phase 3		\$0		\$0	12	\$11,750,000		\$0		\$0	\$11,750,000
	Utility Equipment Replacement		\$0		\$0	14	\$50,000		\$0		\$0	\$50,000
	Meter System Replacements		\$0		\$0	14	\$98,000		\$0		\$0	\$98,000
	Water Mains		\$0		\$0	14	\$1,950,000		\$0		\$0	\$1,950,000
	Facility Operations - Distribution Upgrade		\$0		\$0	14	\$375,000		\$0		\$0	\$375,000
	Raw Water Improvement Project - Phase 4		\$0		\$0		\$0	12	\$15,175,000		\$0	\$15,175,000
	Utility Equipment and Vehicle Replacements		\$0		\$0		\$0	14	\$240,000		\$0	\$240,000
	Meter System Replacements		\$0		\$0		\$0	14	\$109,000		\$0	\$109,000
	Water Mains		\$0		\$0		\$0	14	\$1,800,000		\$0	\$1,800,000
	Facility Operations - Distribution Upgrade		\$0		\$0		\$0	14	\$1,420,000		\$0	\$1,420,000
	Utility Vehicle Replacement		\$0		\$0		\$0		\$0	14	\$50,000	\$50,000
	Meter Systems Replacements		\$0		\$0		\$0		\$0	14	\$157,000	\$157,000
	Water Mains		\$0		\$0		\$0		\$0	14	\$2,150,000	\$2,150,000
	Facility Operations - Distribution Upgrade		\$0		\$0		\$0		\$0	14	\$430,000	\$430,000

2021 - 2025 Capital Improvement Program List

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M - Mandatory for 2021 only		2021	2022	2023	2024	2025	Total				
		<u>Executive</u>	<u>Executive</u>	<u>Executive</u>	<u>Executive</u>	<u>Executive</u>	<u>Executive</u>				
<b>Water Utility* - continued</b>											
<b>Total - Water Utility*</b>		\$6,018,000	\$7,277,000	\$14,223,000	\$18,744,000	\$2,787,000	\$49,049,000				
<b>TOTAL EXPENDITURES</b>		<b>\$30,717,978</b>	<b>\$21,021,678</b>	<b>\$25,531,400</b>	<b>\$30,694,000</b>	<b>\$14,995,000</b>	<b>\$122,960,056</b>				
*For Informational Purposes Only.											
<b>CIP SUMMARY TOTALS BY DEPARTMENT</b>											
<b>Total - City Buildings</b>		\$262,000	\$550,000	\$100,000	\$250,000	\$1,000,000	\$2,162,000				
<b>Total - Police</b>		\$243,000	\$269,000	\$279,000	\$237,000	\$186,000	\$1,214,000				
<b>Total - Fire &amp; Rescue</b>		\$945,000	\$581,000	\$866,000	\$586,000	\$1,667,000	\$4,645,000				
<b>Total - Public Works</b>		\$9,666,200	\$4,471,400	\$5,036,400	\$5,510,000	\$6,735,000	\$31,419,000				
<b>Total - City Development</b>		\$2,675,000	\$3,500,000	\$0	\$2,250,000	\$0	\$8,425,000				
<b>Total - Wastewater Utility</b>		\$9,920,000	\$1,985,000	\$1,845,000	\$1,900,000	\$1,950,000	\$17,600,000				
<b>Total - Motor Vehicle</b>		\$577,500	\$507,000	\$587,000	\$522,000	\$550,000	\$2,743,500				
<b>Total - Mead Public Library</b>		\$66,278	\$66,278	\$0	\$0	\$0	\$132,556				
<b>Total - Parking Utility</b>		\$35,000	\$270,000	\$60,000	\$600,000	\$0	\$965,000				
<b>Total - Transit Utility</b>		\$80,000	\$1,380,000	\$2,500,000	\$0	\$85,000	\$4,045,000				
<b>Total - Cable TV</b>		\$0	\$25,000	\$0	\$0	\$0	\$25,000				
<b>Total - Information Technology</b>		\$230,000	\$140,000	\$35,000	\$95,000	\$35,000	\$535,000				
<b>Subtotal - Excluding Water Utility*</b>		\$24,699,978	\$13,744,678	\$11,308,400	\$11,950,000	\$12,208,000	\$73,911,056				
<b>Total - Water Utility*</b>		\$6,018,000	\$7,277,000	\$14,223,000	\$18,744,000	\$2,787,000	\$49,049,000				
<b>Total Capital Improvements</b>		<b>\$30,717,978</b>	<b>\$21,021,678</b>	<b>\$25,531,400</b>	<b>\$30,694,000</b>	<b>\$14,995,000</b>	<b>\$122,960,056</b>				
*For Informational Purposes Only.											

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Buildings Division - Municipal Service Building - Electrical and Generator Design
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Generator replacement and main electrical panel update includes planning and engineering costs associated with the replacement of the generator and the electrical panels, both of which are original to the building. Many replacement parts are obsolete. The final update will occur in 2022. This portion includes outlining the planning and engineering of the entire upgrade project.

<p>Discussion of Operating Cost Impact:</p> <p>Due to the scope of this project, only planning and engineering fees will be incurred during this portion of the process.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	40,000					40,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 40,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 40,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>	40000					40,000
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 40,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 40,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Buildings Division - Municipal Service Building - Emergency Generator Replacement
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The project would include replacing the 55 year old generator and its components. The generator is a vital part in the overall operation of the facility in the event of a power failure situation.

<p>Discussion of Operating Cost Impact:</p> <p>Progressive updates to critical equipment will increase the working lifetime of the building. No additional operating expenses will be incurred. No additional operating costs will be incurred.</p> <p>Item Replace: Model <u>110R071-6555A</u> Make/Model <u>Kohler</u> Age <u>55</u> years</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	222,000					222,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 222,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 222,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	222,000					222,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 222,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 222,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Squad Computers
<b>Department:</b>	Police Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization and Communication. The squad computers were replaced in 2015 with an expected lifespan of four to five years.

#### Discussion of Operating Cost Impact:

Operating cost is minimal for the first three years. After three years, the life cycle of the computers will be evaluated within the entire IT enterprise to determine cost impact.

Item Replace: Model Panasonic Make/Model Toughbook CF-53 Age 5 years old

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>			500	500	500	1,500
<b>Total</b>	\$ 0	\$ 0	\$ 500	\$ 500	\$ 500	\$ 1,500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>	77,000					77,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 77,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 77,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	77,000					77,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 77,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 77,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Marked Vehicle - Sport Utility Vehicle
<b>Department:</b>	Police Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization, Governing and Fiscal Management, Communication. Replace one high mileage, high maintenance vehicle.

<p>Discussion of Operating Cost Impact: Standard warranty and preventive maintenance completed in-house. Operating costs are reduced due to warranty and preventive maintenance.</p> <p>Item Replace: Model <u>Ford</u> Make/Model <u>Explorer</u> Age <u>4</u> years old</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input checked="" type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
---	---

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>	-100	-100	-100	-100	-100	-500
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ -100	\$ -100	\$ -100	\$ -100	\$ -100	\$ -500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>	33,000					33,000
<b>Sale</b>	10,000					10,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 43,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 43,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	43,000					43,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 43,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 43,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Unmarked Vehicle - Sport Utility Vehicle
<b>Department:</b>	Police Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization, Governing and Fiscal Management, Communication. Replace one high mileage, high maintenance vehicle.

#### Discussion of Operating Cost Impact:

Standard warranty and preventive maintenance completed in-house. Operating costs are reduced due to warranty and preventive maintenance.

Item Replace: Model Ford Make/Model Explorer Age 4 years old

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>	-100	-100	-100	-100	-100	-500
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ -100	\$ -100	\$ -100	\$ -100	\$ -100	\$ -500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>	33,000					33,000
<b>Sale</b>	10,000					10,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 43,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 43,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	43,000					43,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 43,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 43,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Unmarked Vehicles (2)
<b>Department:</b>	Police Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization, Governing and Fiscal Management and Communication. Replace two high mileage, high maintenance vehicle including equipment.

#### Discussion of Operating Cost Impact:

Standard warranty and preventive maintenance completed in-house. Operating costs are reduced due to warranty and preventive maintenance.

Item Replace: Model Chevrolet Make/Model Impala Age 11/10 Years

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>	-200	-200	-200	-200	-200	-1,000
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ -200	\$ -200	\$ -200	\$ -200	\$ -200	\$ -1,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>	74,000					74,000
<b>Sale</b>	6,000					6,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 80,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 80,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	80,000					80,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 80,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 80,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Engine
<b>Department:</b>	Fire Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. CRITICAL INFRASTRUCTURE needed to deliver safe and efficient services for public safety. This engine will serve as a replacement to Ladder 5. This purchase will save the city approximately \$500,000 because we are replacing a ladder with a less expensive engine. This is possible because of our recent aerial platform purchase and our involvement with MABAS and surrounding communities.

<p>Discussion of Operating Cost Impact:</p> <p>The operational expenses should be reduced as older equipment typically needs more maintenance.</p> <p>Item Replace: Model <u>Pierce</u>      Make/Model <u>100' Aerial Ladder</u>    Age <u>28</u></p>	<p><b>Disposition</b>      (Check one box)</p> <p>Trade-In            <input type="checkbox"/></p> <p>Sale/Auction        <input checked="" type="checkbox"/></p> <p>Transfer             <input type="checkbox"/></p> <p>Salvage             <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>	-100	-100	-100	-100	-100	-500
<b>Services</b>	-100	-100	-100	-100	-100	-500
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ -200	\$ -200	\$ -200	\$ -200	\$ -200	\$ -1,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	695,000					695,000
<b>Sale</b>	20,000					20,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 715,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 715,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	715,000					715,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 715,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 715,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Station 3 - Phase One of Three
<b>Department:</b>	Fire Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. This INFRASTRUCTURE request preserves and maintains Station 3 (a 48 year old city fire station). A 60 page draft property assessment report from ZS, LLC identified original estimated repair costs of \$793,500 to be completed over a five year period. Revised estimates total \$843,000 and include a generator and related transfer switch. No major structural repairs have been addressed in any of the three buildings encompassing the fire station (1971), the storage/training building (2000) or the fire training tower (1963). Phase one of three.

Discussion of Operating Cost Impact: \$200 annual reduction realized due to a reduction in miscellaneous repair services.  Item Replace: Model _____ Make/Model _____ Age <u>48</u> years	<table style="width: 100%;"> <tr> <td style="text-align: right;"><b>Disposition</b></td> <td style="text-align: center;">(Check one box)</td> </tr> <tr> <td style="text-align: right;">Trade-In</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td style="text-align: right;">Sale/Auction</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td style="text-align: right;">Transfer</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td style="text-align: right;">Salvage</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> </table>	<b>Disposition</b>	(Check one box)	Trade-In	<input type="checkbox"/>	Sale/Auction	<input type="checkbox"/>	Transfer	<input type="checkbox"/>	Salvage	<input type="checkbox"/>
<b>Disposition</b>	(Check one box)										
Trade-In	<input type="checkbox"/>										
Sale/Auction	<input type="checkbox"/>										
Transfer	<input type="checkbox"/>										
Salvage	<input type="checkbox"/>										

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>	-200	-200	-200	-200	-200	-1,000
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ -200	\$ -200	\$ -200	\$ -200	\$ -200	\$ -1,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	195,000					195,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 195,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 195,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	195,000					195,000
<b>Other</b>						0
<b>Total</b>	\$ 195,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 195,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Extrication Tools
<b>Department:</b>	Fire Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life. This request will allow for the purchase of one set of E-Tools to be used when individuals become trapped in vehicles or machinery.

<p>Discussion of Operating Cost Impact:</p> <p>This set of tools would be placed on the aerial ladder truck, which would allow Fire Department personnel the ability to provide advanced rescue services to the community.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>	35,000					35,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 35,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 35,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	35,000					35,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 35,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 35,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Traffic Division - LED Street Lighting Upgrade - TID 17
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	TID 17 Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. The project replaces and upgrades the aging Sternberg light poles (original 1991 - 1992) to Lumec LED light poles on Eighth Street and surrounding streets including Michigan Avenue, Riverfront Drive and South 12th Street, similar to the newer poles installed on Pennsylvania Avenue. The project includes the Indiana Avenue corridor.

#### Discussion of Operating Cost Impact:

The initial cost of the Lumec poles is expensive, but will save on energy costs in the future. The project will not only create uniform streetscape, but also will replace the aging poles that are difficult to maintain.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>	-500	-500	-500	-500	-500	-2,500
<b>Other</b>						0
<b>Total</b>	\$ -500	\$ -500	\$ -500	\$ -500	\$ -500	\$ -2,500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>TIF Borrowing</b>	171,400					171,400
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 171,400	\$ 0	\$ 0	\$ 0	\$ 0	\$ 171,400

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	171,400					171,400
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 171,400	\$ 0	\$ 0	\$ 0	\$ 0	\$ 171,400

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Traffic Division - LED Street Lighting Upgrade - Citywide
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. Replacement of old high pressure sodium light fixtures with energy efficient LED retro-fit kits is ongoing annually. The city has approximately 1,400 street lights to be converted.

#### Discussion of Operating Cost Impact:

Replacing existing 250 watt HPS with new energy efficient LED retro-fit kits, specific to Philips Gardco, will yields annual savings of over 50 percent per fixture. Elimination of routine maintenance of the high pressure sodium lamps will enhance annual cost savings.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>	-1,000	-1,000	-1,000	-1,000	-1,000	-5,000
<b>Services</b>						0
<b>Utilities</b>	-1,000	-1,000	-1,000	-1,000	-1,000	-5,000
<b>Other</b>						0
<b>Total</b>	\$ -2,000	\$ -2,000	\$ -2,000	\$ -2,000	\$ -2,000	\$ -10,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>	60,000					60,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	60,000					60,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Traffic Division - Traffic Control Upgrade - Citywide
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Systematic updates to traffic control cabinets and related equipment throughout the system due to age, deterioration and technological changes are necessary to ensure proper functionality.

#### Discussion of Operating Cost Impact:

Safety, efficiency, and traffic flow, along with increased dependability will be enhanced with the updates. No additional operating expenses will be realized.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	52,000					52,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 52,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 52,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	52,000					52,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 52,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 52,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Streets Division - Georgia Avenue (South Ninth Street to South 14th Street)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 3.5. This section of roadway was constructed with concrete in 1952 and asphalt overlay in 1976. Existing asphalt overlay will be removed and replaced. The project will evaluate the storm sewer and curb and gutter for upgrades as needed. This project will include reconstruction of sidewalk ramps to meet ADA requirements.

<p>Discussion of Operating Cost Impact: No additional operating costs will be incurred.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	354,000					354,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 354,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 354,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	354,000					354,000
<b>Other</b>						0
<b>Total</b>	\$ 354,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 354,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Streets Division - Washington Avenue (South Business Drive to Taylor Drive)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 5. This project will including milling the existing asphalt and paving a new asphalt surface. The project will evaluate the storm sewer and curb and gutter for upgrades.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	327,500					327,500
<b>Fees</b>	372,500					372,500
-----						0
-----						0
-----						0
<b>Total</b>	\$ 700,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 700,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	700,000					700,000
<b>Other</b>						0
<b>Total</b>	\$ 700,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 700,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Streets Division - South Business Drive - Georgia Avenue Intersection Improvements
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	TID Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. With the proposed improvements to the VanDerVart Property it has been determined that the traffic signals will be required at the intersection of South Business Drive and Georgia Avenue. This project will modify the intersection and install new traffic signals. The existing pavement is in good condition and there will be minimal repairs to the roadway.

Discussion of Operating Cost Impact: No additional operating costs will be incurred  Item Replace: Model _____ Make/Model _____ Age _____	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
--	---

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>TIF Borrowing</b>	700,000					700,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 700,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 700,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	700,000					700,000
<b>Other</b>						0
<b>Total</b>	\$ 700,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 700,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Streets Division - North Commerce Street - Construction
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	TID 19 Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Reconstruction of North Commerce Street from Pennsylvania Avenue north to Wisconsin Avenue is necessary to accommodate redevelopment of the former Mayline site adjacent to the Sheboygan River.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>TIF Borrowing</b>	2,500,000					2,500,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 2,500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,500,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	2,500,000					2,500,000
<b>Other</b>						0
<b>Total</b>	\$ 2,500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,500,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Streets Division - South 10th Street (Indiana Avenue to Union Avenue)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund/Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 2.5. This section of roadway was constructed with concrete in 1926. Asphalt overlay was applied in 1974. Existing asphalt will be replaced with three inches of new asphalt. The project will evaluate the storm sewer and curb and gutter for upgrades as needed. This project will include reconstruction of sidewalk ramps to meet ADA requirements.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		372,500				372,500
<b>Tax Levy</b>		377,500				377,500
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 750,000	\$ 0	\$ 0	\$ 0	\$ 750,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		750,000				750,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 750,000	\$ 0	\$ 0	\$ 0	\$ 750,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Streets Division - Calumet Drive Panel Replacement (Erie Av to Saemann Av)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 8. The section of roadway was constructed with concrete in 1998. Failing concrete panels and concrete joints will be replaced beginning at Erie Avenue, moving north to Saemann Avenue. This project will be completed in two phases.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	500,000					500,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 500,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	500,000					500,000
<b>Other</b>						0
<b>Total</b>	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 500,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Streets Division - Geele Avenue (North Third Street to Calumet Drive)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund/Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 3.5. The section of roadway was constructed with concrete in 1922 and had asphalt overlay in 1980. The road would be reconstructed by removing the existing asphalt and replacing with a new asphalt surface. The project will evaluate the storm sewer and curb and gutter for upgrades as needed. This project will include reconstruction of sidewalk ramps to meet ADA requirements.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	49,329					49,329
<b>Tax Levy</b>	500,000					500,000
<b>Municipal Contribution</b>	450,671					450,671
-----						0
-----						0
<b>Total</b>	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,000,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	1,000,000					1,000,000
<b>Other</b>						0
<b>Total</b>	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,000,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Traffic Division-CMAQ Kohler Memorial Drive-Erie Avenue Traffic Flow Construction
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. This traffic flow improvement project covers the construction phase of Kohler Memorial Drive and Erie Avenue. The proposed project focuses on reduction of noxious emissions such as nitrous oxide (NO), carbon monoxide (CO), and hydro carbons. The project reviews minimizing vehicle delays through non-invasive, cost-effective technologies. Signal coordination and re-timing, combined with comprehensive use of video detection maximizes efficiencies of the existing roadway network. Reimbursable grant funding provided by CMAQ.

<p>Discussion of Operating Cost Impact:</p> <p>Improved traffic flow, efficiencies and communicating with intersections in real time. No additional operating cost impact will be realized.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	103,620					103,620
<b>Grant - Federal</b>	414,480					414,480
-----						0
-----						0
-----						0
<b>Total</b>	\$ 518,100	\$ 0	\$ 0	\$ 0	\$ 0	\$ 518,100

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	518,100					518,100
<b>Other</b>						0
<b>Total</b>	\$ 518,100	\$ 0	\$ 0	\$ 0	\$ 0	\$ 518,100

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Traffic Division - CMAQ - 14th Street Traffic Flow Construction
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. This traffic flow improvement project covers the construction phase of 14th Street from North Avenue to Indiana Avenue. The proposed project focuses on reduction of noxious emissions such as nitrous oxide (NO), carbon monoxide (CO), and hydro carbons. The project reviews minimizing vehicle delays through non-invasive, cost-effective technologies. Signal coordination and re-timing, combined with comprehensive use of video detection maximizes the efficiency of the existing roadway network. Reimbursable grant funding provided by CMAQ.

<p>Discussion of Operating Cost Impact:</p> <p>Improved traffic flow, efficiencies, and communicating with the intersections in real time. No additional operating costs will be realized.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	151,760					151,760
<b>Grant - Federal</b>	607,040					607,040
-----						0
-----						0
-----						0
<b>Total</b>	\$ 758,800	\$ 0	\$ 0	\$ 0	\$ 0	\$ 758,800

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	758,800					758,800
<b>Other</b>						0
<b>Total</b>	\$ 758,800	\$ 0	\$ 0	\$ 0	\$ 0	\$ 758,800

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Traffic Division - CMAQ - Taylor Drive Traffic Flow Construction
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. This traffic flow improvement project covers the construction phase of Taylor Drive. The proposed project focuses on reduction of noxious emissions such as nitrous oxide (NO), carbon monoxide (CO), and hydro carbons. This project reviews minimizing vehicle delays through non-invasive, cost-effective technologies. Signal coordination and re-timing, combined with comprehensive use of video detection maximizes efficiencies of the existing roadway network. Reimbursable grant funding provided by CMAQ.

<p>Discussion of Operating Cost Impact: Improved traffic flow, efficiencies, and communicating with the intersections in real time. No additional operating costs will be realized.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	133,380					133,380
<b>Grant - Federal</b>	533,520					533,520
-----						0
-----						0
-----						0
<b>Total</b>	\$ 666,900	\$ 0	\$ 0	\$ 0	\$ 0	\$ 666,900

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	669,000					669,000
<b>Other</b>						0
<b>Total</b>	\$ 669,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 669,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Streets Division - Storm Water Management Plan
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. The city is regulated by the State of Wisconsin for a Municipal Storm Water Discharge Permit. As part of this permit, the city is required to perform storm water management practices that include capital improvements to the overall system. The updates to the proposal are a requirement regulated by the state.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	250,000					250,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	250,000					250,000
<b>Other</b>						0
<b>Total</b>	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Streets Division - Sidewalk Repair / Replacement Program (Citywide)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area: Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. The Department of Public Works inspects and replaces defective sidewalks annually. The city is divided into ten zones for inspections. One zone per calendar year is reviewed. Complaints are investigated as they occur. Orders for replacement follow if necessary. The city is ultimately responsible for sidewalk maintenance per WI Statutes 66.0907.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Special Assessment</b>	100,000					100,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	100,000					100,000
<b>Other</b>						0
<b>Total</b>	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Parks and Forestry Division - Urban Forestry Management
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Project Fund / Park, Forestry and Open Space Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. This is a continuation of the city's urban forestry plan to remove untreated ash trees, treating healthy ash trees and replanting diverse tree species.

- Re-treatment of 800 ash trees
- Purchase of 200 trees to be planted by city staff
- Contracted ash tree removal of 194 trees

<p>Discussion of Operating Cost Impact:</p> <p>A slight increase of personal services and utilities expenditures will be realized to water the new trees.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>	50	50	50	50	50	250
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>	50	50	50	50	50	250
<b>Other</b>						0
<b>Total</b>	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	100,000					100,000
<b>Tax Levy</b>	110,000					110,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 210,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 210,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>	210,000					210,000
<b>Total</b>	\$ 210,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 210,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Parks and Forestry Division - Playground Renovations - End Park
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. The city has 25 playground areas. Playground renovations align with the Department of Public Works playground inventory and replacement schedule. End Park playground work has been expedited from 2023 to 2021 as a result of a broken component requiring urgent replacement.

<p>Discussion of Operating Cost Impact: No additional operating costs will be incurred.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	50,000					50,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	50,000					50,000
<b>Other</b>						0
<b>Total</b>	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Parks and Forestry Division - Maywood Environmental Center Repairs
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. In 2019 Jos. Schmitt Construction was asked to make a budgeted list of maintenance repairs needed for the Maywood Environmental Center. The wood siding of the original building is in need of replacement with new cedar board siding and aluminum vented soffit panels. The Department of Public Works will be performing the work, saving over \$8,000.00 in labor costs.

<p>Discussion of Operating Cost Impact: No additional operating expenses will be incurred.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
--	--

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	25,000					25,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 25,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>	25,000					25,000
<b>Total</b>	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 25,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Parks and Forestry Division - Werner Subdivision - Grading / Parkways
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Park Impact Fee Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. As part of the new Werner subdivision, 1.73 acres of parkland will be graded and seeded in 2020. The Department of Public Works will design a layout for the park.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>	50,000					50,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	50,000					50,000
<b>Other</b>						0
<b>Total</b>	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	ADA Infrastructure Improvements - Citywide Program - Parks
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. In accordance with the Title II of the Americans with Disabilities Act (ADA) The City of Sheboygan has the responsibility to provide equal and integrated access to its services, facilities, programs and activities for its residents and visitors with disabilities. The city had an Accessibility Evaluation and Transition Plan completed for over 40 parks and facilities. The evaluation identified 1,391 improvements to infrastructure totaling \$2,443,784.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	250,000					250,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	250,000					250,000
<b>Other</b>						0
<b>Total</b>	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Indiana Avenue Trail Project - Phase One of Three
<b>Department:</b>	City Development
<b>Budgetary Fund:</b>	TID 17 Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. The Indiana Avenue trail project will be officially named Shoreland 400. This project extends westbound on Indiana Avenue from the Pacifico property to South 13th Street, then southbound to South Business Drive and Union Avenue. This request is for the land acquisition of the trail project, which is phase one of three to complete the project.

#### Discussion of Operating Cost Impact:

No additional operating costs will be incurred during this phase of the project.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>TIF Borrowing</b>	875,000					875,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 875,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 875,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>	875,000					875,000
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 875,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 875,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	South Pier Street Expansion
<b>Department:</b>	City Development
<b>Budgetary Fund:</b>	TID 17 Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Anticipated development of the former Pentair property, along with the Indiana Avenue Revitalization Plan includes an extension of South Pier Drive and South Seventh Street to include another entrance to the South Pier District. The estimated length of the street is approximately 390 feet.

#### Discussion of Operating Cost Impact:

Additional snow plowing and street maintenance costs would be included in the Public Works annual operating budget.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>	1,000	1,000	1,000	1,000	1,000	5,000
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 5,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>TIF Borrowing</b>	1,000,000					1,000,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,000,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>	1,000,000					1,000,000
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,000,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Indiana Avenue - Streetscape Improvements - Phase One
<b>Department:</b>	City Development
<b>Budgetary Fund:</b>	TID 17 Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. The master plan includes improvements near the terminus of Indiana Avenue and Lake Michigan. This includes bump-outs and other streetscape improvements along Indiana Avenue from South Eighth Street, west to South 14th Street. Phase one of two.

Discussion of Operating Cost Impact:

Maintenance costs would be included in the Public Works annual operating budget.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>TIF Borrowing</b>	750,000					750,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 750,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 750,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	750,000					750,000
<b>Other</b>						0
<b>Total</b>	\$ 750,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 750,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Sheboygan River - West Side Boardwalk - Design
<b>Department:</b>	City Development
<b>Budgetary Fund:</b>	TID 19 Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Economic Development, Neighborhood Revitalization. Development of a boardwalk on the located on the west side of the Sheboygan River. This project is outlined in the Riverbend Neighborhood Master Plan.

<p>Discussion of Operating Cost Impact: No additional operating costs will be incurred at this time.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>TIF Borrowing</b>	50,000					50,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>	50,000					50,000
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Wastewater Division - Aeration Blower Number Two
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The existing spare aeration blowers were no longer operable and have been removed. At the present time, only one spare blower exists to provide back-up capability in the event one of the existing units fails or is out of service for maintenance. Installing a new aeration blower to replace the obsolete blowers will ensure adequate back-up capacity.

<p>Discussion of Operating Cost Impact: Reduced operating costs will be experienced with newer, more energy efficient equipment.</p> <p>Item Replace: Model <u>11CDL31D</u>    Make/Model <u>Gardner Denver</u>    Age <u>29</u></p>	<p><b>Disposition</b>      (Check one box)</p> <p>Trade-In            <input type="checkbox"/></p> <p>Sale/Auction        <input type="checkbox"/></p> <p>Transfer             <input type="checkbox"/></p> <p>Salvage              <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>	-50	-50	-50	-50	-50	-250
<b>Other</b>						0
<b>Total</b>	\$ -50	\$ -50	\$ -50	\$ -50	\$ -50	\$ -250

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>	350,000					350,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 350,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 350,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	350,000					350,000
<b>Other</b>						0
<b>Total</b>	\$ 350,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 350,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Wastewater Division - Primary Influent Building HVAC Upgrade
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Improvements are required to aging infrastructure. Current HVAC system is obsolete and not functional.

<p>Discussion of Operating Cost Impact: Reduced operating costs will be experienced with newer, more energy efficient equipment.</p> <p>Item Replace: Model <u>M86 B</u>      Make/Model <u>Trane</u>      Age <u>40</u> years</p>	<p><b>Disposition</b>      (Check one box)</p> <p>Trade-In      <input type="checkbox"/></p> <p>Sale/Auction      <input type="checkbox"/></p> <p>Transfer      <input type="checkbox"/></p> <p>Salvage      <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>	-100	-100	-100	-100	-100	-500
<b>Other</b>						0
<b>Total</b>	\$ -100	\$ -100	\$ -100	\$ -100	\$ -100	\$ -500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>	310,000					310,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 310,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 310,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	310,000					310,000
<b>Other</b>						0
<b>Total</b>	\$ 310,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 310,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Wastewater Division - Primary Clarifier Number Four Drive
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Improvements are required to aging infrastructure. The existing drive on primary clarifier number four is at the end of life as a result of sand blasting grit getting into the drive when the clarifier rake arm assemblies were last sand blasted and painted. Replace number four primary clarifier drive, skimming mechanism and repair coating and construction joints in structure.

#### Discussion of Operating Cost Impact:

Reduced operating costs will be experienced with newer, more energy efficient equipment

Item Replace: Model C54 Make/Model Eimco Age 40

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>	-50	-50	-50	-50	-50	-250
<b>Other</b>						0
<b>Total</b>	\$ -50	\$ -50	\$ -50	\$ -50	\$ -50	\$ -250

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>	120,000					120,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 120,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 120,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	120,000					120,000
<b>Other</b>						0
<b>Total</b>	\$ 120,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 120,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Wastewater Division - Secondary Clarifier Number Two Drive
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Improvements are required to aging infrastructure. Replace number two secondary clarification drive and repair all structural joints in the concrete tank. In addition, the rake arm assembly and stilling well will be inspected and the coating will be touched up to extend life.

<p>Discussion of Operating Cost Impact: Reduced operating costs will be experienced with newer, more energy efficient equipment.</p> <p>Item Replace: Model <u>C40</u>      Make/Model <u>Eimco</u>      Age <u>40</u></p>	<p><b>Disposition</b>      (Check one box)</p> <p>Trade-In      <input type="checkbox"/></p> <p>Sale/Auction      <input type="checkbox"/></p> <p>Transfer      <input type="checkbox"/></p> <p>Salvage      <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>	-50	-50	-50	-50	-50	-250
<b>Other</b>						0
<b>Total</b>	\$ -50	\$ -50	\$ -50	\$ -50	\$ -50	\$ -250

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>	90,000					90,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 90,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 90,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	90,000					90,000
<b>Other</b>						0
<b>Total</b>	\$ 90,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 90,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Wastewater Division - Sewer Line Reconstruction / Relining Program
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREAN / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Ongoing annual sanitary sewer maintenance program which includes lining sanitary sewers or relay sanitary sewer repairs.

<p>Discussion of Operating Cost Impact: No additional operating costs will be incurred.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>	1,000,000					1,000,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,000,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	1,000,000					1,000,000
<b>Other</b>						0
<b>Total</b>	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,000,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	South Lakeshore Interceptor Sewer Rehabilitation
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The south lake shore interceptor sewer runs along the lake from east of the Kentucky Ave lift station to the main influent pump building at the Wastewater Treatment Plant. This sewer was installed during the mid 1930's and requires lining and protection/elimination of some of the manholes to minimize the risk of failure. This interceptor sewer conveys approximately 50 percent of the wastewater flow into the Wastewater Treatment Plant and is critical infrastructure within the wastewater collection system.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model <u>N.A.</u> Make/Model <u>N.A.</u> Age <u>85</u>	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>	8,000,000					8,000,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 8,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 8,000,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	8,000,000					8,000,000
<b>Other</b>						0
<b>Total</b>	\$ 8,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 8,000,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Wastewater Division - Mini Storm Sewer Program
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area: Infrastructure and Public Facilities. The mini storm sewer program is an annual program implemented to solve clear water entering the sanitary sewer system via sump pumps and as a secondary benefit, it offers improvements to yard drainage. The program avoids clear water reaching the treatment plant which consumes volume and adds to the overall cost of treatment to the rate payers.

<p>Discussion of Operating Cost Impact: No additional operating costs will be incurred.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>	50,000					50,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	50,000					50,000
<b>Other</b>						0
<b>Total</b>	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Motor Vehicle Division - Street Sweeper
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. Current equipment is nearing the end of its working lifetime. This equipment is used to keep the city clean and meet the DNR storm water requirements.

<p>Discussion of Operating Cost Impact:</p> <p>The operational expenses should be reduced as the older equipment typically needs more maintenance.</p> <p>Unit number 119</p> <p>Item Replace: Model <u>Schwarze</u> Make/Model <u>A7000</u> Age <u>12</u> years old</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input checked="" type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>	-3,500	-1,600	-1,600	-1,800	-1,800	-10,300
<b>Supplies</b>	-3,000	-1,000	-1,000	-1,500	-1,500	-8,000
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ -6,500	\$ -2,600	\$ -2,600	\$ -3,300	\$ -3,300	\$ -18,300

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>	230,000					230,000
<b>Sale</b>	30,000					30,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 260,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 260,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	260,000					260,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 260,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 260,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Motor Vehicle Division - One Ton Four Wheel Drive Dump Truck/ Plow - Salter
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. Current equipment is nearing the end of its working lifetime.

#### Discussion of Operating Cost Impact:

The operational expenses should be reduced as the older equipment typically needs more maintenance.

Unit number 75

Item Replace: Model Chevrolet Make/Model 3500 Dump Age 19 years old

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>	-1,000	-300	-300	-300	-300	-2,200
<b>Supplies</b>	-700	-100	-100	-200	-300	-1,400
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ -1,700	\$ -400	\$ -400	\$ -500	\$ -600	\$ -3,600

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	43,000					43,000
<b>Fund Balance</b>	20,000					20,000
<b>Sale</b>	3,000					3,000
-----						0
-----						0
<b>Total</b>	\$ 66,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 66,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	66,000					66,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 66,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 66,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Motor Vehicle Division - Zero Turn Mower (2)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. This equipment is used to maintain public park facilities during the mowing season. Current equipment is nearing the end of its working lifetime. This request is for replacement of two zero turn mowers.

<p>Discussion of Operating Cost Impact: The operational expenses should be reduced as the older equipment typically needs more maintenance.</p> <p>Unit number 318 and 321</p> <p>Item Replace: Model <u>Hustler</u>      Make/Model <u>Super Z</u>      Age <u>12 / 10</u> years</p>	<p><b>Disposition</b>      (Check one box)</p> <p>Trade-In      <input type="checkbox"/></p> <p>Sale/Auction      <input checked="" type="checkbox"/></p> <p>Transfer      <input type="checkbox"/></p> <p>Salvage      <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>	-900	-900	-900	-900	-900	-4,500
<b>Supplies</b>	-1,000	-200	-200	-300	-300	-2,000
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ -1,900	\$ -1,100	\$ -1,100	\$ -1,200	\$ -1,200	\$ -6,500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>	23,000					23,000
<b>Sale</b>	4,000					4,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 27,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 27,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	27,000					27,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 27,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 27,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Motor Vehicle Division - Four Wheel Drive SUV (Director of Public Works)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Director's current vehicle will be rotated into the fleet as a lead man vehicle. This will allow the current lead man vehicle to be rotated into fleet use.

<p>Discussion of Operating Cost Impact:</p> <p>The operational expenses should be reduced as the older equipment typically needs more maintenance.</p> <p>Unit number 26</p> <p>Item Replace: Model <u>Chevrolet</u>      Make/Model <u>2500</u>      Age <u>21</u> years old</p>	<p><b>Disposition</b>      (Check one box)</p> <p>Trade-In      <input type="checkbox"/></p> <p>Sale/Auction      <input checked="" type="checkbox"/></p> <p>Transfer      <input type="checkbox"/></p> <p>Salvage      <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>	-400	-200	-200	-200	-200	-1,200
<b>Supplies</b>	-900	-100	-100	-100	-100	-1,300
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ -1,300	\$ -300	\$ -300	\$ -300	\$ -300	\$ -2,500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	35,000					35,000
<b>Fund Balance</b>	4,000					4,000
<b>Sale</b>	1,000					1,000
-----						0
-----						0
<b>Total</b>	\$ 40,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 40,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	40,000					40,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 40,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 40,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Motor Vehicle Division - One Ton Utility Box Truck (3)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. This equipment is used for street repair maintenance. Current equipment is nearing the end of its working lifetime.

<p>Discussion of Operating Cost Impact:</p> <p>The operational expenses should be reduced as the older equipment typically needs more maintenance.</p> <p>Unit number 104, 107, 108</p> <p>Item Replace: Model <u>Various</u> Make/Model <u>F350/3500/3500</u> Age <u>19-20</u> years</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input checked="" type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>	-1,200	-600	-600	-600	-600	-3,600
<b>Supplies</b>	-1,000	-300	-300	-300	-500	-2,400
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ -2,200	\$ -900	\$ -900	\$ -900	\$ -1,100	\$ -6,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	120,000					120,000
<b>Sale</b>	4,500					4,500
-----						0
-----						0
-----						0
<b>Total</b>	\$ 124,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 124,500

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	124,500					124,500
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 124,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 124,500

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Motor Vehicle Division - One Half Ton Four Wheel Drive Pick Up Truck (2)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Current equipment is nearing the end of its useful lifetime.

#### Discussion of Operating Cost Impact:

The operational expenses should be reduced as the older equipment typically needs more maintenance.

Unit number 21 and 47

Item Replace: Model Chevrolet Make/Model Colorado Age 15 years old

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>	-1,000	-300	-300	-300	-300	-2,200
<b>Supplies</b>	-1,500	-300	-300	-300	-300	-2,700
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ -2,500	\$ -600	\$ -600	\$ -600	\$ -600	\$ -4,900

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	58,000					58,000
<b>Sale</b>	2,000					2,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	60,000					60,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	HVAC Control Replacement - Phase Three
<b>Department:</b>	Mead Public Library
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Existing Johnson pneumatic HVAC controls located in each room are based on the 1950's compressed air technology, lacking the ability to monitor and report issues from the central controller. Existing controllers are proprietary and require an annual maintenance agreement with Johnson Controls, eliminating the ability to obtain competitive bids in an effort to reduce annual maintenance costs. Phase three of four.

#### Discussion of Operating Cost Impact:

Improved energy efficiency generating annual savings of \$5,239.  
 Obtaining the ability to secure competitive bids for annual maintenance agreements realizing additional cost savings unavailable with current proprietary technology.

Item Replace: Model Johnson Controls Make/Model \_\_\_\_\_ Age 44 years

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>	-2,620	-3,929	-3,929	-5,239	-5,239	-20,956
<b>Other</b>						0
<b>Total</b>	\$ -2,620	\$ -3,929	\$ -3,929	\$ -5,239	\$ -5,239	\$ -20,956

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	66,278					66,278
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 66,278	\$ 0	\$ 0	\$ 0	\$ 0	\$ 66,278

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>	66,278					66,278
<b>Total</b>	\$ 66,278	\$ 0	\$ 0	\$ 0	\$ 0	\$ 66,278

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Utility Pickup Truck
<b>Department:</b>	Parking Utility
<b>Budgetary Fund:</b>	Parking Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. The 2006 GMC Sierra pickup truck has exceeded its working lifetime. This vehicle also lacks a lift gate which is instrumental in transporting equipment.

#### Discussion of Operating Cost Impact:

Reduced maintenance costs and improved fuel efficiency will be realized.

Item Replace: Model GMC Make/Model Sierra Pickup Age 15 years

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>	-100	-100	-100	-100	-100	-500
<b>Services</b>						0
<b>Utilities</b>	-100	-100	-100	-100	-100	-500
<b>Other</b>						0
<b>Total</b>	\$ -200	\$ -200	\$ -200	\$ -200	\$ -200	\$ -1,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>	30,000					30,000
<b>Sale</b>	5,000					5,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 35,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 35,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	35,000					35,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 35,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 35,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Paratransit Vehicle
<b>Department:</b>	Transit Utility
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization, Governing and Fiscal Management, Communication. Shoreline Metro has an aging revenue vehicle fleet. The replacement of buses is essential to efficient and reliable operations. Metro Connection has several vehicles exceeding the useful life (mileage or years) determined by FTA for medium duty vehicles. Shoreline Metro will secure federal 5310 grant funds for the replacement of this vehicle.

#### Discussion of Operating Cost Impact:

Newer buses will experience fewer for major repairs including engine and transmission within the first five to seven years (warranty on most parts). Newer buses will improve fuel efficiency, but may experience additional costs associated with exhaust system and electrical components.

Item Replace: Model Starcraft Make/Model 406 Age 12 years old

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>	-250	-250	-250	-250	-250	-1,250
<b>Services</b>						0
<b>Utilities</b>	-250	-250	-250	-250	-250	-1,250
<b>Other</b>						0
<b>Total</b>	\$ -500	\$ -500	\$ -500	\$ -500	\$ -500	\$ -2,500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	16,000					16,000
<b>Grant - Federal</b>	64,000					64,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 80,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 80,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	80,000					80,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 80,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 80,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	Microsoft Exchange (email) Server Upgrade
<b>Department:</b>	Information Technology
<b>Budgetary Fund:</b>	Information Technology Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Governing and Fiscal Management, Communication. The city utilized Microsoft Exchange for its email. Support for Exchange 2010 is scheduled to end October 13, 2020.

<p>Discussion of Operating Cost Impact: No additional operating costs will be incurred.</p> <p>Item Replace: Model <u>Microsoft Exchang</u> Make/Model <u>2010</u> Age <u>2010</u></p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>	45,000					45,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 45,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 45,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	45,000					45,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 45,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 45,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	SINC Redundant Internet Connection
<b>Department:</b>	Information Technology
<b>Budgetary Fund:</b>	Information Technology Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Governing and Fiscal Management, Communication. The City of Sheboygan, Sheboygan County and Sheboygan Area School District have an Intergovernmental Cooperative Agreement to construct, operate and maintain a Fiber Optic Network. A significant vulnerability for this network to access the internet as its single lateral connects to our ISP. A redundant lateral to our ISP will significantly improve the resiliency and redundancy of the network.

<p>Discussion of Operating Cost Impact: No additional operating costs will be incurred.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
---	--

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>	125,000					125,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 125,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 125,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	125,000					125,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 125,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 125,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	WWTP Data Center Firewalls
<b>Department:</b>	Information Technology
<b>Budgetary Fund:</b>	Information Technology Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Governing and Fiscal Management, Communication. Currently we don't have redundant firewalls at the WWTP Data Center. This puts the city at risk. If the firewalls located in the data center at city hall we inaccessible, city users would lose email and internet access. This is concerning as more cloud based application increases. Adding firewalls to WWTP will significantly improve the city's network redundancy and resiliency.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>	25,000					25,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 25,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	25,000					25,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 25,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2021

<b>Project Title:</b>	IBMi Retirement - Software Acquisition
<b>Department:</b>	Information Technology
<b>Budgetary Fund:</b>	Information Technology Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Governing and Fiscal Management. In order to retire processing from the IBMi system (AS400) replacement software will need to be acquired. The migration of these processes will be prioritized and completed over several years.

Discussion of Operating Cost Impact: Anticipated recurring maintenance fees may cost \$2,000 per year.  Item Replace: Model _____ Make/Model _____ Age _____	<table style="width: 100%;"> <tr> <td style="text-align: right;"><b>Disposition</b></td> <td style="text-align: center;">(Check one box)</td> </tr> <tr> <td style="text-align: right;">Trade-In</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td style="text-align: right;">Sale/Auction</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td style="text-align: right;">Transfer</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td style="text-align: right;">Salvage</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> </table>	<b>Disposition</b>	(Check one box)	Trade-In	<input type="checkbox"/>	Sale/Auction	<input type="checkbox"/>	Transfer	<input type="checkbox"/>	Salvage	<input type="checkbox"/>
<b>Disposition</b>	(Check one box)										
Trade-In	<input type="checkbox"/>										
Sale/Auction	<input type="checkbox"/>										
Transfer	<input type="checkbox"/>										
Salvage	<input type="checkbox"/>										

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>	2,000	2,000	2,000	2,000	2,000	10,000
<b>Total</b>	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 10,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>	35,000					35,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 35,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 35,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	35,000					35,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 35,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 35,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2021

<b>Project Title:</b>	Raw Water Improvement Project Intake - Design - Phase One of Four
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTIONG / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The existing intake pipelines are aging and undersized. A new intake pipeline and shore well would be installed along with new low lift pumps. This project is the design stage. Phase one of four.

Discussion of Operating Cost Impact:

No operating cost impact will be realized.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Clean Water</b>	1,850,000					1,850,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 1,850,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,850,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>	1,850,000					1,850,000
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 1,850,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,850,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2021

<b>Project Title:</b>	Taylor Hill Coating and Roof Repairs
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The steel tank and roof structure needs to be stripped to bare metal and re-coated.

<p>Discussion of Operating Cost Impact:</p> <p>This project will extend the working lifetime of the reservoir, but no additional operating costs will be realized.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2023	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>	1,000,000					1,000,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,000,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	1,000,000					1,000,000
<b>Other</b>						0
<b>Total</b>	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,000,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2021

<b>Project Title:</b>	Utility Trucks and Vehicle Replacements
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The utility trucks have exceeded their working life.

#### Discussion of Operating Cost Impact:

Reduced maintenance costs and improved fuel mileage will result in minimal annual savings.

Item Replace: Model Unit #2, #17 Make/Model Various Age 2008 - 2011

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>	-100	-100	-100	-100	-100	-500
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ -100	\$ -100	\$ -100	\$ -100	\$ -100	\$ -500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>	85,000					85,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 85,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 85,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	85,000					85,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 85,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 85,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2021

<b>Project Title:</b>	Meter System Replacements
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities, Governing and Fiscal Management. Replacement of water meter reading equipment is ongoing.

<p>Discussion of Operating Cost Impact: No additional operating costs will be incurred.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>	103,000					103,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 103,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 103,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>	103,000					103,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 103,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 103,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2021

<b>Project Title:</b>	Water Mains
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. The Utility routinely invests in replacement of aging, critical water distribution infrastructure according to general guidelines of WI PSC. This project is an annual ongoing update to that infrastructure.

Discussion of Operating Cost Impact: No additional operating costs will be realized.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>	2,000,000					2,000,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 2,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,000,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	2,000,000					2,000,000
<b>Other</b>						0
<b>Total</b>	\$ 2,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,000,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2021

<b>Project Title:</b>	Water Utility Facility Operations and Distribution Upgrade
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Numerous upgrades are necessary to the Water Utility facility to continue efficient operations and distribution. Items include filter under-drain replacement, electrical, mechanical, instrumentation and control upgrades.

<p>Discussion of Operating Cost Impact:</p> <p>The replacement items will provide reduced maintenance and increased efficiencies in energy consumption.</p> <p>Item Replace: Model <u>Various</u>      Make/Model <u>Various</u>      Age <u>40</u> years</p>	<p><b>Disposition</b>      (Check one box)</p> <p>Trade-In      <input type="checkbox"/></p> <p>Sale/Auction      <input type="checkbox"/></p> <p>Transfer      <input type="checkbox"/></p> <p>Salvage      <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>	-250	-250	-250	-250	-250	-1,250
<b>Utilities</b>	-250	-250	-250	-250	-250	-1,250
<b>Other</b>						0
<b>Total</b>	\$ -500	\$ -500	\$ -500	\$ -500	\$ -500	\$ -2,500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>	980,000					980,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 980,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 980,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	980,000					980,000
<b>Other</b>						0
<b>Total</b>	\$ 980,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 980,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Buildings Division - Municipal Service Building - Main Electrical Panel Update
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The project includes renovation and updates to the main electrical panels, which are original equipment to the 56 year old facility. The updates are necessary to prolong the life of the building. Please note that many of the service parts are obsolete and/or are in limited availability.

#### Discussion of Operating Cost Impact:

Progressive updates to critical equipment will increase the working lifetime of the facility. No additional operating costs will be incurred.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		110,000				110,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 110,000	\$ 0	\$ 0	\$ 0	\$ 110,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		110,000				110,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 110,000	\$ 0	\$ 0	\$ 0	\$ 110,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Buildings Division - Municipal Service Building - Vehicle Wash Facility Upgrade
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. This project includes the renovation, repair and update to the vehicle wash bay housed within the Municipal Services Building. The updates will accommodate larger vehicles.

#### Discussion of Operating Cost Impact:

This facility upgrade will help prolong the life of MSB facility and the fleet and heavy equipment lifetime as well. Additional savings will be realized as a result of reduced water usage and efficiency.

Item Replace: Model Hotsy Make/Model 5832/H27565-09 Age 24 years

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>		-200	-200	-200	-200	-800
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -200	\$ -200	\$ -200	\$ -200	\$ -800

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		150,000				150,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 150,000	\$ 0	\$ 0	\$ 0	\$ 150,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		150,000				150,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 150,000	\$ 0	\$ 0	\$ 0	\$ 150,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Buildings Division - Municipal Service Building - Garage Drain Improvement
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The project would include renovating the main garage south floor trench drain. The existing drain is original to the 56 year old facility. The update to enlarge the existing four inch drain is necessary to prevent water back-up issues experienced during heavy rainfall events.

#### Discussion of Operating Cost Impact:

Progressive updates will increase the working lifetime of the building. No additional operating costs will be incurred.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		40,000				40,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 40,000	\$ 0	\$ 0	\$ 0	\$ 40,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		40,000				40,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 40,000	\$ 0	\$ 0	\$ 0	\$ 40,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	ADA Infrastructure Improvements - Citywide Program - Buildings
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. In accordance with the Title II of the Americans with Disabilities Act (ADA) The City of Sheboygan has the responsibility to provide equal and integrated access to its services, facilities, programs and activities for its residents and visitors with disabilities. The city had an Accessibility Evaluation and Transition Plan completed for over 40 parks and city facilities. The evaluation identified 1,391 improvements to infrastructure totaling \$2,443,784.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		250,000				250,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 250,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		250,000				250,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 250,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Marked Vehicle - Sport Utility Vehicles (5)
<b>Department:</b>	Police Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization, Governing and Fiscal Management, Communication. Replace five high mileage, high maintenance vehicle.

#### Discussion of Operating Cost Impact:

Standard warranty and preventive maintenance completed in-house. Operating costs are reduced due to warranty and preventive maintenance.

Item Replace: Model Ford Make/Model Explorer Age 4 years old

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>		-500	-500	-500	-500	-2,000
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -500	\$ -500	\$ -500	\$ -500	\$ -2,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>		175,000				175,000
<b>Sale</b>		50,000				50,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 225,000	\$ 0	\$ 0	\$ 0	\$ 225,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		225,000				225,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 225,000	\$ 0	\$ 0	\$ 0	\$ 225,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Unmarked Vehicle
<b>Department:</b>	Police Department
<b>Budgetary Fund:</b>	Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization, Governing and Fiscal Management, Communication. Replace one high mileage, high maintenance vehicles.

<p>Discussion of Operating Cost Impact: Standard warranty and preventive maintenance completed in-house. Operating costs are reduced due to warranty and preventive maintenance.</p> <p>Item Replace: Model <u>Chevrolet</u> Make/Model <u>Impala</u> Age <u>12</u></p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input checked="" type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
---	---

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>		-100	-100	-100	-100	-400
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -100	\$ -100	\$ -100	\$ -100	\$ -400

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>		41,000				41,000
<b>Sale</b>		3,000				3,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 44,000	\$ 0	\$ 0	\$ 0	\$ 44,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		44,000				44,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 44,000	\$ 0	\$ 0	\$ 0	\$ 44,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Ambulance
<b>Department:</b>	Fire Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. CRITICAL INFRASTRUCTURE to deliver safe and efficient services for public safety. The ambulances are the most used apparatus in the department. The six year old vehicles with 15 year old patient compartments were updated in 2016 after excessive breakdowns and maintenance issues. The new ambulance includes power assisted lift capabilities to reduce physical strain, improving safety for staff and patients. This request is for one ambulance.

Discussion of Operating Cost Impact: Minimal savings will be realized due to reduced maintenance and fuel consumption.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>		-250	-250	-250	-250	-1,000
<b>Services</b>						0
<b>Utilities</b>		-250	-250	-250	-250	-1,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -500	\$ -500	\$ -500	\$ -500	\$ -2,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		336,000				336,000
<b>Sale</b>		20,000				20,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 356,000	\$ 0	\$ 0	\$ 0	\$ 356,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		356,000				356,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 356,000	\$ 0	\$ 0	\$ 0	\$ 356,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Station 3 - Phase Two of Three
<b>Department:</b>	Fire Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. This INFRASTRUCTURE request preserves and maintains Station 3 (a 48 year old city fire station). A 60 page draft property assessment report from ZS, LLC identified original estimated repair costs of \$793,500 to be completed over a five year period. Revised estimates total \$843,000 and include a generator and related transfer switch. No major structural repairs have been addressed in any of the three buildings encompassing the fire station (1971), the storage/training building (2000) or the fire training tower (1963). Phase two of three.

Discussion of Operating Cost Impact: \$200 annual reduction realized due to a reduction in miscellaneous repair services.  Item Replace: Model _____ Make/Model _____ Age <u>49</u> years	<table style="width: 100%;"> <tr> <td><b>Disposition</b></td> <td>(Check one box)</td> </tr> <tr> <td>Trade-In</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td>Sale/Auction</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td>Transfer</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td>Salvage</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> </table>	<b>Disposition</b>	(Check one box)	Trade-In	<input type="checkbox"/>	Sale/Auction	<input type="checkbox"/>	Transfer	<input type="checkbox"/>	Salvage	<input type="checkbox"/>
<b>Disposition</b>	(Check one box)										
Trade-In	<input type="checkbox"/>										
Sale/Auction	<input type="checkbox"/>										
Transfer	<input type="checkbox"/>										
Salvage	<input type="checkbox"/>										

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>		200	200	200	200	800
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 200	\$ 200	\$ 200	\$ 200	\$ 800

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		200,000				200,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 200,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		200,000				200,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 200,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	SCBA Filling Station
<b>Department:</b>	Fire Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities, Governing and Fiscal Management. This request will allow for the replacement of the current filling station Self-Contained Breathing Apparatus (SCBA). The existing unit is leaking oil and should be replaced due to current maintenance costs and end of service life.

#### Discussion of Operating Cost Impact:

By purchasing a new filling system, the Fire Department will be able to maintain current NFPA safety standards and reduce annual maintenance on existing equipment.

Item Replace: Model \_\_\_\_\_ Make/Model MAKO Age 20 years

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>		-500	-500	-500	-500	-2,000
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -500	\$ -500	\$ -500	\$ -500	\$ -2,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>		45,000				45,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 45,000	\$ 0	\$ 0	\$ 0	\$ 45,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		45,000				45,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 45,000	\$ 0	\$ 0	\$ 0	\$ 45,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Traffic Division - LED Street Lighting Upgrade - TID 16
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	TID 16 Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. The project replaces and upgrades the aging Sternberg light poles (original 1991 - 1992) to Lumec LED light poles on Eighth Street and surrounding streets including Michigan Avenue, Riverfront Drive and South 12th Street. The Lumec LED fixture is the similar to those installed on Pennsylvania Avenue. This project will occur within the TID 16 boundaries, or within the one-half mile surrounding area.

#### Discussion of Operating Cost Impact:

The initial cost of the Lumec poles is expensive, but will save money in energy costs in the future. The project will not only create uniform streetscape, but also will replace the aging poles that are difficult to maintain.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>		-500	-500	-500	-500	-2,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -500	\$ -500	\$ -500	\$ -500	\$ -2,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>TIF Borrowing</b>		171,400				171,400
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 171,400	\$ 0	\$ 0	\$ 0	\$ 171,400

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		171,400				171,400
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 171,400	\$ 0	\$ 0	\$ 0	\$ 171,400

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Traffic Division - LED Street Lighting Upgrade - Citywide
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. Replacement of old high pressure sodium light fixtures with energy efficient LED retro-fit kits is ongoing annually. The city has approximately 1,400 street lights to be converted.

#### Discussion of Operating Cost Impact:

Replacing existing 250 watt HPS with new energy efficient LED retro-fit kits, specific to Philips Gardco, yields annual savings of over 50 percent per fixture. Elimination of routine maintenance of the high pressure sodium lamps enhance annual cost savings.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>		-1,000	-1,000	-1,000	-1,000	-4,000
<b>Services</b>						0
<b>Utilities</b>		-1,000	-1,000	-1,000	-1,000	-4,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -2,000	\$ -2,000	\$ -2,000	\$ -2,000	\$ -8,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>		60,000				60,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 60,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		60,000				60,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 60,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Streets Division - South 12th Street (Union Avenue to Greenfield Avenue)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 3.5. This section of roadway is concrete constructed in 1959. Existing asphalt overlay will be removed and replaced with three inches of new asphalt. The project will evaluate the storm sewer and curb and gutter for upgrades as needed. This project will include reconstruction of sidewalk ramps to meet ADA requirements.

<p>Discussion of Operating Cost Impact: No additional operating costs will be incurred.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		189,329				189,329
<b>Municipal Contribution</b>		450,671				450,671
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 640,000	\$ 0	\$ 0	\$ 0	\$ 640,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		640,000				640,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 640,000	\$ 0	\$ 0	\$ 0	\$ 640,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Streets Division - North Avenue (Calumet Drive to Taylor Drive)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 4. This section of roadway was constructed with concrete in 1974. This project includes asphalt overlay and evaluation of the storm sewer and curb and gutter for upgrades if needed. This project will include reconstruction of sidewalk ramps to meet ADA requirements.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>	850,000					850,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 850,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 850,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>	850,000					850,000
<b>Other</b>						0
<b>Total</b>	\$ 850,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 850,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Streets Division - St. Clair Avenue (North Ninth Street to North 14th Street)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 3. This section of roadway was constructed in 1954 with concrete and has multiple asphalt overlays. This project includes asphalt overlay and evaluation of the storm sewer and curb and gutter for upgrades if needed. This project will include reconstruction of sidewalk ramps to meet ADA requirements. Reimbursable grant funding provided by LRIP.

<p>Discussion of Operating Cost Impact: No additional operating costs will be incurred.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		270,000				270,000
<b>Grant - State</b>		105,000				105,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 375,000	\$ 0	\$ 0	\$ 0	\$ 375,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		375,000				375,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 375,000	\$ 0	\$ 0	\$ 0	\$ 375,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Streets Division - Calumet Drive Panel Replacement (Sibley Court to City Limits)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 8. The section of roadway was constructed with concrete in 1998. Failing concrete panels and concrete joints will be replaced beginning at Saemann Avenue and moving north to the city limits. This project will be completed in two phases.

<p>Discussion of Operating Cost Impact: No additional operating expenses will be incurred.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>		500,000				500,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 500,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		500,000				500,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 500,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Streets Division - North 25th Street (Kohler Memorial Drive to North Avenue)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund / Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 4. This section of roadway was constructed with concrete between 1954 and 1974. No asphalt overlays have been applied. The improvements include an asphalt overlay. The project will evaluate the storm sewer and curb and gutter for upgrades as needed. This project will include reconstruction of sidewalk ramps to meet ADA requirements..

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		415,000				415,000
<b>Fees</b>		745,000				745,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 1,160,000	\$ 0	\$ 0	\$ 0	\$ 1,160,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		1,160,000				1,160,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 1,160,000	\$ 0	\$ 0	\$ 0	\$ 1,160,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Streets Division - Storm Water Management Plan
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. The city is regulated by the State of Wisconsin for a Municipal Storm Water Discharge Permit. As part of this permit, the city is required to perform storm water management practices that include capital improvements to the overall system. The updates to the proposal are a requirement regulated by the state.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2024	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		250,000				250,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 250,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		250,000				250,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 250,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Streets Division - Sidewalk Repair / Replacement Program (Citywide)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area: Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Public Works inspects and replaces defective sidewalks annually. The city is divided into ten zones for inspections. One zone per calendar year is reviewed. Complaints are investigated as they occur. Orders for replacement follow if necessary. The city is ultimately responsible for sidewalk maintenance per WI Statutes 66.0907.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Special Assessment</b>		100,000				100,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 100,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		100,000				100,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 100,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Parks and Forestry Division - Urban Forestry Management Plan
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund / Park, Forestry and Open Space Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. This is a continuation of the city's urban forestry plan to remove untreated ash trees, treating healthy ash trees and replanting diverse tree species.

- Re-treatment of 800 ash trees
- Purchase of 200 trees to be planted by city staff
- Contracted ash tree removal of 194 trees

<p>Discussion of Operating Cost Impact:</p> <p>A slight increase in personal services and utility expenditures will be realized to water the new trees.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>		50	50	50	50	200
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>		50	50	50	50	200
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 100	\$ 100	\$ 100	\$ 100	\$ 400

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		100,000				100,000
<b>Tax Levy</b>		110,000				110,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 210,000	\$ 0	\$ 0	\$ 0	\$ 210,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>		210,000				210,000
<b>Total</b>	\$ 0	\$ 210,000	\$ 0	\$ 0	\$ 0	\$ 210,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Parks and Forestry Division - Vollrath Park - Bowl Lighting Replacement
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. The light fixtures surrounding the Vollrath Park Bowl are in need of replacement. The electrical lines and the light poles are nearly obsolete and sourcing materials for repairs is growing increasingly difficult.

<p>Discussion of Operating Cost Impact:</p> <p>An operating cost savings in utility expenditures will be realized as a result of energy efficient fixtures and bulbs.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>		-100	-100	-100	-100	-400
<b>Services</b>						0
<b>Utilities</b>		-100	-100	-100	-100	-400
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -200	\$ -200	\$ -200	\$ -200	\$ -800

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		30,000				30,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 30,000	\$ 0	\$ 0	\$ 0	\$ 30,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		30,000				30,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 30,000	\$ 0	\$ 0	\$ 0	\$ 30,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Parks and Forestry Division - Playground Renovations - Deland Beach
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund / Park Impact Fee Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. The city has 25 playground areas. Playground renovations align with the Department of Public Works playground inventory and replacement schedule. 2022 playground renovations will be conducted at Deland Beach.

<p>Discussion of Operating Cost Impact: No additional operating costs will be incurred.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		60,000				60,000
<b>Fees</b>		15,000				15,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 75,000	\$ 0	\$ 0	\$ 0	\$ 75,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		60,000				60,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 60,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Parks and Forestry Division - Evergreen Park Area 3 - New Open Shelter
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund / Park Impact Fee Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. Evergreen Park Area 3 is a popular rental area. No shelter currently exists, but it is located in close proximity to a large green space suitable for group activity rental, an existing park comfort station, and a parking lot. Several trees have been removed eliminating much of the shaded area for the rental activities. This area is ideal for construction of an open shelter similar to that of Area 4. The budgeted amount includes electrical and ADA accessible walkways from parking lot to proposed new shelter facility.

Discussion of Operating Cost Impact: Additional annual maintenance costs will be incurred.  Item Replace: Model _____ Make/Model _____ Age _____	<table style="width: 100%;"> <tr> <td style="text-align: right;"><b>Disposition</b></td> <td style="text-align: center;">(Check one box)</td> </tr> <tr> <td style="text-align: right;">Trade-In</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td style="text-align: right;">Sale/Auction</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td style="text-align: right;">Transfer</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td style="text-align: right;">Salvage</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> </table>	<b>Disposition</b>	(Check one box)	Trade-In	<input type="checkbox"/>	Sale/Auction	<input type="checkbox"/>	Transfer	<input type="checkbox"/>	Salvage	<input type="checkbox"/>
<b>Disposition</b>	(Check one box)										
Trade-In	<input type="checkbox"/>										
Sale/Auction	<input type="checkbox"/>										
Transfer	<input type="checkbox"/>										
Salvage	<input type="checkbox"/>										

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>		-250	-250	-250	-250	-1,000
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -250	\$ -250	\$ -250	\$ -250	\$ -1,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		15,000				15,000
<b>Fees</b>		50,000				50,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 65,000	\$ 0	\$ 0	\$ 0	\$ 65,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		65,000				65,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 65,000	\$ 0	\$ 0	\$ 0	\$ 65,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Indiana Avenue Trail Project - Phase Two of Three
<b>Department:</b>	City Development
<b>Budgetary Fund:</b>	TID 17 Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. The Indiana Avenue trail project will be officially named Shoreland 400. This project extends westbound on Indiana Avenue from the Pacifico property to South 13th Street, then southbound to South Business Drive and Union Avenue. This request is for the design of the trail project, which is phase two of three to complete the project.

<p>Discussion of Operating Cost Impact: No additional operating costs will be incurred during this phase of the project.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>TIF Borrowing</b>		250,000				250,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 250,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>		250,000				250,000
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 250,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Indiana Avenue - Streetscape Improvements - Phase Two
<b>Department:</b>	City Development
<b>Budgetary Fund:</b>	TID 17 Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. The master plan includes improvements near the terminus of Indiana Avenue and Lake Michigan. This includes bump-outs and other streetscape improvements along Indiana Avenue from South Eighth Street, west to South 14th Street. Phase two of two.

Discussion of Operating Cost Impact:

Maintenance costs would be included in the Public Works annual operating budget.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>TIF Borrowing</b>		750,000				750,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 750,000	\$ 0	\$ 0	\$ 0	\$ 750,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		750,000				750,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 750,000	\$ 0	\$ 0	\$ 0	\$ 750,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Pennsylvania Avenue - Streetscape Improvements
<b>Department:</b>	Public Works
<b>Budgetary Fund:</b>	TID 20 Capital Project Fund

### STRATEGIC PLAN FOCUS AREA / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Should redevelopment occur with on the Armory property, reconstruction of Pennsylvania Avenue may include new pavement, underground utilities including storm sewer, water and sanitary sewer, curb / gutter, street lighting and the terminus at the Lakefront.

Discussion of Operating Cost Impact:

Maintenance costs would be included in the Public Works annual operating budget.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>TIF Borrowing</b>		1,500,000				1,500,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 1,500,000	\$ 0	\$ 0	\$ 0	\$ 1,500,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		1,500,000				1,500,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 1,500,000	\$ 0	\$ 0	\$ 0	\$ 1,500,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Sheboygan River - West Side Boardwalk - Construction
<b>Department:</b>	City Development
<b>Budgetary Fund:</b>	TID 19 Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Economic Development, Neighborhood Revitalization. Development of a boardwalk located on the west side of the Sheboygan River. This project is outlined in the Riverbend Neighborhood Master Plan.

Discussion of Operating Cost Impact: Additional snow plowing and maintenance costs will be incurred.  Item Replace: Model _____ Make/Model _____ Age _____	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
---	---

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>TIF Borrowing</b>		1,000,000				1,000,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 1,000,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		1,000,000				1,000,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 1,000,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Wastewater Division - Primary Clarifier Number Three Drive
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The existing drive on primary clarifier number three is at the end of its working life. The structural joints in the concrete tank are also at the end of their working lives as well and require replacement. The skimmers will be re-installed to again provide skimming for the removal of floating materials prior to secondary treatment.

#### Discussion of Operating Cost Impact:

Reduced operating costs will be experienced with newer, more energy efficient equipment.

Item Replace: Model C54                      Make/Model Eimco                      Age 40 years

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>		120,000				120,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 120,000	\$ 0	\$ 0	\$ 0	\$ 120,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		120,000				120,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 120,000	\$ 0	\$ 0	\$ 0	\$ 120,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Wastewater Division - Secondary Clarification Drive Number One Replacement
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Replace number one secondary clarifier drive and repair all structural joints in the concrete tank. In addition, the rake arm assembly and stilling well will be inspected and the coating will be touched up to extend life.

#### Discussion of Operating Cost Impact:

Operating costs should not be impacted by this project, other than a slight reduction in energy usage due to the replacement motor on the new drive being slightly lower in horsepower than the original motor.

Item Replace: Model C40      Make/Model Eimco      Age 40 years

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>		90,000				90,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 90,000	\$ 0	\$ 0	\$ 0	\$ 90,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		90,000				90,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 90,000	\$ 0	\$ 0	\$ 0	\$ 90,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Wastewater Division - Screen / Scum Rejects System Upgrade
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Existing screenings reject system de-waters tailings to minimize disposal costs for the material rejected off the influent screens and clarifier scum removal systems. This system was installed with no redundancy. In the event of a failure, influent screening is shut down and flow is ultimately bypassed around the screens. Installation of an identical reject system will provide redundancy for this critical infrastructure.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model <u>N.A.</u> Make/Model <u>N.A.</u> Age <u>N.A.</u>	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>		125,000				125,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 125,000	\$ 0	\$ 0	\$ 0	\$ 125,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		110,000				110,000
<b>Construction</b>		15,000				15,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 125,000	\$ 0	\$ 0	\$ 0	\$ 125,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Wastewater Division - North Aeration Upgrade
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The aluminum beams supporting the redwood walls separating the anoxic and anaerobic zones are corroding and require replacement. The layout of the diffuser system needs to be modified to configure the proper number of diffusers in the last pass of the aeration basin to ensure sufficient air flow per diffuser to provide adequate mixing while not over aerating.

<p>Discussion of Operating Cost Impact:</p> <p>The modifications to the diffuser system will allow for a reduction in the required air flow under low flow and loading conditions conditions. No additional operating costs will be incurred.</p> <p>Item Replace: Model <u>Fine Bubble</u>      Make/Model <u>Sanitaire</u>      Age <u>30</u> years</p>	<p><b>Disposition</b>      (Check one box)</p> <p>Trade-In      <input type="checkbox"/></p> <p>Sale/Auction      <input type="checkbox"/></p> <p>Transfer      <input type="checkbox"/></p> <p>Salvage      <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>		385,000				385,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 385,000	\$ 0	\$ 0	\$ 0	\$ 385,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		385,000				385,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 385,000	\$ 0	\$ 0	\$ 0	\$ 385,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Wastewater Division - Jet Truck
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Current equipment is nearing the end of its working lifetime.

<p>Discussion of Operating Cost Impact:</p> <p>The operational expenses should be reduced as the older equipment typically needs more maintenance.</p> <p>Unit number 126</p> <p>Item Replace: Model <u>Freightliner</u> Make/Model <u>Sreco Jet</u> Age <u>17</u> years old</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>		-100	-100	-100	-100	-400
<b>Services</b>		-100	-100	-100	-100	-400
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -200	\$ -200	\$ -200	\$ -200	\$ -800

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>		200,000				200,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 200,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		200,000				200,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 200,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Wastewater Division - Sewer Line Reconstruction / Relining Program
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREAN / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Ongoing annual sanitary sewer maintenance program which includes lining sanitary sewers or relay sanitary sewer repairs.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>		1,000,000				1,000,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 1,000,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		1,000,000				1,000,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 1,000,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Wastewater Division - Mini Storm Sewer Program
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area: Infrastructure and Public Facilities. The mini storm sewer program is an annual program implemented to solve clear water entering the sanitary sewer system via sump pumps and as a secondary benefit, it offers improvements to yard drainage. The program avoids clear water reaching the treatment plant which consumes volume and adds to the overall cost of treatment to the rate payers.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>		50,000				50,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 50,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		500,000				500,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 500,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Motor Vehicle Division - Street Sweeper
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. Current equipment is nearing the end of its working lifetime. This equipment is used to keep the city clean and meet the DNR storm water requirements.

<p>Discussion of Operating Cost Impact:</p> <p>The operational expenses should be reduced as the older equipment typically needs more maintenance.</p> <p>Unit number 127</p> <p>Item Replace: Model <u>Schwarze</u> Make/Model <u>A7000</u> Age <u>12</u> years old</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input checked="" type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>		-2,000	-1,000	-1,000	-1,000	-5,000
<b>Supplies</b>		-3,000	-1,000	-1,000	-1,000	-6,000
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -5,000	\$ -2,000	\$ -2,000	\$ -2,000	\$ -11,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>		240,000				240,000
<b>Sale</b>		25,000				25,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 265,000	\$ 0	\$ 0	\$ 0	\$ 265,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		265,000				265,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 265,000	\$ 0	\$ 0	\$ 0	\$ 265,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Motor Vehicle Division - Three-Quarter Ton Four Wheel Drive Pickup Truck (2)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Current equipment is nearing the end of its working lifetime.

#### Discussion of Operating Cost Impact:

The operational expenses should be reduced as the older equipment typically needs more maintenance.

Unit number 16 and 29

Item Replace: Model Dodge Make/Model 2500 Age 21-22

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>		-800	-300	-300	-300	-1,700
<b>Supplies</b>		-1,000	-200	-200	-200	-1,600
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -1,800	\$ -500	\$ -500	\$ -500	\$ -3,300

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		60,000				60,000
<b>Sale</b>		2,000				2,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 62,000	\$ 0	\$ 0	\$ 0	\$ 62,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		62,000				62,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 62,000	\$ 0	\$ 0	\$ 0	\$ 62,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Motor Vehicle Division - One Half Ton Four Wheel Drive Pickup Truck (3)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area (s): Infrastructure and Public Facilities. Current equipment is nearing the end of its useful lifetime.

#### Discussion of Operating Cost Impact:

The operational expenses should be reduced as the older equipment typically needs more maintenance.

Unit number 23, 28 and 44

Item Replace: Model Chevrolet Make/Model Colorado Age 16 years old

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>		-900	-300	-300	-300	-1,800
<b>Supplies</b>		-1,000	-300	-300	-300	-1,900
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -1,900	\$ -600	\$ -600	\$ -600	\$ -3,700

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		87,000				87,000
<b>Sale</b>		3,000				3,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 90,000	\$ 0	\$ 0	\$ 0	\$ 90,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		90,000				90,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 90,000	\$ 0	\$ 0	\$ 0	\$ 90,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Motor Vehicle Division - Skid Steer
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. This equipment is used for snow and ice removal of the downtown area. It is a vital piece of equipment that allows use of multi-functional attachments. Current equipment is nearing the end of its working lifetime.

<p>Discussion of Operating Cost Impact: The operational expenses should be reduced as the older equipment typically needs more maintenance.</p> <p>Unit number 135</p> <p>Item Replace: Model <u>Bobcat</u>      Make/Model <u>S185</u>      Age <u>15</u> years old</p>	<p><b>Disposition</b>      (Check one box)</p> <p>Trade-In      <input type="checkbox"/></p> <p>Sale/Auction      <input checked="" type="checkbox"/></p> <p>Transfer      <input type="checkbox"/></p> <p>Salvage      <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>		-200	-200	-200	-200	-800
<b>Supplies</b>		-100	-100	-100	-100	-400
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -300	\$ -300	\$ -300	\$ -300	\$ -1,200

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		49,000				49,000
<b>Sale</b>		6,000				6,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 55,000	\$ 0	\$ 0	\$ 0	\$ 55,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		55,000				55,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 55,000	\$ 0	\$ 0	\$ 0	\$ 55,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Motor Vehicle Division - Passenger Van (Mayor)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities, Governing and Fiscal Management, Communication. Current equipment is nearing the end of its working lifetime.

#### Discussion of Operating Cost Impact:

The operational expenses should be reduced as the older equipment typically needs more maintenance.

Unit number 15

Item Replace: Model Dodge Make/Model Caravan Age 13 years old

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>		-200	-200	-200	-200	-800
<b>Supplies</b>		-400	-100	-100	-100	-700
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -600	\$ -300	\$ -300	\$ -300	\$ -1,500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		31,500				31,500
<b>Sale</b>		3,500				3,500
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 35,000	\$ 0	\$ 0	\$ 0	\$ 35,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		35,000				35,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 35,000	\$ 0	\$ 0	\$ 0	\$ 35,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	HVAC Control Replacement - Phase Four
<b>Department:</b>	Mead Public Library
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Existing Johnson pneumatic HVAC controls located in each room utilize 1950's compressed air technology, lacking the ability to monitor and report issues from the central controller. Existing controllers are proprietary and require an annual maintenance agreement with Johnson Controls, eliminating the ability to obtain competitive bids in an effort to reduce annual maintenance costs. Phase four of four.

<p>Discussion of Operating Cost Impact:</p> <p>Improved energy efficiency generating annual savings of \$5,239. Obtaining the ability to secure competitive bids for annual maintenance agreements realizing additional cost savings unavailable with current proprietary technology.</p> <p>Item Replace: Model <u>Johnson Controls</u> Make/Model _____ Age <u>44</u> years</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input checked="" type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>		-3,929	-5,239	-5,239	-5,239	-19,646
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -3,929	\$ -5,239	\$ -5,239	\$ -5,239	\$ -19,646

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		66,278				66,278
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 66,278	\$ 0	\$ 0	\$ 0	\$ 66,278

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>		66,278				66,278
<b>Total</b>	\$ 0	\$ 66,278	\$ 0	\$ 0	\$ 0	\$ 66,278

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	John Deere Pro Style Gator
<b>Department:</b>	Parking Utility
<b>Budgetary Fund:</b>	Parking Utility Fund

### JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. The Parking Utility utilizes a Pro Style Gator for watering the flower planters and hanging flower baskets in downtown, Riverfront and South Pier. This utility Gator is shared for meter collection and performing other essential duties within the department.

<p>Discussion of Operating Cost Impact:</p> <p>Major repairs to the current Pro Style Gator have caused the Parking Utility to expedite the timeline for replacement of this critical piece of equipment.</p> <p>Item Replace: Model <u>John Deere</u>    Make/Model <u>Pro Style Gator</u>    Age <u>14</u> years old</p>	<p><b>Disposition</b>      (Check one box)</p> <p>Trade-In            <input type="checkbox"/></p> <p>Sale/Auction        <input checked="" type="checkbox"/></p> <p>Transfer             <input type="checkbox"/></p> <p>Salvage              <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>		-150	-150	-150	-150	-600
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -150	\$ -150	\$ -150	\$ -150	\$ -600

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>		13,000				13,000
<b>Sale</b>		7,000				7,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 20,000	\$ 0	\$ 0	\$ 0	\$ 20,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		20,000				20,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 20,000	\$ 0	\$ 0	\$ 0	\$ 20,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Coin Meter Replacement
<b>Department:</b>	Parking Utility
<b>Budgetary Fund:</b>	Parking Utility Fund

### JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities, Governing and Fiscal Management. The current coin meters have exceeded their useful life. They are unable to utilize the latest payment technologies (credit card, WiFi, etc.) in high traffic areas (Lot 4 and South Eighth Street).

<p>Discussion of Operating Cost Impact:</p> <p>The operating cost of the current 9-volt battery operated meters is \$1,000 annually. New meters have solar power capability to reduce operating costs.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>		1,000	1,000	1,000	1,000	4,000
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 4,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>		250,000				250,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 250,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		250,000				250,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 250,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Fixed Route Revenue Buses (3)
<b>Department:</b>	Transit Utility
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization, Governing and Fiscal Management, Communication. Shoreline Metro has an aging revenue vehicle fleet. Replacement of buses is essential to efficient and reliable operations. The fleet consists of 11 vehicles exceeding the useful life (mileage or years) determined by FTA for heavy duty vehicles. NOTE: This purchase will utilize VW Mitigation Grant funding.

#### Discussion of Operating Cost Impact:

Newer buses will experience fewer for major repairs including engine and transmission within the first five to seven years (warranty on most parts). Newer buses will improve fuel efficiency, but may experience additional costs associated with exhaust system and electrical components.

Item Replace: Model Gillig Make/Model 2003 Age 18 years old

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>		-500	-500	-500	-500	-2,000
<b>Services</b>						0
<b>Utilities</b>		-500	-500	-500	-500	-2,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -1,000	\$ -1,000	\$ -1,000	\$ -1,000	\$ -4,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>		276,000				276,000
<b>Grant - Federal</b>		1,104,000				1,104,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 1,380,000	\$ 0	\$ 0	\$ 0	\$ 1,380,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		1,380,000				1,380,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 1,380,000	\$ 0	\$ 0	\$ 0	\$ 1,380,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Studio TriCaster Replacement
<b>Department:</b>	Cable TV
<b>Budgetary Fund:</b>	Cable TV Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Communication. Replacement of the five year old TriCaster (computer based video production switcher) installed in the studio.

#### Discussion of Operating Cost Impact:

Existing equipment will be sold at auction or donated. Minimal savings will be realized with newer equipment.

Item Replace: Model TriCaster TC1 Make/Model Newtek Age 6

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2022	2022	2022	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>		-100	-100	-100	100	-200
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -100	\$ -100	\$ -100	\$ 100	\$ -200

### DEPARTMENT REVENUE SUMMARY

	2022	2022	2022	2022	2025	TOTAL
<b>Fund Balance</b>		24,000				24,000
<b>Sale</b>		1,000				1,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 25,000

### DEPARTMENT COST ANALYSIS

	2022	2022	2022	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		25,000				25,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 25,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	Microsoft Office Upgrade
<b>Department:</b>	Information Technology
<b>Budgetary Fund:</b>	Information Technology Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Governing and Fiscal Management, Communication. The city utilized Microsoft Office for its primary desktop processing tool. Microsoft Office 2010 standard is the existing version installed. Support for Office 2010 is scheduled to end October 13, 2020. Munis and other applications utilized by the city integrate with Microsoft Office. Microsoft's general practice is to provide updates and fixes for current and previous version of the product. Office 2010 is currently two versions behind the current one. It is important to keep compatibility current.

<p>Discussion of Operating Cost Impact:</p> <p>The analysis compared the Office 365 version with the Microsoft Office on-premise model currently used. Over a three year period comparison, the Office 365 model would be \$80,000 more compared to the on-premise model. The subscription model would be billed annually to be reflected in the annual budget, rather than the capital budget. No additional costs incurred.</p> <p>Item Replace: Model <u>Microsoft Office</u> Make/Model <u>2010</u> Age <u>10</u> years</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>		90,000				90,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 90,000	\$ 0	\$ 0	\$ 0	\$ 90,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		90,000				90,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 90,000	\$ 0	\$ 0	\$ 0	\$ 90,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	SINC City Hall Redundant Solution
<b>Department:</b>	Information Technology
<b>Budgetary Fund:</b>	Information Technology Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Governing and Fiscal Management, Communication. The Data Center at City Hall has a single lateral connection to the SINC fiber ring. If this lateral would be cut, City Hall would lose access to our computer systems. The rest of the city buildings would fail over to the Data Center at WWTP redundant site. This additional lateral will significantly improve the resiliency and redundancy of the network.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>		25,000				25,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 25,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		25,000				25,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 25,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2022

<b>Project Title:</b>	IBMI Retirement - Software Acquisition
<b>Department:</b>	Information Technology
<b>Budgetary Fund:</b>	Information Technology Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Governing and Fiscal Management. In order to retire processing from the IBMi system replacement software will need to be acquired. The migration of these processes will be prioritized and completed over several year.

<p>Discussion of Operating Cost Impact: Anticipated recurring maintenance fees may cost \$2,000 per year.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>		2,000	2,000	2,000	2,000	8,000
<b>Total</b>	\$ 0	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 8,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>		25,000				25,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 25,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		25,000				25,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 25,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2022

<b>Project Title:</b>	Raw Water Improvement Project Intake - Pipeline / Well - Phase Two of Four
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTIONG / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The existing intake pipelines are aging and undersized. A new intake pipeline and shore well would be installed along with new low lift pumps. Phase two of four.

Discussion of Operating Cost Impact: No additional operating costs will be realized.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Clean Water</b>		4,000,000				4,000,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 4,000,000	\$ 0	\$ 0	\$ 0	\$ 4,000,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		4,000,000				4,000,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 4,000,000	\$ 0	\$ 0	\$ 0	\$ 4,000,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2022

<b>Project Title:</b>	Utility Equipment and Vehicle Replacement
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The excavator and utility truck have exceeded their working life.

#### Discussion of Operating Cost Impact:

Reduced maintenance costs and improved fuel mileage will result in minimal annual savings.

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Unit #10 \_\_\_\_\_ Make/Model Ford/Volvo \_\_\_\_\_ Age 2008 - 2010

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>		-100	-100	-100	-100	-400
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -100	\$ -100	\$ -100	\$ -100	\$ -400

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>		290,000				290,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 290,000	\$ 0	\$ 0	\$ 0	\$ 290,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		290,000				290,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 290,000	\$ 0	\$ 0	\$ 0	\$ 290,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2022

<b>Project Title:</b>	Meter System Replacements
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities, Governing and Fiscal Management. Ongoing replacement of manual water meter reading equipment is necessary.

<p>Discussion of Operating Cost Impact: No additional operating costs will be incurred.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>		87,000				87,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 87,000	\$ 0	\$ 0	\$ 0	\$ 87,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>		87,000				87,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 87,000	\$ 0	\$ 0	\$ 0	\$ 87,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2022

<b>Project Title:</b>	Water Mains
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. The Utility routinely invests in replacement of aging, critical water distribution infrastructure according to general guidelines of WI PSC. This project is an annual ongoing update to that infrastructure.

<p>Discussion of Operating Cost Impact: No additional operating costs will be realized.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2022	2024	2025	TOTAL
<b>Fees</b>		2,250,000				2,250,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 2,250,000	\$ 0	\$ 0	\$ 0	\$ 2,250,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		2,250,000				2,250,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 2,250,000	\$ 0	\$ 0	\$ 0	\$ 2,250,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2022

<b>Project Title:</b>	Water Utility Facility Operations and Distribution Upgrade
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Numerous upgrades are necessary to the Water Utility facility to continue efficient operations and distribution. Items include filter under-drain replacement, electrical, mechanical, instrumentation and control upgrades.

#### Discussion of Operating Cost Impact:

The replacement items will provide reduced maintenance and increased efficiencies in energy consumption.

Item Replace: Model Various Make/Model Various Age 40 years

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>		-250	-250	-250	-250	-1,000
<b>Utilities</b>		-250	-250	-250	-250	-1,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ -500	\$ -500	\$ -500	\$ -500	\$ -2,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>		650,000				650,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 650,000	\$ 0	\$ 0	\$ 0	\$ 650,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>		650,000				650,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 650,000	\$ 0	\$ 0	\$ 0	\$ 650,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Buildings Division - Municipal Service Building - Engineering Office Windows
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The installation of windows in the Municipal Service Building engineering office area will increase natural light and may reduce energy costs and create a healthier work environment.

#### Discussion of Operating Cost Impact:

Updating the 57 year old facility with employee wellness in mind will create a healthier work environment. The addition of natural daylight will contribute to increased productivity and alertness and cause a slight reduction in utility costs.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>	-50	-50	-50	-50	-50	-250
<b>Other</b>						0
<b>Total</b>	\$ -50	\$ -50	\$ -50	\$ -50	\$ -50	\$ -250

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>			100,000			100,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 100,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>			100,000			100,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 100,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Marked Vehicles - Sport Utility Vehicles (4)
<b>Department:</b>	Police Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization, Governing and Fiscal Management, Communication. Replace four high mileage, high maintenance vehicle.

#### Discussion of Operating Cost Impact:

Standard warranty and preventive maintenance completed in-house. Operating costs are reduced due to warranty and preventive maintenance.

Item Replace: Model Ford Make/Model Explorer Age 4 years old

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>			-400	-400	-400	-1,200
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ -400	\$ -400	\$ -400	\$ -1,200

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>			144,000			144,000
<b>Sale</b>			40,000			40,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 184,000	\$ 0	\$ 0	\$ 184,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>			184,000			184,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 184,000	\$ 0	\$ 0	\$ 184,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Police Range Remediation
<b>Department:</b>	Police Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The police shooting range is a multi-use training facility. Firearm and tactical competencies are essential police skills required to deliver efficient police services. Outdoor ranges require periodic remediation to prevent leaching of lead into surrounding land and ensuring the integrity of all backstops to keep the range in environmental and regulatory compliance.

#### Discussion of Operating Cost Impact:

This project is a one-time capital expense. The remediation contractor has a maintenance plan. A small amount of revenue may be generated as lead is recaptured and sold at market rates. Half of these incidental proceeds will return to the city.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>			45,000			45,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 45,000	\$ 0	\$ 0	\$ 45,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>			45,000			45,000
<b>Total</b>	\$ 0	\$ 0	\$ 45,000	\$ 0	\$ 0	\$ 45,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Patrol Wagon
<b>Department:</b>	Police Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization, Governing and Fiscal Management, Communication. Replace one special purpose vehicle.

#### Discussion of Operating Cost Impact:

Standard warranty and preventive maintenance completed in-house. Operating costs are reduced due to warranty and preventive maintenance.

Item Replace: Model Dodge Make/Model Ram Age 20 years old

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>			-100	-100	-100	-300
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ -100	\$ -100	\$ -100	\$ -300

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>			46,000			46,000
<b>Sale</b>			4,000			4,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 0	\$ 50,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>			50,000			50,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 0	\$ 50,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Station 3 - Phase Three of Three
<b>Department:</b>	Fire Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. This INFRASTRUCTURE request preserves and maintains Station 3 (a 48 year old city fire station). A 60 page draft property assessment report from ZS, LLC identified original estimated repair costs of \$793,500 to be completed over a five year period. Revised estimates total \$843,000 and include a generator and related transfer switch. No major structural repairs have been addressed in any of the three buildings encompassing the fire station (1971), the storage/training building (2000) or the fire training tower (1963). Phase three of three.

Discussion of Operating Cost Impact: \$200 annual reduction realized due to a reduction in miscellaneous repair services.  Item Replace: Model _____ Make/Model _____ Age _____	<table style="width: 100%;"> <tr> <td style="text-align: right;"><b>Disposition</b></td> <td style="text-align: center;">(Check one box)</td> </tr> <tr> <td>Trade-In</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td>Sale/Auction</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td>Transfer</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td>Salvage</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> </table>	<b>Disposition</b>	(Check one box)	Trade-In	<input type="checkbox"/>	Sale/Auction	<input type="checkbox"/>	Transfer	<input type="checkbox"/>	Salvage	<input type="checkbox"/>
<b>Disposition</b>	(Check one box)										
Trade-In	<input type="checkbox"/>										
Sale/Auction	<input type="checkbox"/>										
Transfer	<input type="checkbox"/>										
Salvage	<input type="checkbox"/>										

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>			-200	-200	-200	-600
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ -200	\$ -200	\$ -200	\$ -600

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>			455,000			455,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 455,000	\$ 0	\$ 0	\$ 455,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>			455,000			455,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 455,000	\$ 0	\$ 0	\$ 455,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Ambulance
<b>Department:</b>	Fire Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. CRITICAL INFRASTRUCTURE to deliver safe and efficient services for public safety. The ambulances are the most used apparatus in the department. The seven year old vehicles with 16 year old patient compartments were updated in 2016 after excessive breakdowns and maintenance issues. The new ambulance includes power assisted lift capabilities to reduce physical strain, improving safety for staff and patients. This request is for one ambulance.

#### Discussion of Operating Cost Impact:

Minimal savings will be realized due to reduced maintenance and fuel consumption.

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model Type III Make/Model Med Tech Age 16 years

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>			-250	-250	-250	-750
<b>Services</b>						0
<b>Utilities</b>			-250	-250	-250	-750
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ -500	\$ -500	\$ -500	\$ -1,500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>			346,000			346,000
<b>Sale</b>			20,000			20,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 366,000	\$ 0	\$ 0	\$ 366,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>			366,000			366,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 366,000	\$ 0	\$ 0	\$ 366,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Air Bag System
<b>Department:</b>	Fire Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life. This request will allow for the purchase of a replacement air bag system in order to bring them up to current safety standards.

#### Discussion of Operating Cost Impact:

This air bag system will be used for specialized rescue or extrication incidents to allow personnel the ability to stabilize a scene or extricate victims from vehicles or machinery.

Item Replace: Model \_\_\_\_\_ Make/Model Scott Age 20 years

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>			45,000			45,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 45,000	\$ 0	\$ 0	\$ 45,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>			45,000			45,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 45,000	\$ 0	\$ 0	\$ 45,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Traffic Division - Traffic Control Upgrade - Citywide
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Systematic updates to traffic control cabinets and related equipment throughout the system due to age, deterioration and technological changes are necessary to ensure proper functionality.

#### Discussion of Operating Cost Impact:

Safety, efficiency, and traffic flow, along with increased dependability will be enhanced with the updates. No additional operating expenses will be realized.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>			70,000			70,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 70,000	\$ 0	\$ 0	\$ 70,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>			70,000			70,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 70,000	\$ 0	\$ 0	\$ 70,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Traffic Division - LED Street Lighting Upgrade - Citywide
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. Replacement of old high pressure sodium light fixtures with energy efficient LED retro-fit kits units is ongoing annually. The city has approximately 1,400 street lights to be converted.

#### Discussion of Operating Cost Impact:

Annual energy cost savings are projected with this upgrade. Elimination of routine maintenance of the high pressure sodium lamps will further enhance annual cost savings.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>			-1,000	-1,000	-1,000	-3,000
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ -1,000	\$ -1,000	\$ -1,000	\$ -3,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>			60,000			60,000
<b>G O Debt</b>			40,000			40,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 100,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>			100,000			100,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 100,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Traffic Division - Street Lighting LED Upgrade - TID 17
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	TID 17 Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. The project replaces and upgrades the aging Sternberg light poles (original 1991-1992) to Lumec LED light poles on Eighth Street and surrounding streets. To include: Michigan Avenue, Riverfront Drive and South 12th Street. The Lumec LED fixture is the new standard installed on Pennsylvania Avenue, Fifth Street, Erie Avenue and Superior Avenue. The project will include Ontario Avenue south to Indiana Avenue.

#### Discussion of Operating Cost Impact:

The initial cost of the Lumec poles is expensive, but will save money in energy costs in the future. The project will not only create uniform streetscape, it will replace the aging poles that are difficult to maintain.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>			-500	-500	-500	-1,500
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ -500	\$ -500	\$ -500	\$ -1,500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>TIF Borrowing</b>			171,400			171,400
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 171,400	\$ 0	\$ 0	\$ 171,400

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>			171,400			171,400
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 171,400	\$ 0	\$ 0	\$ 171,400

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Streets Division - Indiana Avenue (South 17th Street to South 24th Street)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 3. This section of roadway was constructed with concrete in 1974. No asphalt overlays have been applied. The improvements include an asphalt overlay. The project will evaluate the storm sewer and curb and gutter for upgrades as needed. This project will include reconstruction of sidewalk ramps to meet ADA requirements.

Discussion of Operating Cost Impact:  
No additional operating expenses will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>			549,329			549,329
<b>Tax Levy</b>			500,000			500,000
<b>County - Grant</b>			450,671			450,671
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 1,500,000	\$ 0	\$ 0	\$ 1,500,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>			1,500,000			1,500,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 1,500,000	\$ 0	\$ 0	\$ 1,500,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Streets Division - Geele Avenue (North 29th Street to North 40th Street)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 3. This road was constructed with concrete in 1974. No asphalt overlay has been applied. This project will apply asphalt overlay and evaluate the storm sewer and curb and gutter for upgrades as needed.

Discussion of Operating Cost Impact:  
No additional operating costs will be incurred.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

**Disposition** (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>			685,000			685,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 685,000	\$ 0	\$ 0	\$ 685,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>			685,000			685,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 685,000	\$ 0	\$ 0	\$ 685,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Streets Division - Lakeshore Drive (Mead Avenue to Rail Road Tracks)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 3. This section of roadway was constructed with concrete in 1949 and has received an asphalt overlay. This project will apply new asphalt overlay and evaluate the storm sewer and curb and gutter for upgrades as needed. This project will include reconstruction of sidewalk ramps to meet ADA requirements.

Discussion of Operating Cost Impact:  
No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>			740,000			740,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 740,000	\$ 0	\$ 0	\$ 740,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>			740,000			740,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 740,000	\$ 0	\$ 0	\$ 740,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Streets Division - South 18th Street (Mead Avenue to Washington Avenue)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund / Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 3. This section of roadway was constructed with concrete in 1968-1970. No asphalt overlays have been applied. This road will receive an asphalt overlay and evaluate the storm sewer and curb and gutter for upgrades as needed. This project will also consist of ADA ramp reconstruction.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>			15,000			15,000
<b>Fees</b>			745,000			745,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 760,000	\$ 0	\$ 0	\$ 760,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>			760,000			760,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 760,000	\$ 0	\$ 0	\$ 760,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Streets Division - Storm Water Management Plan
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. The city is regulated by the State of Wisconsin for a Municipal Storm Water Discharge Permit. As part of this permit, the city is required to perform storm water management practices that include capital improvements to the overall system. The updates to the proposal are a requirement regulated by the state.

Discussion of Operating Cost Impact: No additional operating expenses will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>			250,000			250,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 250,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>			250,000			250,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 250,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Streets Division - Sidewalk Repair / Replacement Program (Citywide)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area: Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. The Department of Public Works inspects and replaces defective sidewalks annually. The city is divided into ten zones for inspections. One zone per calendar year is reviewed. Complaints are investigated as they occur. Orders for replacement follow if necessary. The city is ultimately responsible for sidewalk maintenance per WI Statutes 66.0907.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Special Assessment</b>			100,000			100,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 100,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>			100,000			100,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 100,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Parks and Forestry Division - Urban Forestry Management Plan
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund / Park, Forestry and Open Space Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. This is a continuation of the city's urban forestry plan to remove untreated ash trees, treating healthy ash trees and replanting diverse tree species.

- Re-treatment of 800 ash trees
- Purchase of 200 trees to be planted by city staff
- Contracted ash tree removal of 194 trees

<p>Discussion of Operating Cost Impact:</p> <p>A slight increase in personal services and utility expenditures will be realized to water the new trees.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>			50	50	50	150
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>			50	50	50	150
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 100	\$ 100	\$ 100	\$ 300

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>			100,000			100,000
<b>Tax Levy</b>			110,000			110,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 210,000	\$ 0	\$ 0	\$ 210,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>			210,000			210,000
<b>Total</b>	\$ 0	\$ 0	\$ 210,000	\$ 0	\$ 0	\$ 210,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Parks and Forestry Division - Cleveland Park Splash Pad
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund / Park Impact Fee Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. The city has three existing splash pads in city parks. A splash pad will be added to Cleveland Park, 2231 Geele Avenue as well. The splash pads are well-utilized during the summer months and available to residents at no charge. Over the years, there have been numerous requests for a municipal swimming pool. Providing splash pads in neighborhood parks offers a cost-effective alternative to a municipal swimming pool.

#### Discussion of Operating Cost Impact:

Additional utility costs will be incurred for operations.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>			500	500	500	1,500
<b>Services</b>						0
<b>Utilities</b>			500	500	500	1,500
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 1,000	\$ 1,000	\$ 1,000	\$ 3,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>			150,000			150,000
<b>Fees</b>			50,000			50,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 200,000	\$ 0	\$ 0	\$ 200,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>			200,000			200,000
<b>Total</b>	\$ 0	\$ 0	\$ 200,000	\$ 0	\$ 0	\$ 200,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	ADA Infrastructure Improvements - Citywide Program - Parks
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. In accordance with the Title II of the Americans with Disabilities Act (ADA) The City of Sheboygan has the responsibility to provide equal and integrated access to its services, facilities, programs and activities for its residents and visitors with disabilities. The city had an accessibility evaluation and Transition Plan completed for over 40 parks and facilities. The evaluation identified 1,391 improvements to infrastructure totaling \$2,443,784.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>			250,000			250,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 250,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>			250,000			250,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 250,000

# CAPITAL IMPROVEMENTS REQUESTS 2023

<b>Project Title:</b>	Wastewater Division - Primary Clarifier Number One Drive
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The existing drive on primary clarifier number one is at the end of its working. The structural joints in the concrete tank are also at the end of their working lives as well and require replacement. The skimmers will be re-installed to again provide skimming for the removal of floating materials prior to secondary treatment.

<p>Discussion of Operating Cost Impact: Reduced operating costs will be experienced with newer, more energy efficient equipment.</p> <p>Item Replace: Model <u>C54</u>      Make/Model <u>Eimco</u>      Age <u>40</u> years</p>	<p><b>Disposition</b>      (Check one box)</p> <p>Trade-In      <input type="checkbox"/></p> <p>Sale/Auction      <input type="checkbox"/></p> <p>Transfer      <input type="checkbox"/></p> <p>Salvage      <input type="checkbox"/></p>
--	---

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>			120,000			120,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 120,000	\$ 0	\$ 0	\$ 120,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>			120,000			120,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 120,000	\$ 0	\$ 0	\$ 120,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Wastewater Division - Secondary Clarifier Number Three Drive
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Replace number three secondary clarifier drive and repair all structural joints in the concrete tank. In addition, the rake arm assembly and stilling well will be inspected and the coating will be touched up to extend its useful life.

Discussion of Operating Cost Impact:  
Reduced operating costs will be experienced with newer, more energy efficient equipment.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model C40 Make/Model Eimco Age 40

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>			90,000			90,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 90,000	\$ 0	\$ 0	\$ 90,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>			90,000			90,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 90,000	\$ 0	\$ 0	\$ 90,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Wastewater Division - South Aeration Upgrade
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Replace the aluminum wall supports in the anoxic and anaerobic basins with stainless steel supports and modify the diffuser system in aeration basins number two and number three to improve efficiency of the system and maintain mixing under all loading conditions. In addition all concrete joints will be repaired to prevent water from leaking into the tunnels.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model <u>Fine Bubble</u> Make/Model <u>Sanitaire</u> Age <u>30</u> years	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>			385,000			385,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 385,000	\$ 0	\$ 0	\$ 385,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>			385,000			385,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 385,000	\$ 0	\$ 0	\$ 385,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Wastewater Division - Raw Influent Pump Number Three
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Raw influent pump number three is at the end of its working life and requires replacement. The existing pump is 20 inches, which is oversized for operation during low flow conditions at night. Operating the pump outside of its designed operating range reduces the reliability of the equipment. The replacement pump will be a 16 inch pump with a variable frequency drive and 200 horsepower motor. It will be redundant to raw influent pump number six, providing a smaller pump option when number six is out of service.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model <u>5711</u> Make/Model <u>Fairbanks-Morris</u> Age <u>40</u> years	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>			200,000			200,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 200,000	\$ 0	\$ 0	\$ 200,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>			200,000			200,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 200,000	\$ 0	\$ 0	\$ 200,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Wastewater Division - Sewer Line Reconstruction / Relining Program
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Ongoing annual sanitary sewer maintenance program which includes lining sanitary sewers or relay sanitary sewer repairs.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>			1,000,000			1,000,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 1,000,000	\$ 0	\$ 0	\$ 1,000,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>			1,000,000			1,000,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 1,000,000	\$ 0	\$ 0	\$ 1,000,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Wastewater Division - Mini Storm Sewer Program
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area: Infrastructure and Public Facilities. The mini storm sewer program is an annual program implemented to solve clear water entering the sanitary sewer system via sump pumps and as a secondary benefit, it offers improvements to yard drainage. The program avoids clear water reaching the treatment plant which consumes volume and adds to the overall cost of treatment to the rate payers.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>			50,000			50,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 0	\$ 50,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>			50,000			50,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 0	\$ 50,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Motor Vehicle Division - Tandem Axle Dump Truck / Slide In Salter-Spray Bar (2)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. Current equipment is nearing the end of its working lifetime. This equipment is used in first response for snow and ice removal as well as for road repair and construction.

<p>Discussion of Operating Cost Impact:</p> <p>The operational expenses should be reduced as older equipment typically needs more maintenance.</p> <p>Unit 57 and 58</p> <p>Item Replace: Model <u>International</u> Make/Model <u>Workstar</u> Age <u>14</u> years old</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input checked="" type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>			-2,000	-1,000	-1,000	-4,000
<b>Supplies</b>			-3,000	-800	-800	-4,600
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ -5,000	\$ -1,800	\$ -1,800	\$ -8,600

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>			210,000			210,000
<b>Fund Balance</b>			250,000			250,000
<b>Sale</b>			60,000			60,000
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 520,000	\$ 0	\$ 0	\$ 520,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>			520,000			520,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 520,000	\$ 0	\$ 0	\$ 520,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Motor Vehicle Division - One Half Ton Four Wheel Drive Pickup Truck / V Plow (2)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. Current equipment is nearing the end of its useful lifetime.

#### Discussion of Operating Cost Impact:

The operational expenses should be reduced as the older equipment typically needs more maintenance.

Unit number 6 and 41

Item Replace: Model Chevrolet Make/Model Colorado Age 17 and 15

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>			-700	-400	-400	-1,500
<b>Supplies</b>			-800	-200	-200	-1,200
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ -1,500	\$ -600	\$ -600	\$ -2,700

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>			65,000			65,000
<b>Sale</b>			2,000			2,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 67,000	\$ 0	\$ 0	\$ 67,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>			67,000			67,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 67,000	\$ 0	\$ 0	\$ 67,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	One and One-Half Ton Heavy Duty Pickup Truck
<b>Department:</b>	Parking Utility
<b>Budgetary Fund:</b>	Parking Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. The 2000 Chevrolet one-ton heavy duty pickup truck has exceeded its working lifetime. The replacement vehicle needs to be upgraded to a one and one-half ton vehicle capacity. During the winter months, snow is hauled from parking lots. The additional capacity would reduce trips the number of trips and time required for snow removal events. and during spring and summer planting and beautification efforts.

#### Discussion of Operating Cost Impact:

A larger capacity vehicle will reduce trips the number of trips and time required for snow removal events. and during spring and summer planting and beautification efforts. Savings on vehicle maintenance and fuel efficiency will be realized as well.

Item Replace: Model Chevrolet Make/Model 1-Ton Pickup Age 19 years old

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>			-100	-100	-100	-300
<b>Services</b>			-100	-100	-100	-300
<b>Utilities</b>			-100	-100	-100	-300
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ -300	\$ -300	\$ -300	\$ -900

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>			55,000			55,000
<b>Sale</b>			5,000			5,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 60,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>			60,000			60,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 60,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Fixed Route Revenue Buses (5)
<b>Department:</b>	Transit Utility
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization, Governing and Fiscal Management, Communication. Shoreline Metro has an aging revenue vehicle fleet. Replacement of buses is essential to efficient and reliable operations. The fleet consists of 11 vehicles exceeding the useful life (mileage or years) determined by FTA for heavy duty vehicles. This project will utilize CMAQ Grant funding.

#### Discussion of Operating Cost Impact:

Newer buses will experience fewer for major repairs including engine and transmission within the first five to seven years (warranty on most parts). Newer buses will improve fuel efficiency, but may experience additional costs associated with exhaust system and electrical components.

Item Replace: Model Gillig Make/Model 2003 Age 18 years old

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>			-500	-500	-500	-1,500
<b>Services</b>						0
<b>Utilities</b>			-500	-500	-500	-1,500
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ -1,000	\$ -1,000	\$ -1,000	\$ -3,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>			460,000			460,000
<b>Grant - Federal</b>			1,840,000			1,840,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 2,300,000	\$ 0	\$ 0	\$ 2,300,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>			2,300,000			2,300,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 2,300,000	\$ 0	\$ 0	\$ 2,300,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Transit Administration and Maintenance Facility Updates
<b>Department:</b>	Transit Utility
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities, Economic Development. Shoreline Metro's current Administration and Maintenance facility is approaching the 50 year mark. A significant number of amenities require necessary updates for operational compliance. This project utilizes Federal Transit Administration Grant funding.

<p>Discussion of Operating Cost Impact: Updates to the building will provide increase efficiencies.</p> <p>Item Replace: Model _____ Make/Model _____ Age <u>50</u> years old</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>			-1,000	-1,000	-1,000	-3,000
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ -1,000	\$ -1,000	\$ -1,000	\$ -3,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>			40,000			40,000
<b>Grant - Federal</b>			160,000			160,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 200,000	\$ 0	\$ 0	\$ 200,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>			200,000			200,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 200,000	\$ 0	\$ 0	\$ 200,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	IBMi Retirement - Software Acquisition
<b>Department:</b>	Information Technology
<b>Budgetary Fund:</b>	Information Technology Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Governing and Fiscal Management. In order to retire processing from the IBMi system (AS400) replacement software will need to be acquired. The migration of these processes will be prioritized and completed over several years.

<p>Discussion of Operating Cost Impact: Anticipated recurring maintenance fees may cost \$2,000 per year.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>			2,000	2,000	2,000	6,000
<b>Total</b>	\$ 0	\$ 0	\$ 2,000	\$ 2,000	\$ 2,000	\$ 6,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>			35,000			35,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 35,000	\$ 0	\$ 0	\$ 35,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>			35,000			35,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 35,000	\$ 0	\$ 0	\$ 35,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2023

<b>Project Title:</b>	Raw Water Improvement Project Intake - Pipeline / Well - Phase Three of Four
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTIONG / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The existing intake pipelines are aging and undersized. A new intake pipeline and shore well would be installed along with new low lift pumps. Phase three of four.

Discussion of Operating Cost Impact:

No additional operating costs will be realized.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Clean Water</b>			11,750,000			11,750,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 11,750,000	\$ 0	\$ 0	\$ 11,750,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>			11,750,000			11,750,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 11,750,000	\$ 0	\$ 0	\$ 11,750,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2023

<b>Project Title:</b>	Utility Equipment Replacement
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The skid steer has exceeded its working life.

#### Discussion of Operating Cost Impact:

Reduced maintenance costs and improved fuel mileage will result in minimal annual savings.

Item Replace: Model Skid Steer Make/Model Bobcat Age 2012

#### Disposition

(Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>			-50	-50	-50	-150
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ -50	\$ -50	\$ -50	\$ -150

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>			50,000			50,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 0	\$ 50,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>			50,000			50,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 0	\$ 50,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2023

<b>Project Title:</b>	Meter System Replacements
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Ongoing replacement of water meter reading equipment is necessary.

#### Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>			98,000			98,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 98,000	\$ 0	\$ 0	\$ 98,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>			98,000			98,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 98,000	\$ 0	\$ 0	\$ 98,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2023

<b>Project Title:</b>	Water Mains
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. The Utility routinely invests in replacement of aging, critical water distribution infrastructure according to general guidelines of WI PSC. This project is an annual ongoing update to that infrastructure.

Discussion of Operating Cost Impact:  
No additional operating costs will be realized.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>			1,950,000			1,950,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 1,950,000	\$ 0	\$ 0	\$ 1,950,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>			1,950,000			1,950,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 1,950,000	\$ 0	\$ 0	\$ 1,950,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2023

<b>Project Title:</b>	Water Utility Facility Operations and Distribution Upgrade
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Numerous upgrades are necessary to the Water Utility facility to continue efficient operations and distribution. Items include filter under-drain replacement, electrical, mechanical, instrumentation and control upgrades.

#### Discussion of Operating Cost Impact:

The replacement items will provide reduced maintenance and increased efficiencies in energy consumption.

Item Replace: Model Various Make/Model Various Age 40 years

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>			-250	-250	-250	-750
<b>Utilities</b>			-250	-250	-250	-750
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ -500	\$ -500	\$ -500	\$ -1,500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>			375,000			375,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 375,000	\$ 0	\$ 0	\$ 375,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>			375,000			375,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 375,000	\$ 0	\$ 0	\$ 375,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	ADA Infrastructure Improvements - Citywide Program- Buildings
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. In accordance with the Title II of the Americans with Disabilities Act (ADA) The City of Sheboygan has the responsibility to provide equal and integrated access to its services, facilities, programs and activities for its residents and visitors with disabilities. The city had an Accessibility Evaluation and Transition Plan completed for over 40 parks and facilities. The evaluation identified 1,391 improvements to infrastructure totaling \$2,443,784.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>				250,000		250,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 0	\$ 250,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				250,000		250,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 0	\$ 250,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Marked Vehicle - Sport Utility Vehicles (4)
<b>Department:</b>	Police Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization, Governing and Fiscal Management, Communication. Replace four high mileage, high maintenance vehicles.

#### Discussion of Operating Cost Impact:

Standard warranty and preventive maintenance completed in-house. Operating costs are reduced due to warranty and preventive maintenance.

Item Replace: Model Ford Make/Model Explorer Age 4 years old

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>				-400	-400	-800
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ -400	\$ -400	\$ -800

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>				150,000		150,000
<b>Sale</b>				40,000		40,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 190,000	\$ 0	\$ 190,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>				190,000		190,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 190,000	\$ 0	\$ 190,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Unmarked Vehicle - Sport Utility Vehicle
<b>Department:</b>	Police Department
<b>Budgetary Fund:</b>	Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization, Governing and Fiscal Management, Communication. Replace one high mileage, high maintenance vehicles.

#### Discussion of Operating Cost Impact:

Standard warranty and preventive maintenance completed in-house. Operating costs are reduced due to warranty and preventive maintenance.

Item Replace: Model Ford Make/Model Explorer Age 9 years old

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>				-100	-100	-200
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ -100	\$ -100	\$ -200

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>				40,000		40,000
<b>Sale</b>				7,000		7,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 47,000	\$ 0	\$ 47,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>				47,000		47,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 47,000	\$ 0	\$ 47,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Ambulance
<b>Department:</b>	Fire Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. CRITICAL INFRASTRUCTURE to deliver safe and efficient services for public safety. The ambulances are the most used apparatus in the department. The eight year old vehicles with 17 year old patient compartments were updated in 2016 after excessive breakdowns and maintenance issues. The new ambulance includes power assisted lift capabilities to reduce physical strain, improving safety for staff and patients. This request is for one ambulance.

#### Discussion of Operating Cost Impact:

Minimal savings will be realized due to reduced maintenance and fuel consumption.

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model Type III Make/Model Med Tech Age 17 years

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>				-250	-250	-500
<b>Services</b>						0
<b>Utilities</b>				-250	-250	-500
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ -500	\$ -500	\$ -1,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>				356,000		356,000
<b>Sale</b>				20,000		20,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 376,000	\$ 0	\$ 376,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>				376,000		376,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 376,000	\$ 0	\$ 376,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Cardiac Monitors
<b>Department:</b>	Fire Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life. This request will allow for the purchase of cardiac monitors to replace the current models which are nearing the end of service life.

#### Discussion of Operating Cost Impact:

This purchase would help improve the emergency medical care that paramedics provide to patients.

Item Replace: Model Life Pak 15 Make/Model Physio Control Age 9 years

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>				173,000		173,000
<b>Sale</b>				2,000		2,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 175,000	\$ 0	\$ 175,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>				175,000		175,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 175,000	\$ 0	\$ 175,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Training Fire Simulator
<b>Department:</b>	Fire Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life. This request will allow for the purchase of a fire training simulator, which can be used to enhance the firefighting skills of department personnel.

#### Discussion of Operating Cost Impact:

This purchase would enhance the training Fire Department personnel need by simulating fire scenarios in a safe and controlled environment and could potentially prevent work-related injury.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>				35,000		35,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 35,000	\$ 0	\$ 35,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>				35,000		35,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 35,000	\$ 0	\$ 35,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Traffic Division - Electrical Infrastructure Repair - Citywide
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities, Neighborhood Revitalization. Repair and/or replace faulty underground electrical lines that have been identified in the street lighting and traffic control network. Six recognized locations within the city have compromised underground electrical lines feeding street light poles and traffic control equipment.

<p>Discussion of Operating Cost Impact:</p> <p>Repairing and/or replacing faulty electrical lines will increase safety and dependability in the affected areas identified by the city. No additional operating costs will be incurred.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
--	--

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>				50,000		50,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 50,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>				50,000		50,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 50,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Traffic Division - LED Street Lighting Upgrade - Citywide
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Project Fund / Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. Replacement of old high pressure sodium light fixtures with energy efficient LED retro-fit kits is ongoing annually. The city has approximately 1,400 street lights to be converted.

#### Discussion of Operating Cost Impact:

Replacing existing 150 and 250 watt HPS with new energy efficient LED retro-fit kits, specific to Philips Gardco and Lumec, yields annual savings of over 50 percent per fixture. Elimination of routine maintenance of the high pressure sodium lamps will enhance annual cost savings.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>				-1,000	-1,000	-2,000
<b>Services</b>						0
<b>Utilities</b>				-1,000	-1,000	-2,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ -2,000	\$ -2,000	\$ -4,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>				36,000		36,000
<b>G O Debt</b>				164,000		164,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 0	\$ 200,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>				200,000		200,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 0	\$ 200,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Traffic Division - LED Street Lighting Upgrade - Blue Harbor and Riverwalk Area
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities, Quality of Life and Neighborhood Revitalization. This project replaces metal-halide light fixtures with energy efficient LED retro-fit kits . The city has approximately 172 street and Riverwalk lights to be converted. This conversion will increase energy efficiency and reduce annual maintenance costs.

#### Discussion of Operating Cost Impact:

Replacing existing 150 watt metal-halide lamps with new energy efficient LED retro-fit kits, specific to Lumec, yields annual savings of over 50 percent per fixture. Elimination of routine maintenance of the metal-halide lamps will enhance annual cost savings.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>				-250	-250	-500
<b>Services</b>						0
<b>Utilities</b>				-250	-250	-500
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ -500	\$ -500	\$ -1,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>				100,000		100,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 100,000	\$ 0	\$ 100,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>				100,000		100,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 100,000	\$ 0	\$ 100,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Streets Division - Wilson Avenue (Lakeshore Drive to South Business Drive)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund / Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 4. This section of roadway was constructed with concrete in the 1960. No asphalt overlay has been applied. This project will apply an asphalt overlay and evaluate the storm sewer and curb and gutter for upgrades as needed. This project will include reconstruction of sidewalk ramps to meet ADA requirements.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>				254,329		254,329
<b>Fees</b>				745,000		745,000
<b>Municipal Contribution</b>				450,671		450,671
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 1,450,000	\$ 0	\$ 1,450,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				1,450,000		1,450,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 1,450,000	\$ 0	\$ 1,450,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Streets Division - Weeden Creek Road (South 12th Street to South Business Drive)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 3. This road is a heavily used rural section with no shoulders or bike lanes and will be improved in cooperation with the Wisconsin Department of Transportation and Sheboygan County.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>				1,000,000		1,000,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 0	\$ 1,000,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>				1,000,000		1,000,000
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 0	\$ 1,000,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Streets Division - North 15th Street Design (Calumet Drive to Mayflower Avenue)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 3. The section of roadway was constructed with concrete in 1958, with asphalt overlay applied in 1990. The project would remove the existing roadway and replace it with new concrete pavement. The project will evaluate the storm sewer and curb and gutter for upgrades as needed. Non-reimbursable grant funding is via a local program grant.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred with this project.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2024	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Grant - Federal</b>				350,000		350,000
<b>G O Debt</b>				150,000		150,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 500,000	\$ 0	\$ 500,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>				500,000		500,000
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 500,000	\$ 0	\$ 500,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Streets Division - Erie Avenue Design (North 19th Street to Taylor Drive)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 3. This section of roadway was constructed with concrete in 1952 and has not received an asphalt overlay. This road improvement will apply an asphalt overlay and evaluate the storm sewer and curb and gutter for upgrades as needed. This project will include reconstruction of sidewalk ramps to meet ADA requirements.

Discussion of Operating Cost Impact:

No additional operating expenditures will be incurred.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>				500,000		500,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 500,000	\$ 0	\$ 500,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>				500,000		500,000
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 500,000	\$ 0	\$ 500,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Streets Division - New Jersey Avenue (South 13th Street to Wildwood Drive)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund / Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 6. The section of roadway was constructed with concrete between 1965 and 1987. Portions received asphalt overlay in 1997 and 2006. This project would remove existing asphalt and replace with three inches of new asphalt. The related storm sewer and curb and gutter will be evaluated for upgrades. This project will include reconstruction of sidewalk ramps to meet ADA requirements. Reimbursable grant funding is provided by LRIP.

Discussion of Operating Cost Impact: No additional operating costs will be incurred with this project.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>				395,000		395,000
<b>Tax Levy</b>				500,000		500,000
<b>Grant - State</b>				105,000		105,000
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 0	\$ 1,000,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				1,000,000		1,000,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 0	\$ 1,000,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Streets Division - Storm Water Management Plan
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. The city is regulated by the State of Wisconsin for a Municipal Storm Water Discharge Permit. As part of this permit, the city is required to perform storm water management practices that include capital improvements to the overall system. The updates to the proposal are a requirement regulated by the state.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>				250,000		250,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 0	\$ 250,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				250,000		250,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 0	\$ 250,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Streets Division - Sidewalk Repair / Replacement Program (Citywide)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area: Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. The Department of Public Works inspects and replaces defective sidewalks annually. The city is divided into ten zones for inspections. One zone per calendar year is reviewed. Complaints are investigated as they occur. Orders for replacement follow if necessary. The city is ultimately responsible for sidewalk maintenance per WI Statutes 66.0907.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Special Assessment</b>				100,000		100,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 100,000	\$ 0	\$ 100,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				100,000		100,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 100,000	\$ 0	\$ 100,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Parks and Forestry Division - Urban Forestry Management Plan
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund / Park, Forestry and Open Space Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. This is a continuation of the city's urban forestry plan to remove untreated ash trees, treating healthy ash trees and replanting diverse tree species.

- Re-treatment of 800 ash trees
- Purchase of 220 trees to be planted by city staff
- Contracted ash tree removal of 194 trees

<p>Discussion of Operating Cost Impact:</p> <p>A slight increase in personal services and utility expenditures will be realized to water the new trees.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>				50	50	100
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>				50	50	100
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 100	\$ 100	\$ 200

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>				100,000		100,000
<b>Tax Levy</b>				110,000		110,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 210,000	\$ 0	\$ 210,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>				200,000		200,000
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 0	\$ 200,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Parks and Forestry Division - Playground Renovations - Deland Park
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. The city has 24 playground areas. Playground renovations align with the Department of Public Works playground inventory and replacement schedule. 2024 playground renovations will be conducted at Deland Park.

<p>Discussion of Operating Cost Impact: No additional operating costs will be incurred.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>				50,000		50,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 50,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				50,000		50,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 50,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Parks and Forestry Division - Veterans Park - Tennis Court Resurfacing
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund / Park Impact Fee Fund

### STRATEGIC PLAN FOCUS AREA (S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. The city has five parks with tennis courts and is systematically updating each tennis court. This court will be the fourth court to be updated since 2016. The tennis court asphalt surface will need to be removed and replaced with a new surface to accommodate tennis, pickleball, and basketball courts.

<p>Discussion of Operating Cost Impact: No additional operating costs will be incurred.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>				50,000		50,000
<b>Fees</b>				50,000		50,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 100,000	\$ 0	\$ 100,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				100,000		100,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 100,000	\$ 0	\$ 100,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2023

<b>Project Title:</b>	Indiana Avenue Trail Project - Phase Three of Three
<b>Department:</b>	City Development
<b>Budgetary Fund:</b>	TID 17 Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. The Indiana Avenue trail project will be officially named Shoreland 400. This project extends westbound on Indiana Avenue from the Pacifico property to South 13th Street, then southbound to South Business Drive and Union Avenue. This request is for the construction of the trail project, which is phase three of three to complete the project. The increased cost is due to the potential for environmental remediation from previous uses related to the railroad. Phase three of three.

Discussion of Operating Cost Impact: Additional annual charges for snow plowing and grass cutting.  Item Replace: Model _____ Make/Model _____ Age _____	<table style="width: 100%;"> <tr> <td style="text-align: right;"><b>Disposition</b></td> <td style="text-align: center;">(Check one box)</td> </tr> <tr> <td style="text-align: right;">Trade-In</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td style="text-align: right;">Sale/Auction</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td style="text-align: right;">Transfer</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td style="text-align: right;">Salvage</td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> </table>	<b>Disposition</b>	(Check one box)	Trade-In	<input type="checkbox"/>	Sale/Auction	<input type="checkbox"/>	Transfer	<input type="checkbox"/>	Salvage	<input type="checkbox"/>
<b>Disposition</b>	(Check one box)										
Trade-In	<input type="checkbox"/>										
Sale/Auction	<input type="checkbox"/>										
Transfer	<input type="checkbox"/>										
Salvage	<input type="checkbox"/>										

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>				1,500	1,500	3,000
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 1,500	\$ 1,500	\$ 3,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>TIF Borrowing</b>				1,750,000		1,750,000
<b>Grant - State</b>				500,000		500,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 2,250,000	\$ 0	\$ 2,250,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				2,250,000		2,250,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 2,250,000	\$ 0	\$ 2,250,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Wastewater Division - Bleach and Bisulfite Bulk Tank Replacement
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The existing bleach tanks are 27 years old, long past the life expectancy of polyethylene storage tanks in this application. The bisulfite tank is fiberglass tank, in service for the same length of time. Its design is too small to accept full loads and cannot be safely inspected. The two bleach tanks will be 6,000 gallon fiberglass tanks. The bisulfite tank will be a new 5,000 gallon tank.

#### Discussion of Operating Cost Impact:

A larger bisulfite tank will save approximately \$2,000 annually in additional charges with the ability to taking partial loads. There will be no impact on operating costs incurred with the replacement of the bleach tanks.

Item Replace: Model N.A. Make/Model Sii Age 27

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>				-2,000	-2,000	-4,000
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ -2,000	\$ -2,000	\$ -4,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>				250,000		250,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 0	\$ 250,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>				100,000		100,000
<b>Construction</b>				150,000		150,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 0	\$ 250,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Wastewater Division - Administrative Building HVAC Upgrade
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The HVAC controls are obsolete and require replacement. The thermostats are inoperable in numerous areas of the facility. The main HVAC unit is nearing the end of its life.

<p>Discussion of Operating Cost Impact: Reduced operating costs will be experienced with newer, more energy efficient equipment.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>				-500	-500	-1,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ -500	\$ -500	\$ -1,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>				250,000		250,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 0	\$ 250,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				250,000		250,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 0	\$ 250,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Wastewater Division - Grit Removal System Modifications
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The existing grit removal system is over sized and not designed to operate effectively at normal wastewater plant flow rates. Grit settles out on the floor at low velocities and is not removed. Additional baffles are required to maintain adequate velocity in the grit chamber during normal plant flow rates. The modifications will improve effectiveness at higher flows, while increasing the capacity of the system to during peak flows periods.

#### Discussion of Operating Cost Impact:

Reduced operating costs will be experienced with newer, more energy efficient equipment.

Item Replace: Model Pista Grit Make/Model Smith & Loveless Age 30 years

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>				-100	-100	-200
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ -100	\$ -100	\$ -200

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>				125,000		125,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 125,000	\$ 0	\$ 125,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				125,000		125,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 125,000	\$ 0	\$ 125,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Wastewater Division - Portalogics Replacement
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Portalogics is a management system to track the volume of contractually hauled waste into the wastewater plant and generate a monthly invoice for each contract hauler. This system is prone to issues, requiring manual verification of each load monthly to ensure proper invoicing. The new system will also be tied into our financial systems to ensure all invoicing is completed done through the existing financial software to streamline IT systems usage and the need for a stand alone invoicing system within the Wastewater facility.

#### Discussion of Operating Cost Impact:

A new reliable system will result in approximately 6 hours saved each month in labor to review the invoices.

Item Replace: Model N.A. Make/Model Portalogics Age 7

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>				1,800	1,800	3,600
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 1,800	\$ 1,800	\$ 3,600

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>				200,000		200,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 0	\$ 200,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>				150,000		150,000
<b>Construction</b>				50,000		50,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 0	\$ 200,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Wastewater Division - North Avenue Lift Station Controls
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The controls for the North Avenue lift station are approximately 15 years old and will no longer be supported by the current manufacturer.

<p>Discussion of Operating Cost Impact: No additional operating costs will be incurred.</p> <p>Item Replace: Model _____ Make/Model _____ Age <u>15</u> years</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>				75,000		75,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 75,000	\$ 0	\$ 75,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				75,000		75,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 75,000	\$ 0	\$ 75,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Wastewater Division - Sewer Line Reconstruction / Relining Program
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Ongoing annual sanitary sewer maintenance program which includes lining sanitary sewers or relay sanitary sewer repairs.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>				1,000,000		1,000,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 0	\$ 1,000,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				1,000,000		1,000,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 0	\$ 1,000,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Wastewater Division - Mini Storm Sewer Program
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area: Infrastructure and Public Facilities. The mini storm sewer program is an annual program implemented to solve clear water entering the sanitary sewer system via sump pumps and as a secondary benefit, it offers improvements to yard drainage. The program avoids clear water reaching the treatment plant which consumes volume and adds to the overall cost of treatment to the rate payers.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>				50,000		50,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 50,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				50,000		50,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 50,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Motor Vehicle Division - Tri-Axle Dump Truck / Slide-In Salter and Spray Bar
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. Current equipment is nearing the end of its working lifetime. This equipment is used in first response for snow and ice removal as well as for road repair and construction. The slide-in salter and spray bar unit was replaced in 2019 when a new box was installed. Considering a salter unit has a life expectancy of 15 years we will be reusing this equipment in the new truck.

<p>Discussion of Operating Cost Impact:</p> <p>The operational expenses should be reduced as older equipment typically needs more maintenance.</p> <p>Unit number 49</p> <p>Item Replace: Model <u>IHC</u> Make/Model <u>7600</u> Age <u>17</u> years old</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input checked="" type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>				-2,000	-600	-2,600
<b>Supplies</b>				-6,000	-800	-6,800
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ -8,000	\$ -1,400	\$ -9,400

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>				240,000		240,000
<b>Sale</b>				35,000		35,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 275,000	\$ 0	\$ 275,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>				275,000		275,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 275,000	\$ 0	\$ 275,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Motor Vehicle Division - One Ton Four Wheel Drive DumpTruck (2)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. Current equipment is nearing the end of its working lifetime.

#### Discussion of Operating Cost Impact:

The operational expenses should be reduced as older equipment typically needs more maintenance.

Unit number 72 and 76

Item Replace: Model Chevrolet Make/Model 3500 Age 18 years old

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>				-2,000	-600	-2,600
<b>Supplies</b>				-2,500	-500	-3,000
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ -4,500	\$ -1,100	\$ -5,600

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>				142,000		142,000
<b>Sale</b>				8,000		8,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 150,000	\$ 0	\$ 150,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>				150,000		150,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 150,000	\$ 0	\$ 150,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Motor Vehicle Division - Three Quarter Ton Four Wheel Drive Pickup Truck (2)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Current equipment is nearing the end of its working lifetime.

Unit 27 is used at the Harbor Centre Marina. A new truck will go into the Public Works' fleet and a current fleet vehicle will be transferred to the Harbor Centre Marina.

<p>Discussion of Operating Cost Impact:</p> <p>The operational expenses should be reduced as older equipment typically needs more maintenance.</p> <p>Unit number 25 and 27</p> <p>Item Replace: Model <u>Chevrolet / Dodge</u> Make/Model <u>2500</u> Age <u>16 / 24</u> years</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input checked="" type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>				-1,600	-600	-2,200
<b>Supplies</b>				-2,000	-200	-2,200
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ -3,600	\$ -800	\$ -4,400

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>				66,000		66,000
<b>Sale</b>				2,000		2,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 68,000	\$ 0	\$ 68,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>				68,000		68,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 68,000	\$ 0	\$ 68,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Motor Vehicle Division - Zero Turn Mower (2)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. This equipment is used to maintain public park facilities during the mowing season. Current equipment is nearing the end of its working lifetime.

#### Discussion of Operating Cost Impact:

The operational expenses should be reduced as older equipment typically needs more maintenance.

Unit 337 and 354

Item Replace: Model Hustler / Ferris Make/Model Mini 2 / Z Age 18 / 13 years c

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>				-2,000	-1,000	-3,000
<b>Supplies</b>				-1,500	-600	-2,100
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ -3,500	\$ -1,600	\$ -5,100

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>				27,000		27,000
<b>Sale</b>				2,000		2,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 29,000	\$ 0	\$ 29,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>				29,000		29,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 29,000	\$ 0	\$ 29,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Riverfront Parking Lots
<b>Department:</b>	Parking Utility
<b>Budgetary Fund:</b>	Parking Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. The parking lots located at the Riverfront are beyond their useful life during this Capital Improvements Program cycle (2020-2024). Annual maintenance includes asphalt patching, crack filling and sweeping. These lots still contain the original asphalt which is over 30 years old. The project would address storm sewer issues that exist in several locations and required upgrades to electrical wiring of parking lot lighting. These lots have a Paser rating of four.

#### Discussion of Operating Cost Impact:

Annual crack sealing and asphalt maintenance costs \$5,000 on average. The next progressive step is to seal coat the lots to preserve their lives for an additional three to five years. The cost of the seal coating on the older surface may not warrant the additional expense.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age 30+ Years

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>				-5,000	-5,000	-10,000
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ -5,000	\$ -5,000	\$ -10,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>				600,000		600,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 600,000	\$ 0	\$ 600,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				600,000		600,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 600,000	\$ 0	\$ 600,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2024

<b>Project Title:</b>	Asset Management - Department of Public Works
<b>Department:</b>	Information Technology
<b>Budgetary Fund:</b>	Information Technology Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Governing and Fiscal Management, Communication. Currently there is no centralized Enterprise Asset Management (EAM) system utilized by the city. Today there are a variety stand-alone work order systems or spreadsheets. The inventory module is housed on the AS400 system which will soon be retired. An EAM system ties together Purchasing / Inventory / Work Orders / Fixed Asset Register. It automates the reordering for tools / supplies for preventive maintenance while integrating mobile solutions to facilitate work order execution, protects physical assets and extends their usable lives.

Discussion of Operating Cost Impact: Ongoing annual maintenance costs of \$2,000 will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>				2,000	2,000	4,000
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 2,000	\$ 2,000	\$ 4,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>				95,000		95,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 95,000	\$ 0	\$ 95,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>				95,000		95,000
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 95,000	\$ 0	\$ 95,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2024

<b>Project Title:</b>	Raw Water Improvement Project Intake - Pipeline / Well - Phase Four of Four
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTIONG / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The existing intake pipelines are aging and undersized. A new intake pipeline and shore well would be installed along with new low lift pumps. Phase four of four.

#### Discussion of Operating Cost Impact:

No additional operating costs will be realized.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Clean Water</b>				15,175,000		15,175,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 15,175,000	\$ 0	\$ 15,175,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				15,175,000		15,175,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 15,175,000	\$ 0	\$ 15,175,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2024

<b>Project Title:</b>	Utility Equipment and Vehicle Replacements
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The dump truck and pickup truck have exceeded their working life.

#### Discussion of Operating Cost Impact:

Reduced maintenance costs and improved fuel mileage will result in minimal annual savings.

Item Replace: Model #1, #20 Make/Model Ford Age 2005 - 2013

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>				-250	-250	-500
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ -250	\$ -250	\$ -500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>				240,000		240,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 240,000	\$ 0	\$ 240,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>				240,000		240,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 240,000	\$ 0	\$ 240,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2024

<b>Project Title:</b>	Meter System Replacement
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Replacement of water meter reading equipment is ongoing.

#### Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>					157,000	157,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 157,000	\$ 157,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>					157,000	157,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 157,000	\$ 157,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2024

<b>Project Title:</b>	Water Mains
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. The Utility routinely invests in replacement of aging, critical water distribution infrastructure according to general guidelines of WI PSC. This project is an annual ongoing update to that infrastructure.

Discussion of Operating Cost Impact:  
No operating costs will be realized.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>				1,800,000		1,800,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 1,800,000	\$ 0	\$ 1,800,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				1,800,000		1,800,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 1,800,000	\$ 0	\$ 1,800,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2024

<b>Project Title:</b>	Water Utility Facility Operations and Distribution Upgrade
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Numerous upgrades are necessary to the Water Utility facility to continue efficient operations and distribution. Items include filter under-drain replacement, electrical, mechanical, instrumentation and control upgrades.

#### Discussion of Operating Cost Impact:

The replacement items will provide reduced maintenance and increased efficiencies in energy consumption.

Item Replace: Model Various Make/Model Various Age 40 years

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>				-250	-250	-500
<b>Utilities</b>				-250	-250	-500
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ -500	\$ -500	\$ -1,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>				1,420,000		1,420,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 1,420,000	\$ 0	\$ 1,420,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				1,420,000		1,420,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 1,420,000	\$ 0	\$ 1,420,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2025

<b>Project Title:</b>	Buildings Division - Municipal Service Building Roof Replacement
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities, Neighborhood Revitalization. The building has several levels of roof area. The main roof area over the garage is approximately 87,000 square feet. This section was replaced 30 years ago. The 2012 roof inspection rated the roof in fair to poor condition, recommending replacement within five years. During the 1991 replacement, all of the sky lights providing natural light to the interior of the garage were sealed to save energy costs. Unfortunately, removing the skylights necessitated more artificial lighting and higher utility costs.

#### Discussion of Operating Cost Impact:

With the sky lights reinstalled, natural light should reduce the need for artificial lighting, resulting in significant energy savings. Furthermore, if solar panels are a viable option, significant savings could be realized. The department has yet to determine what the potential energy produced from solar panels on such a large area would create.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>					100,000	100,000
<b>G O Debt</b>					900,000	900,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 1,000,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>					1,000,000	1,000,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 1,000,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2025

<b>Project Title:</b>	Marked Vehicle - Sport Utility Vehicle
<b>Department:</b>	Police Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization, Governing and Fiscal Management, Communication. Replace four high mileage, high maintenance vehicles.

#### Discussion of Operating Cost Impact:

Standard warranty and preventive maintenance completed in-house. Operating costs are reduced due to warranty and preventive maintenance

Item Replace: Model Ford Make/Model Explorer Age 4 years

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>					-100	-100
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ -100	\$ -100

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>					38,000	38,000
<b>Sale</b>					10,000	10,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 48,000	\$ 48,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>					48,000	48,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 48,000	\$ 48,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2025

<b>Project Title:</b>	Unmarked Vehicle - Sport Utility Vehicle
<b>Department:</b>	Police Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization, Governing and Fiscal Management, Communication. Replace four high mileage, high maintenance vehicles.

#### Discussion of Operating Cost Impact:

Standard warranty and preventive maintenance completed in-house. Operating costs are reduced due to warranty and preventive maintenance

Item Replace: Model Ford Make/Model Explorer Age 9 years

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>					-100	-100
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ -100	\$ -100

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>					38,000	38,000
<b>Sale</b>					10,000	10,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 48,000	\$ 48,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>					48,000	48,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 48,000	\$ 48,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2025

<b>Project Title:</b>	Unmarked Vehicles (3)
<b>Department:</b>	Police Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization, Governing and Fiscal Management, Communication. Replace four high mileage, high maintenance vehicles.

#### Discussion of Operating Cost Impact:

Standard warranty and preventive maintenance completed in-house. Operating costs are reduced due to warranty and preventive maintenance

Item Replace: Model Jeep(2)/Chevrolet Make/Model Patriot/Malibu Age 11/10 years

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>					-300	-300
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ -300	\$ -300

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>					75,000	75,000
<b>Sale</b>					15,000	15,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 90,000	\$ 90,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>					90,000	90,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 90,000	\$ 90,000

# CAPITAL IMPROVEMENTS REQUESTS 2025

<b>Project Title:</b>	Rescue Pumper
<b>Department:</b>	Fire Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. CRITICAL INFRASTRUCTURE needed to deliver safe and efficient services for public safety. This rescue squad will replace the existing vehicle.

#### Discussion of Operating Cost Impact:

The operational expenses should be reduced as older equipment typically needs more maintenance.

Item Replace: Model Sabre Make/Model Pierce Age 27 years

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>					-500	-500
<b>Services</b>					-500	-500
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ -1,000	\$ -1,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>					800,000	800,000
<b>Sale</b>					10,000	10,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 810,000	\$ 810,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>					810,000	810,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 810,000	\$ 810,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2025

<b>Project Title:</b>	Turnout Gear Rack
<b>Department:</b>	Fire Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. Existing personal protection storage areas of each station are original (Station 3 will be 54 years old) and do not allow for adequate ventilation. Due to the nature of fire emergency services, it is crucial that the storage area allows the gear to dry and be easily accessible.

#### Discussion of Operating Cost Impact:

Having a storage area with adequate ventilation will help prolong the life of the personal protective equipment.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age 54 years

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Tax Levy</b>					22,000	22,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 22,000	\$ 22,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>					22,000	22,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 22,000	\$ 22,000

# CAPITAL IMPROVEMENTS REQUESTS 2025

<b>Project Title:</b>	Training Facility
<b>Department:</b>	Fire Department
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. CRITICAL INFRASTRUCTURE needed to deliver safe and efficient services for public safety. The existing training tower is approximately 58 years old, undersized (9 feet X 12 feet X 40 feet), inefficient, impractical or unsafe. The city's efforts to reduce our ISO rating are dependent on an adequate training tower. The training tower will be a shared facility, utilized by the Police and Public Works Departments.

Discussion of Operating Cost Impact: \$150 annually in additional expenditures will be incurred with the new training facility.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age <u>60</u> years	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>					150	150
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 150	\$ 150

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Grant/Donation - Private</b>					835,000	835,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 835,000	\$ 835,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>					835,000	835,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 835,000	\$ 835,000

# CAPITAL IMPROVEMENTS REQUESTS 2025

<b>Project Title:</b>	Streets Division - North 15th Street (Calumet Drive to Mayflower Avenue)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund / Capital Project Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 3. The section of roadway was constructed with concrete in 1958, with asphalt overlay applied in 1990. The project would remove the existing roadway and replace it with new concrete pavement. The project will evaluate the storm sewer and curb and gutter for upgrades as needed. Grant funding is via a local program grant and is no reimbursable.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>					745,000	745,000
<b>Tax Levy</b>					500,000	500,000
<b>Municipal Contribution</b>					450,671	450,671
<b>Grant - Federal</b>					2,500,000	2,500,000
<b>G O Debt</b>					1,304,329	1,304,329
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 5,500,000	\$ 5,500,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>					5,500,000	5,500,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 5,500,000	\$ 5,500,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2025

<b>Project Title:</b>	Streets Division - North Point Intersection - Barrett Av / Lincoln Av / Broughton Dr
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. Paser Rating - 3. The intersection was constructed with concrete over many years and is currently an uncontrolled intersection. The project would revise the intersection to include appropriate traffic control. The project will evaluate the storm sewer and curb and gutter for upgrades as needed. This project will include reconstruction of sidewalk ramps to meet ADA requirements and upgraded street lighting.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>				250,000		250,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 0	\$ 250,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>				250,000		250,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 0	\$ 250,000

# CAPITAL IMPROVEMENTS REQUESTS 2025

<b>Project Title:</b>	Streets Division - Storm Water Management Plan
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. The city is regulated by the State of Wisconsin for a Municipal Storm Water Discharge Permit. As part of this permit, the city is required to perform storm water management practices that include capital improvements to the overall system. The updates to the proposal are a requirement regulated by the state.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>					250,000	250,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 250,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>					250,000	250,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 250,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2025

<b>Project Title:</b>	Streets Division - Sidewalk Repair / Replacement Program (Citywide)
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Prjoect Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area: Quality of Life, Infrastructure and Public Facilities, Economic Development, Neighborhood Revitalization. The Department of Public Works inspects and replaces defective sidewalks annually. The city is divided into ten zones for inspections. One zone per calendar year is reviewed. Complaints are investigated as they occur. Orders for replacement follow if necessary. The city is ultimately responsible for sidewalk maintenance per WI Statues 66.0907.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Special Assessment</b>					100,000	100,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000	\$ 100,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>					100,000	100,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000	\$ 100,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2025

<b>Project Title:</b>	Parks and Forestry Division - Urban Forestry Management Plan
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund / Park, Forestry and Open Space Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. Per the updated proposed six year forestry plan for ash tree mitigation and re-planting, this request includes the following:

- Re-treatment of 800 ash trees
- Purchase of 200 trees to be planted by city staff
- Contracted ash tree removal of 135 trees

#### Discussion of Operating Cost Impact:

A slight increase of personal services and utilities expenditures will be realized to water the new trees.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>					50	50
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>					50	50
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>					100,000	100,000
<b>Tax Levy</b>					110,000	110,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 210,000	\$ 210,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>					210,000	210,000
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 210,000	\$ 210,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2025

<b>Project Title:</b>	Parks and Forestry Division - Playground Renovations - Free Standing Play Items
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. The city has 25 playground areas, most have a main structure with several components as well as additional free standing component items. Often a free standing component is removed because of poor condition. There are several playgrounds that could use additional free standing components. Funding is being requested to replace and/or add to main structures that are in need of additional free standing components.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>					50,000	50,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 50,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>						0
<b>Other</b>					50,000	50,000
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 50,000

# CAPITAL IMPROVEMENTS REQUESTS 2025

<b>Project Title:</b>	Parks and Forestry Division - Maywood Environmental Center Improvements
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. In 2019 Jos. Schmitt Construction was asked to make a budgeted list of maintenance repairs needed for the Maywood Environmental Center. Several of the existing wood windows on the original building will be replaced with new aluminum-clad wood windows. The Department of Public Works maintenance staff will be performing the work.

<p>Discussion of Operating Cost Impact: No additional operating costs will be incurred.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
---	--

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>					25,000	25,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 25,000	\$ 25,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>					25,000	25,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 25,000	\$ 25,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2025

<b>Project Title:</b>	Parks and Forestry Division - Quarry Park Master Plan Improvements
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund / Park Impact Fee Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. In 2020, Graef Consulting was hired by the City of Sheboygan to design a new master plan for Quarry Park. The requested amount is a placeholder for future improvements and will be adjusted after the final design is complete.

Discussion of Operating Cost Impact:  
No additional operating costs will be incurred.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

**Disposition** (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>					50,000	50,000
<b>Fees</b>					50,000	50,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000	\$ 100,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>					100,000	100,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000	\$ 100,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2025

<b>Project Title:</b>	ADA Infrastructure Improvements - Citywide Program - Parks
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. In accordance with the Title II of the Americans with Disabilities Act (ADA) The City of Sheboygan has the responsibility to provide equal and integrated access to its services, facilities, programs and activities for its residents and visitors with disabilities. The city had an accessibility evaluation and Transition Plan completed for over 40 parks and facilities. The evaluation identified 1,391 improvements to infrastructure totaling \$2,443,784.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>					250,000	250,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 250,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>					250,000	250,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 250,000

# CAPITAL IMPROVEMENTS REQUESTS 2025

<b>Project Title:</b>	Wastewater Division - Aeration Blower Number Five
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The existing spare aeration blowers were no longer operable and have been removed. At the present time, only one spare blower exists to provide back-up capability in the event that one unit fails or is out of service for maintenance. Installing a new aeration blower will replace the obsolete blowers and provide adequate back-up capacity.

<p>Discussion of Operating Cost Impact: Reduced operating costs will be experienced with newer, more energy efficient equipment.</p> <p>Item Replace: Model <u>11CDL13D</u>    Make/Model <u>Gardner Denver</u>    Age <u>28</u> years</p>	<p><b>Disposition</b>      (Check one box)</p> <p>Trade-In            <input type="checkbox"/></p> <p>Sale/Auction        <input type="checkbox"/></p> <p>Transfer             <input type="checkbox"/></p> <p>Salvage              <input type="checkbox"/></p>
--	--

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>					-100	-100
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ -100	\$ -100

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>					350,000	350,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 350,000	\$ 350,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>					350,000	350,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 350,000	\$ 350,000

# CAPITAL IMPROVEMENTS REQUESTS 2025

<b>Project Title:</b>	Wastewater Division- Ferric Chloride Tank Replacement
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The existing 10,000 gallon polyethylene tanks ferric chloride tanks have been in service for 25 years and require replacement. They do not have a means for safe access to the inside of the tank to complete routine inspection. The typical life expectancy of polyethylene tanks is typically 10 to 30 years, depending upon the chemical stored and ambient conditions the tank is exposed to. Installation of two 6,000 gallon fiberglass tanks, designed with a side entrance for accessibility for inspection and repair is planned.

Discussion of Operating Cost Impact: No operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model <u>10,000 gal Tank</u> Make/Model <u>Sii</u> Age <u>25</u> (est)	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>					125,000	125,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 125,000	\$ 125,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>					65,000	65,000
<b>Construction</b>					60,000	60,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 125,000	\$ 125,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2025

<b>Project Title:</b>	Wastewater Division - Administrative Building Roof Replacement
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The roof on the Wastewater Treatment Plant administrative building requires replacement.

#### Discussion of Operating Cost Impact:

Some energy savings may be realized due to improved insulation below the roof membrane.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age 25 years

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>					-250	-250
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ -250	\$ -250

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>					400,000	400,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 400,000	\$ 400,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>					400,000	400,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 400,000	\$ 400,000

# CAPITAL IMPROVEMENTS REQUESTS 2025

<b>Project Title:</b>	Wastewater Division - Sewer Line Reconstruction / Relining Program
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Ongoing annual sanitary sewer maintenance program which includes lining sanitary sewers or relay sanitary sewer repairs.

Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

**Disposition** (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>					1,000,000	1,000,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 1,000,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>					1,000,000	1,000,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 1,000,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2025

<b>Project Title:</b>	Wastewater Division - Mini Storm Sewer Program
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Wastewater Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area: Infrastructure and Public Facilities. The mini storm sewer program is an annual program implemented to solve clear water entering the sanitary sewer system via sump pumps and as a secondary benefit, it offers improvements to yard drainage. The program avoids clear water reaching the treatment plant which consumes volume and adds to the overall cost of treatment to the rate payers.

Discussion of Operating Cost Impact: No additional operating costs will be incurred.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>					50,000	50,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 50,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>					50,000	50,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 50,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2025

<b>Project Title:</b>	Motor Vehicle Division - Tri-Axle Dump Truck
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s) : Quality of Life, Infrastructure and Public Facilities. Current equipment is nearing the end of its working lifetime. This equipment is used in first response for snow and ice removal as well as for road repair and construction.

The slide in salter and spray bar was replaced in 2020, when a new box was installed. Considering a salter unit has a life expectancy of 15 years we will be reusing this equipment in the new truck.

<p>Discussion of Operating Cost Impact:</p> <p>The operational expenses should be reduced as older equipment typically needs more maintenance.</p> <p>Unit number 53</p> <p>Item Replace: Model <u>Intrnational</u> Make/Model <u>7600</u> Age <u>18</u> years old</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input checked="" type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>					-2,200	-2,200
<b>Supplies</b>					-6,000	-6,000
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ -8,200	\$ -8,200

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>					5,000	5,000
<b>Fund Balance</b>					250,000	250,000
<b>Sale</b>					20,000	20,000
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 275,000	\$ 275,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>					275,000	275,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 275,000	\$ 275,000

# CAPITAL IMPROVEMENTS REQUESTS 2025

<b>Project Title:</b>	Motor Vehicle Division - Street Sweeper
<b>Department:</b>	Department of Public Works
<b>Budgetary Fund:</b>	Motor Vehicle Fund / Capital Improvement Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization. Current equipment is nearing the end of its working lifetime. This equipment is used to keep the city clean and meet the DNR storm water requirements.

#### Discussion of Operating Cost Impact:

The operational expenses should be reduced as the older equipment typically needs more maintenance.

Unit number 124

Item Replace: Model UD / Schwarze Make/Model A7000 Age 15

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>					-2,500	-2,500
<b>Supplies</b>					-3,500	-3,500
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ -6,000	\$ -6,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>					257,000	257,000
<b>Sale</b>					18,000	18,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 275,000	\$ 275,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>					275,000	275,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 275,000	\$ 275,000

# CAPITAL IMPROVEMENTS REQUESTS 2025

<b>Project Title:</b>	Paratransit Vehicle
<b>Department:</b>	Transit Utility
<b>Budgetary Fund:</b>	Capital Improvements Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities, Neighborhood Revitalization, Governing and Fiscal Management, Communication. Shoreline Metro has an aging revenue vehicle fleet. The replacement of buses is essential to efficient and reliable operations. Metro Connection has several vehicles exceeding the useful life (mileage or years) determined by FTA for medium duty vehicles. Shoreline Metro will secure federal 5310 grant funds for the replacement of this vehicle.

#### Discussion of Operating Cost Impact:

Newer buses will experience fewer for major repairs including engine and transmission within the first five to seven years (warranty on most parts). Newer buses will improve fuel efficiency, but may experience additional costs associated with exhaust system and electrical components.

Item Replace: Model Starcraft Make/Model 447 Age 12 years old

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>					-250	-250
<b>Services</b>						0
<b>Utilities</b>					-250	-250
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ -500	\$ -500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>G O Debt</b>					17,000	17,000
<b>Grant - Federal</b>					68,000	68,000
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 85,000	\$ 85,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>					85,000	85,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 85,000	\$ 85,000

# CAPITAL IMPROVEMENTS REQUESTS

## 2025

<b>Project Title:</b>	IBMi Retirement - Software Acquisition
<b>Department:</b>	Information Technology
<b>Budgetary Fund:</b>	Information Technology Fund

**STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION**

Strategic Plan Focus Area(s): Governing and Fiscal Management. In order to retire processing from the IBMi system (AS400) replacement software will need to be acquired. The migration of these processes will be prioritized and completed over several years.

<p>Discussion of Operating Cost Impact: Anticipated recurring maintenance fees may cost \$2,000 per year.</p> <p>Item Replace: Model _____ Make/Model _____ Age _____</p>	<p><b>Disposition</b> (Check one box)</p> <p>Trade-In <input type="checkbox"/></p> <p>Sale/Auction <input type="checkbox"/></p> <p>Transfer <input type="checkbox"/></p> <p>Salvage <input type="checkbox"/></p>
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### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>					2,000	2,000
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,000	\$ 2,000

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fund Balance</b>					35,000	35,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 35,000	\$ 35,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>					35,000	35,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 35,000	\$ 35,000

# CAPITAL IMPROVEMENTS PROJECTS

## 2024

<b>Project Title:</b>	Utility Vehicle Replacement
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. The pickup truck has exceeded its working life.

#### Discussion of Operating Cost Impact:

Reduced maintenance costs and improved fuel mileage will result in minimal annual savings.

Item Replace: Model #22 \_\_\_\_\_ Make/Model Tommy Gate \_\_\_\_\_ Age 2015 \_\_\_\_\_

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>					-250	-250
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ -250	\$ -250

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>					50,000	50,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 50,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>					50,000	50,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 50,000

# CAPITAL IMPROVEMENTS PROJECTS 2025

<b>Project Title:</b>	Meter System Replacement
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Replacement of water meter reading equipment is ongoing.

#### Discussion of Operating Cost Impact:

No additional operating costs will be incurred.

#### Disposition (Check one box)

Trade-In

Sale/Auction

Transfer

Salvage

Item Replace: Model \_\_\_\_\_ Make/Model \_\_\_\_\_ Age \_\_\_\_\_

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>					157,000	157,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 157,000	\$ 157,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>					157,000	157,000
<b>Construction</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 157,000	\$ 157,000

# CAPITAL IMPROVEMENTS PROJECTS 2025

<b>Project Title:</b>	Water Mains
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Quality of Life, Infrastructure and Public Facilities. The Utility routinely invests in replacement of aging, critical water distribution infrastructure according to general guidelines of WI PSC. This project is an annual ongoing update to that infrastructure.

Discussion of Operating Cost Impact: No operating costs will be realized.	<b>Disposition</b> (Check one box) Trade-In <input type="checkbox"/> Sale/Auction <input type="checkbox"/> Transfer <input type="checkbox"/> Salvage <input type="checkbox"/>
Item Replace: Model _____ Make/Model _____ Age _____	

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>						0
<b>Utilities</b>						0
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>					2,150,000	2,150,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,150,000	\$ 2,150,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>					2,150,000	2,150,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,150,000	\$ 2,150,000

# CAPITAL IMPROVEMENTS PROJECTS 2025

<b>Project Title:</b>	Water Utility Facility Operations and Distribution Upgrade
<b>Department:</b>	Water Utility
<b>Budgetary Fund:</b>	Water Utility Fund

### STRATEGIC PLAN FOCUS AREA(S) / DESCRIPTION / JUSTIFICATION

Strategic Plan Focus Area(s): Infrastructure and Public Facilities. Numerous upgrades are necessary to the Water Utility facility to continue efficient operations and distribution. Items include filter under-drain replacement, electrical, mechanical, instrumentation and control upgrades.

#### Discussion of Operating Cost Impact:

The replacement items will provide reduced maintenance and increased efficiencies in energy consumption.

Item Replace: Model Various Make/Model Various Age 40 years

#### Disposition (Check one box)

- Trade-In
- Sale/Auction
- Transfer
- Salvage

### DEPARTMENT OPERATING COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Personal Services</b>						0
<b>Supplies</b>						0
<b>Services</b>					-250	-250
<b>Utilities</b>					-250	-250
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ -500	\$ -500

### DEPARTMENT REVENUE SUMMARY

	2021	2022	2023	2024	2025	TOTAL
<b>Fees</b>					430,000	430,000
-----						0
-----						0
-----						0
-----						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 430,000	\$ 430,000

### DEPARTMENT COST ANALYSIS

	2021	2022	2023	2024	2025	TOTAL
<b>Planning</b>						0
<b>Land Acquisition</b>						0
<b>Purchase</b>						0
<b>Construction</b>					430,000	430,000
<b>Other</b>						0
<b>Total</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 430,000	\$ 430,000



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## 2021–2025 Capital Improvements Program Schedule

January 27, 2020	Interdepartmental review of 2020 CIP projects and review of anticipated funding and needs for 2021 CIP.
February 3, 2020	City Administrator communicates to Management Team the parameters for 2021 Capital Improvements Program submittals.
February 17, 2020	City Administrator presents 2020 Long Term Financial Plan to Common Council
<b>March 2, 2020</b>	<b>Departments submit Capital Improvements Program requests to City Administrator.</b>
March, 2020	City Administrator review of Capital Improvements Program requests and issue a Report of Officer to the Common Council referring CIP requests to their appropriate Standing Committees.
April 7 – 17, 2020	Management Team presents Capital Improvements Program requests to appropriate Standing Committees.
<b>April 27, 2020</b>	Capital Improvements Commission review of projects with Management Team and are provided rating sheets for 2021 items. <b><i>Meeting time and location: 6:15 p.m., Common Council Chambers remote access, City Hall.</i></b>
April 29, 2020	Capital Improvements Commission rating sheets due to City Administrator.
<b>May 4, 2020</b>	Capital Improvements Commission review of rating and finalize recommendations for 2021-2025 Capital Improvement Program to Common Council. <b><i>Meeting time and location: 4:00 p.m., Council Chambers remote access, City Hall.</i></b>
May 18, 2020	Capital Improvements Program recommendations referred to the City Plan Commission by the Common Council.
May 26, 2020	City Plan Commission review of Capital Improvements Program recommendations.
June 1, 2020	Common Council to adopt the 2021–2025 Capital Improvements Program Resolution.